

April 3 199

Austria	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00
Denmark	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Greece	100.00	100.00	100.00	100.00
Ireland	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
US	100.00	100.00	100.00	100.00

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Wednesday April 4 199

DUMPING

Brussels at odds with Gatt

Page 4

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World News

Thousands will die 'because of Chernobyl'

Thousands will die in Belarus and Ukraine as a result of the 1986 Chernobyl nuclear disaster, according to scientists from the two Soviet republics. "The world must know that Belarus is living a nuclear genocide," said Dr Oleg Zhidov, of the Belarusian state university at Minsk. Page 3

Punjab blast kills 32

A bomb police believe was planted by Sikh extremists killed 32 Hindus taking part in a religious procession in Batala, Punjab state. Page 3

Peking promotion

Communist Party chief Jiang Zemin, 63, was elected to replace his mentor, senior leader Deng Xiaoping. Page 3

Kosovo illness

A group of ethnic Albanian children reported sick in a new outbreak of a mysterious illness in Yugoslavia's Kosovo province. A recent similar outbreak led to violence after claims of poisoning. Page 3

Jurors locked up

The Iran-Contra jury in Washington, deciding the fate of former White House adviser John Poindexter, was locked up because two jurors were contacted by a journalist. Page 3

New vetoes opposed

UN Secretary-General Javier Pérez de Cuellar said in an interview he was opposed to an extension of Security Council veto power to Japan and a unified Germany. Page 3

Bombs rock Greece

A series of bomb explosions rocked Athens and the northern Greek city of Salonika, injuring a police officer and causing damage to government buildings. Page 3

Honecker leaves

East Germany's ruling Communist Party chief Erich Honecker left the home of the Protestant pastor who had been sheltering him and a West German newspaper said he had been moved to a Soviet sanatorium. Page 3

Imelda accused

The prosecutor in the New York trial of Imelda Marcos, widow of the ousted Philippine president, said she plundered her country and used its national bank as a "personal piggy bank." Page 3

Nazi to be extradited

Suspected war criminal Joseph Schwammberger, 78, a former SS captain wanted for killing and deporting thousands of Jews, is to be extradited from Argentina to West Germany. Page 3

Sensor abducted

A senator of Colombia's ruling Liberal Party was abducted in the cocaine centre of Medellín. Police said drug-traffickers were responsible. Page 3

Painting recovered

Swiss police have recovered "Wheatfield with Sheaves," a stolen \$1.7m oil painting by Van Gogh, and detained three Italians. Page 3

Havel visits off

Czechoslovak President Václav Havel postponed state visits to Scandinavia and Switzerland because of the June general elections. Page 3

Salvador peace plan

El Salvador's Farabundo Martí Liberation Front guerrillas are to present a peace initiative to the government of President Alfredo Cristiani at bilateral negotiations in Geneva today. Page 3

Bulgaria to vote

Bulgaria's Communist-dominated parliament cleared the way for free elections on June 10 and 17. Page 3

Business Summary

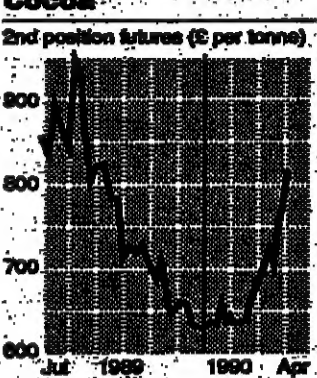
GEC takes over bulk of Plessey's activities

General Electric Company of the UK announced it had taken over the bulk of Plessey's activities. Although the joint bid it launched in 1988 with Siemens, the West German electronics group, the division of Plessey's business will give GEC a predominant position in the UK defence electronics industry. Page 19

MARKETS: Cocoa prices closed at the highest levels for 9 1/2 months after heavy trading

Cocoa

2nd position futures (5 per cent)



In London, and were well up in New York at mid-session

Page 30. Tokyo share prices bounced back to close higher. The 225-share Nikkei rose 797.85 points or 2.71 per cent to 29,788.72. London shares recovered from a midday setback to close higher, spurred by a firmer start on Wall Street. The FTSE 100 index closed 19.1 points up at 2,240.7. Back Page, Section II.

JAPAN made a formal request to enlarge its shareholding in the Inter-American Development Bank, which channels development funds into Latin America

Page 18.

MAXTOR, a leading California disk-drive manufacturer, launched a \$40m bid for Miniscribe, the Colorado disk-drive company

Page 34.

MORGAN Grenville, UK merchant bank now owned by Deutsche Bank, is close to completing negotiations to hire a 30-strong team of traders in Third World debt from Libra Bank, the London consortium bank being wound down because of its problem loans to Latin America

Page 19.

SAS, Scandinavian Airline Systems, said profits fell by 40 per cent to \$65m in 1988

Page 19.

PECHINEY, French state-owned aluminium and packaging group, announced net profits of \$65m last year

Page 19.

FERMENTA, Swedish pharmaceutical and finance group, announced plans to sell its two US-based subsidiaries, SDS Biotech and Fermenta Animal Health, by the end of this year

Page 22.

CANADA and US have speeded up tariff cuts under the free trade agreement (FTA) between the two countries on trade worth about \$4.6bn a year

Page 4.

MAGNA International, the troubled Canadian auto parts maker, hopes to secure creditors' agreement for a plan to cut its \$940m debt almost in half by selling various businesses, real estate and other assets

Page 22.

US and Japanese negotiators headed into a second day of high-level trade talks declaring "constructive" had been made, but more had to be done to agree on measures to alleviate the stubbornly resistant \$49bn trade imbalance

Page 4.

RAIQUIL Brussels Lambert (RBL), Belgian bank, and International Aircraft Services (IAS), independent company based at Shannon, Ireland, are setting up a new aircraft leasing company called Airless Finance

Page 34.

Lithuania seeks deal with Moscow on independence

By Mark Nicholson in Moscow

LITHUANIA last night looked set to offer the Soviet authorities substantial concessions in a bid to full negotiations over its declaration of independence.

Its compromise package would include a six-month suspension of the republic's March 11 independence declaration and willingness to hold a referendum on the issue, according to senior Lithuanian leaders.

Details of the compromise emerged as Moscow showed the first sign of willingness to break the diplomatic deadlock with the republic by talks in the capital between Mr Romas Kalibutas, Lithuania's Deputy Prime Minister, and Mr Aleksander Yakovlev, a senior Politburo member and member of the powerful new presidential council.

The compromise would be aimed at allowing full negotiations to start between the republic and Moscow on defining Lithuania's final economic, military and political relationship with the Soviet Union.

"We can compromise on anything but not the basic thing

Mr James Baker, the US Secretary of State, will today discuss ways of defusing the Lithuanian crisis when he begins three days of talks in Washington with Mr Edward Shevardnadze, the Soviet Foreign Minister.

The US has been actively involved with both the

independence, the republic would undertake to stop any practical steps towards implementing its declaration for six months. This would include, for instance, abandoning moves to set up its own border posts or issue its own visas.

The republic's leaders would insist, however, that Lithuania rather than Soviet laws would apply in the Baltic state throughout any such freeze.

An offer to hold a referendum, which the republic's leaders say would win an 80 per cent vote for independence, would satisfy repeated insistence from Moscow that the matter should be subject to a plebiscite. Lithuania would also insist on its own wording

Moscow and Vilnius governments in seeking to move towards reconciling the two viewpoints.

Private messages have been stiffened by warnings that President George Bush will hold President Mikhail Gorbachev to his pledge not to use force. Page 6.

Under a possible "freeze" on

Stempel given task of reviving GM

By Roderick Oram in New York

GENERAL MOTORS has elected Mr Robert Stempel chairman and chief executive, giving him the daunting task of reviving the world's largest industrial company.

The first engineer to lead the world's biggest car maker, Mr Stempel is highly regarded in Detroit and on Wall Street. He made his reputation in the 1960s laying the groundwork for the subsequent turnaround of GM's European operations, and then its troubled North American truck operations.

He was widely expected to succeed Mr Roger Smith, who has presided over nine trying years at GM. Under pressure from the Japanese and a revitalised Ford Motor, its North American car operations showed a fall in market share from 45.3 per cent to 34.7 per cent in the 1980s. They have barely broken even over the past three years.

Mr Stempel, 56, faces a huge task when he takes over on August 1. North American car makers have some 30 units of excess capacity, equal to more than 20 per cent of the annual market. GM accounts for more than 1m of that, is the highest cost producer and the most labour intensive.

Mr Smith pursued a reorganisation of GM in the 1980s,



GM chief Robert Stempel (right) and predecessor Roger Smith

A 33-year veteran of GM, he is president and chief operating officer. He is known as a reformer and loyal colleague rather than a revolutionary. Somewhat sensitive to criticism, he has cut ties with GM's single market in 1982.

Mr Smith pursued a reorganisation of GM in the 1980s,

spending more than \$70m on new technology, plants and products and writing off obsolete assets. Two foundation stones to his new high technology GM were the \$50m purchase of Hughes, the electronics and defence aerospace group, and the \$2.5m takeover of Electronic Data Systems, the computer systems group

Ms Ann Knight, an analyst with Paine Webber, said: "I don't think Roger Smith has been as bad as investors and the press believe. Since the end of 1985, GM has had a tremendous pay-off from the investment he was poured to pulp for making."

Can Stempel engineer the recovery at GM? Page 19

London traded options market and Liffe announce merger

By Deborah Hargreaves in London

THE LONDON International Financial Futures Exchange is to join forces with the London Traded Options Market in a move that will create Europe's largest futures and options exchange.

The two markets have discussed a merger periodically for more than three years. Yesterday's announcement surprised brokers, who had no idea they had come so close to a decision, but they were none the less pleased by the move.

The Bank of England is believed to have been a keen matchmaker to the merger and will chair the exchanges' joint action group responsible for drawing up the merger plans.

Pressure on the LTFOM and Liffe to establish a closer relationship was stepped up in recent weeks when users of the exchanges united to form a users' group to push for a merger.

The Bank of England is understood to be concerned that the obstacles to the development of London's futures and options markets are removed because it believes

the markets are important to London's position as a financial centre. LTFOM had been discussing its autonomy for six months.

Mr Andrew Hugh Smith, stock exchange chairman, said yesterday that the LSE would hope to retain some link to the merged market. The initiative for the merger grew out of the need to compete in Europe and the dangers of duplicating products, he said.

The announcement was welcomed by brokers on the floors of both exchanges yesterday, many of whom had been frustrated at the slow progress LTFOM had been making in its attempt to break away from the Stock Exchange. Some brokers had recently threatened to set up their own market.

The Liffe and LTFOM joint action group is set to report on a likely location for the merged market's trading floor by the end of the month and put forward plans for full-scale integration by the end of June.

Details, Page 25; New York gas futures contract, Page 30; Lex, Page 18

Pennsylvania to approve radical anti-takeover bill

By Peter Riddell, US Editor, in Washington

THE MOST far-reaching anti-takeover legislation of any US state is likely to be approved by the Pennsylvania legislature this week in the face of strong opposition from the Securities and Exchange Commission and institutional investors.

Among a series of restrictions on takeover approaches from out-of-state, including foreign companies, the measure would require someone holding stock in a company for less than two years to forfeit profits from sale of the shares for 18 months after initiating an unsuccessful buy-out offer or proxy fight for control of a company.

The measure would allow a corporation to sue to recover any profits earned from the sale of shares from any shareholder who has announced an intention to seek control of a company, while denying voting rights to any buyer of a certain amount of shares, unless the majority of shareholders vote to restore the rights.

The legislation also says that anyone except managers who initiates a proxy fight must be prepared to buy the target company at a price set by a judge.

Mr Richard Breedon, chairman of the Securities and Exchange Commission, has warned that the law would disenfranchise shareholders and leave incompetent managers "free to run a company into the ground."

The measure follows other less restrictive moves in other states and reflects both a general concern over hostile takeover bids and, more particularly, hostility to foreign acquisitions.

The complication is that the Supreme Court has ruled that states can pass their own takeover laws, although there could be another legal challenge.

The measure follows other less restrictive moves in other states and reflects both a general concern over hostile takeover bids and, more particularly, hostility to foreign acquisitions.

Continued on Page 18

Nordic groups buy French papermaker

By John Burton in Stockholm, George Graham in Paris and Maggie Urry in London

STORA, the Swedish pulp and paper group, and Kymmene, the Finnish forest products company, have jointly acquired Chapelle Darblay, France's leading newspaper and magazine paper producer, in a FF1.32bn (\$230m) deal.

The vendor is Pinaut, the French timber and wood products company. The deal is subject to the approval of the French Government and the EC authorities.

Stora and Kymmene will also take over the debts of Chapelle Darblay, including

FF1.05bn owed to the French Government, which represents a state subsidy granted in 1984 and converted into debt when Mr François Pinault took over in 1988.

The takeover is being effected through a company owned jointly by Kymmene and Stora News, a subsidiary of Stora.

The move was seen yesterday as part of the growing concentration of pulp and paper groups, particularly in Europe. Nordic groups have been anxious

CONTENTS

Portugal: Tighter rules and more flexibility in place for privatisation	3
Management: Trade with the eastern bloc: how to avoid the dangers	12
Technology: Science communities - high hopes in the race for ideas	14
Editorial comment: Hard choices over German economic and monetary union; The reshaping of giants	16
China: US law may sour exports of wine produced in forced labour camps	16
Survey: Egypt	31-34
Survey: Britain's Transpennines and the New North	Section III
Europe	23
Companies	22
America	30
Companies	30
Overseas	3
Companies	4
World Trade	4
Commodities	23
Currencies & money	42
Financial Futures	30
Stocks	30
Int'l. Capital Markets	24-25
Letters	17
Law	42
Management	12
Observer	16
Stock Markets	30
Technology	14
Unit Trusts	30-31
World Index	40

Puerto Rico: quasi-colonial

Use or a State of the Union?

Mr Rafael Hernandez Colon, Puerto Rico's governor, wants to keep the island's "free association" status by which companies there get tax breaks, but which also gives it little representation in Washington. Page 6

MARKETS

STERLING	
New York lunchtime:	\$1.535
London:	\$1.5355 (1.5310)
DM2.780 (2.7775)	
FF9.3426 (same)	
Sfr2.4575 (same)	
Y290.00 (290.25)	
S index 57.4 (same)	
GOLD	
New York: Comex Jun	\$380.1 (374.5)
London:	\$375.25 (368.0)
US \$24 OIL (Argus)	
Brent 16-day May	\$18.50 (18.575)
Chief price changes yesterday: Page 19	

DOLLAR	
New York lunchtime:	DM1.7005
FF5.7155	
Sfr1.5040	
Y188.15	
London:	DM1.7005 (1.7030)
FF5.7125 (5.7275)	
Sfr1.5020 (1.5070)	
Y188.00 (188.95)	
S index (69.0)	
Tokyo close: Y188.95	
US 3-month time rates	
Fed Funds 8 1/2%	
3-m Treasury bill:	
yield: 8.057%	
Long Bond:	
yield: 8.621%	

STOCK INDICES	
FT-SE 100:	2,240.7 (+18.1)
FT Ordinary:	1,761.3 (+13.2)
FT-A All-Share:	1,111.57 (+0.8%)
New York lunchtime:	
DJ Ind. Av.	2,727.25 (+26.80)
S&P Comp	341.87 (+3.17)
Tokyo: Nikkei	28,769.72 (+757.65)
LONDON MONEY	
3-month interbank:	closing 15 1/4 (15 1/4-15 1/2)
Life long gilt futures:	June 8 1/2 (8 1/2)

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EUROPEAN NEWS

Moscow considers extra cash for oil and gas industry

By Quentin Peel in Moscow

THE SOVIET Government has promised decisions by next Monday on extra finance for the oil and gas industry, new measures to guarantee supplies of pipes and drilling equipment, and extra food and housing. In an urgent effort to head off a strike by Siberian oil and gas workers.

The authorities are also considering raising the wholesale price of oil within the Soviet economy from Rhs30 per tonne to the international level of around \$120, or Rhs72, from next January, in spite of the huge inflationary effect this would have on production costs throughout the Soviet economy.

A top trade union leader said yesterday that he believed important government concessions to the oil industry were essential for its normal working and to head off the threat of "extremists" taking control of workers' organisations in key areas like Tyumen in western Siberia — source of more than 60 per cent of Soviet oil and gas production.

"Until now we are just keep-

GRASSROOTS leaders of the huge Soviet coal mining industry have formally announced their determination to quit the official trade union movement and form their own independent Miners' Union.

The move by leaders of last summer's mass miners' strike in three of the country's key coal fields amounts to the most serious challenge yet to Communist Party control of workers through the official unions, and contains the threat of further industrial unrest as rival unions compete for members.

It was announced at the weekend after the miners' strike leaders walked out of an extraordinary congress of coal industry unions, claiming the event was simply "a congress of apparatchiki and employers."

They quit the meeting in spite of a passionate appeal by Mr Arthur Saz-

gill, the British miners' leader, not to split their union. "The only people who gain from such a split are the management and the Government," he told the delegates, apparently ignoring the fact that in the Soviet Union the management, Government and official unions are virtually indistinguishable.

The strike committee leaders warned of the danger of a new wave of strikes in the mining industry, because of the failure of the union leadership to meet their own members' demands.

The split in the miners' movement, threatened ever since last year's strike, finally happened when the official union leadership packed the special congress with full-time officials and mine managers and gave the strike leaders no right to speak, according to a statement issued by strike committee representatives. The delegates included

319 trade union officials, 56 mine managers, 19 Communist Party officials, 52 engineers and 50 other specialists — compared with only 123 working miners.

The strike leaders attacked the trade union for adopting new rules without consulting the miners' work collectives and failing to consider the Government's performance in meeting the demands for social spending and devolution of decision-making put forward by the strike.

"The need to create a Union of Mineworkers remains high, and we will establish such a union," they said. "Only then, unity will appear in the miners' ranks, and the country will not be faced with the threat of spontaneous strikes — a disorganised economy which has given practically nothing to the miners."

senior union official responsible for a string of key industries threatened by industrial unrest — including coal power generation, iron and steel, as well as the oil sector — denied that the official unions were deliberately pressing radical demands to undermine the economic reform process.

drilling programmes
● disruption of essential supplies, including pipes and drilling equipment
● deteriorating food supplies, including meat, throughout western Siberia
● problems in construction of housing and social facilities.

Mr Turysov, who is the

we cannot exclude that extremists will organise some demonstrations and mass protests. He said that work collectives in the Tyumen region were waiting to see the text of government resolutions on the four main areas of their grievances:
● lack of central financing for

ing the situation under control, in the hands of trade union officials," said Mr Karatai Turysov, the central committee secretary of the All-Union Central Council of Trade Unions responsible for the industry. "But if control of the situation is lost, if the Government does not give a proper decision,

France on course for strong growth

By Ian Davidson in Paris

FRENCH ECONOMIC growth is expected to remain strong this year, according to the latest government assessment which has yet again revised in a more optimistic direction many of the components of its previous forecasts.

Gross domestic product is expected to grow by 3.3 per cent this year, compared with 3.7 per cent in each of the past two years and a forecast last autumn of only 3 per cent growth in 1990. Next year, the Government expects growth of 2.8 per cent.

The Government believes the anticipated economic growth in Germany and eastern Europe will offset a slowdown in Britain and the US, while industrial investment is likely to increase by 11.5 per cent in 1990 after 9.4 per cent last year.

However, it does not now expect the improvement in the large French trade deficit this year which it was hoping for

last autumn. Exports are forecast to grow faster than output, at 5.9 per cent, but imports are likely to grow more quickly still, by 6.7 per cent.

The result is a forecast trade deficit of FF4.8bn (\$4.6bn) this year, virtually the same as last year's FF4.4bn deficit; and next year's deficit is likely to remain high at FF2.9bn.

An important bull point in the forecast is that inflation is expected to slow sharply this year to 2.5 per cent, compared with 3.6 per cent in 1989. The Government explains this new forecast by lower food prices and the strength of the franc.

The slowdown in the rate of inflation will play an important part in accelerating the rate of growth in the purchasing power of disposable income (expected to rise by 3.3 per cent this year compared with 2.8 per cent in 1989) and in promoting increased employment, which has expanded by 550,000 jobs during the past two years.

East Germany's plum land sites going to affluent Westerners

By Leslie Collitt in Berlin

THE D-MARK is about to change. Phöben, a peaceful farming village 20km west of Berlin, more radically than the collectivisation in the 1950s. An 18-hole golf course for well-heeled West Berliners is taking shape on the rolling meadows of the local fruit growing collective farm. The farm administration has agreed to lease the land for 99 years to a West Berlin investment company As Consult.

It was quickly given permission by the local authorities to erect a club house, bungalows and a hotel which will employ local labour. The farm was able to conclude the deal under a new regulation allowing users of state property to lease it to westerners if this is deemed in the public interest.

The golf club, which will cost DM12.500 (\$4,800) to join, qualified, despite protestations from several members of the farm that a private golf course was scarcely in the community's interest.

East Germany's Social Democrats (SPD) yesterday began formal coalition talks with the conservative Alliance for Germany which won last month's election. The Alliance wants to share responsibility for tough economic decisions with the SPD and needs its support in order to obtain the required two-thirds majority in parliament for constitutional changes necessary for unification with West Germany.

Mr Karl Ströhl, a partner in As Consult, said farm officials had welcomed his company's offer as they were afraid of competition from fruitgrowers in the European Community after unification. People in Phöben feared unemployment would soar to 50 per cent and were overwhelmingly in favour of the golf course.

West German property developers are scouring East Germany for land on which to

erect shopping centres and office buildings. While most land is publicly owned, user rights are held by social organisations and co-operatives. Officials who head them are busily concluding leasing deals with western companies.

East German employees complain bitterly about this practice. They note that in the past they had no rights under *Volkseigentum* (people's or national property) and now had no say in its disposal.

Some of the most mysterious deals have involved property belonging to the former Stasi secret police.

Thus, a baroque manor in Schönwalde near Berlin which served as an exclusive Stasi guest house was leased to a West Berlin gambling casino last month for a mere DM18,000 a year. A citizen's watchdog group controlling the dismantling operation, having discovered the meagre size of the rent, has now demanded that the contract be made void.

Greek Premier calls for calm ahead of polls

By Kerin Hope in Athens

GREECE'S caretaker Prime Minister, Mr Kostas Zolotas, yesterday appealed for calm in the run-up to Sunday's general election, after a political shooting on Crete and a series of bomb explosions in Athens and Salonika.

"Violence breeds more violence and this leads to extremes. Normality and a calm climate are a national necessity," he said. Tensions have worsened since a man was killed and a teenager wounded in clashes between conservative and socialist supporters before a conservative rally in Heraklion on Sunday.

With opinion polls showing a slight decline for both parties, local rivalries have intensified in the campaign's final stages. A policeman was hurt by a bomb outside the Federation of Greek Industry building in Athens, where other blasts hit the Economy Ministry and the union headquarters. Two left-wing groups claimed responsibility.

Stockholm prepares new austerity plan

THE SWEDISH Government said yesterday it would propose a new package of anti-inflation measures after the collapse of a plan to introduce voluntary wage restraint, writes John Burton in Stockholm. Mr Allan Larsson, Finance Minister, would not disclose details of the economic austerity programme, which he said was still being worked out, but hinted it could affect spending on social services and proposed expansion in holiday and parental leave.

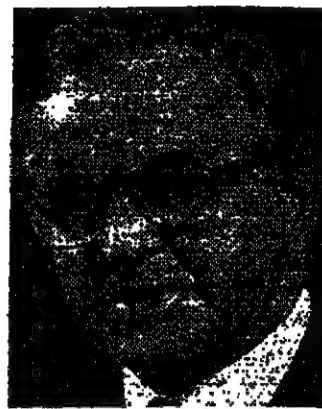
The plan to limit pay growth in 1990 and 1991 foundered on a final rejection by FTE, the federation of white-collar workers in the private sector, despite a last-minute appeal by Mr Larsson on Monday evening. The Government said 90 per cent of employer organisations and 70 per cent of unions had agreed to the proposal, tabled on Friday by a state mediator.

Irish budget deficit widens

Signs that all is not well in the Irish economy have come with the release of Exchequer returns showing a growing gap between expenditure and income, leading to a first quarter current budget deficit of £254m (\$353m), writes Kieran Cooke in Dublin. The deficit figure is already more than £100m above the forecast budget deficit for the whole year.

In efforts to control a national debt of £25bn, the Government has made a series of public expenditure cuts over the past three years. But Exchequer borrowing in the first quarter of 1990 rose more than 30 per cent compared with the same period last year to £407m.

Mr Albert Reynolds, the Finance Minister, said the figures had been caused by several "exceptional factors", including the late receipt of £50m of EC social funds and higher than expected public health service spending due to a flu epidemic.



Reynolds: exceptional factors

UK to cut forces in Gibraltar

British forces in Gibraltar, due to be scaled down next year with the withdrawal of the resident army battalions, are to be reorganised under a unified command from October, according to military officials, writes Joe Garcia in Gibraltar.

Royal Air Force and Navy personnel as well as the residual army presence of about 100 will come under a new Commander of British Forces Gibraltar, who will be a Rear Admiral.

European airlines carry more

The number of fare-paying passengers carried by European airlines increased by 9.8 per cent in February compared with the same month last year, according to the Brussels-based Association of European Airlines, writes Paul Abrahams. However, growth of European capacity on north Atlantic routes exceeded passenger demand. The number of available seat kilometres increased by 13.8 per cent, while the number of revenue passenger kilometres increased by only 8.2 per cent. Growth in air-freight carried by European airlines increased by 4.7 per cent.

Hungarian newspapers launched

Axel Springer-Budapest, a joint venture majority-owned by Axel Springer Verlag, the West German media group, said yesterday it had launched four regional daily newspapers in Hungary. Reuters reports from Budapest. Axel Springer-Budapest has taken over the complete staffs of four existing dailies owned by the Socialist Party, formed to succeed the Communist Party last October.

EUROPEAN NEWS

Delayed Portuguese sale ready to resume

Tighter rules and more flexibility are in place for privatisation, writes Patrick Blum

PORTUGAL'S privatisation programme is ready to resume after several months' delay. Investors are still waiting for Mr Miguel Beiza, the new Finance Minister, to say which companies will be sold and when, but the Government's privatisation law allowing 100 per cent denationalisations has at last made it to the statute books.

A last-minute challenge over the law's constitutionality failed, but plans for this year already were well behind schedule. After last year's successful part-privatisations of a brewery, a bank and two insurance companies, the programme lost momentum. A Government reshuffle in January did not help.

"The Government changes caused delays," a senior consultant says. "The new Finance Minister and the people around him have no experience of privatisations or of company management. Many advisers have an academic background, but the market is more complex. As a result the first five or six months of this year are lost."

Less charitable critics say the Government is dragging its feet and failing to live up to its free market rhetoric. "What privatisation?" asks an analyst for a finance company. "The Government still holds a majority shareholding (in the part-privatised companies) and it still appoints members on their boards. Until companies are fully sold off, you cannot really talk of privatisation."

This year's programme is more ambitious with the expected sale of the state's remaining 51 per cent in the four part-privatised companies, the partial sale of a big cement company, the possible full privatisation of the largest state-owned commercial bank, of another brewery and of at least one daily newspaper (see table).

Despite last year's successes - each share issue was substantially oversubscribed and the Government raised over \$470m from the sales - there has been growing concern about the procedure and the role of foreign groups.

Several problems have arisen:

PORTUGAL: PRIVATISATION				
Company	activity	offer (%)	value*/raised (bn Esc)	date
SOLD				
Unicer	brewery	49	9.5	April 89
Banco Totta				
& Acores (STA)	bank	49	28.5	July 89
Alfama	insurance	49	7.1	Oct 89
Transocean	insurance	49	25.8	Dec 89
PLANNED FOR SALE IN 1990				
Unicer		51		
STA		51		
Alfama		51		
Transocean		51		
Centralex	brewery	49-100		
Banco Portugues				
do Atlantico	bank	33	130	
Cinipor	cement		110-160	
Jornal de Noticias	newspaper	88	2.5-3	May/June 90

*Value of shares sold or to be sold based on most recent valuation in preparation for privatisation

● The method chosen - selling shares - proved open to manipulation: as powerful groups jostled for leading positions, international investors got around the Government's 10-per cent limit on privatised shares by making alliances with Portuguese groups or acting through local subsidiaries.

Portuguese groups were equally prone to bend the rules. The new law tightens the rules and gives the authorities more flexibility. Each privatisation will be regulated by a specific decree outlining the form, methods, grounds and special conditions for buying shares. Quotas on foreign shareholdings will depend on the company's role in the economy and on potential benefits from new technologies and access to new markets. Breaking the rules will incur penalties including the forced resale of shares.

● To counter a public outcry about the possible take-over by foreigners of some of Portugal's major companies, the authorities are encouraging the creation of hard cores of Portuguese investors who could pre-qualify for a stake before the company is floated. For important companies the Government may introduce a "golden share" on the British model, to ensure that the state retains a strong say in their management. Critics say hard cores of Portuguese investors will be difficult to form and

will not necessarily be stable. "You can bring Portuguese groups together, but each group has different interests. Even with safeguards, it doesn't solve the problem," says one analyst.

The Government faces another dilemma. More than 70 companies spanning over a wide range of activities are fully owned by the state. The Government wants to privatise as many of these as it can, but there are not enough large Portuguese groups to absorb such a volume of privatisations.

● Corporate investors were willing to pay high prices for a stake in part-privatised companies to gain access to markets,

a branch network, or long-term positions. But as the programme gathers steam, demand will be more dispersed and investors will be in a stronger position to resist high prices. Many companies need restructuring and investment before they can be sold. This will take time and raise costs, thereby offsetting part of the benefits to the Government. ● Some of the part-privatised companies have not fully adjusted to their new status. There is a culture clash between new private shareholders and old managements used to state support. "Privatising capital is one thing; privatising the manage-

ment of these companies is another," says a senior private banker. Companies cannot make strategic decisions while their share ownership remains uncertain, adding urgency to the task of completing their privatisation.

● The main political parties broadly support privatisation with differences over what should be privatised and how, but the Government has to show that it is not "selling the family silver" at knock-down prices, especially with general elections due next year.

Mr Beiza, who is struggling with a troublesome budget deficit and rising inflation - running at near 15 per cent - has less time and room for manoeuvre than his predecessor. Analysts expect political considerations to affect the timing and method of the larger and more sensitive privatisations.

But with legal obstacles now out of the way, they hope the Government will press ahead with the programme and live up to its free market principles.

The legislation is there and it's possible to do several different types of privatisation at the same time so now it's really up to the Government," the consultant says.

This is the sixth article in a series on privatisation. Previous articles appeared on February 28, March 6, 13, 20 and 27.

Soviet scientists spell out the terrible legacy of Chernobyl

By Jennifer Monahan in Cracow and Quentin Peel in Moscow

THOUSANDS will die in Belorussia and Ukraine as a result of the 1986 Chernobyl nuclear disaster, according to Soviet scientists from the two Soviet republics.

Their warning is based on findings described last weekend to delegates from eastern and western Europe at a medical ethics conference organised in the Polish city of Cracow by the French group Médecins du Monde.

"The world must know that Belorussia is living a nuclear genocide," said Dr Oleg Zhadiro, professor of radiobiology at the Belorussian State University in Minsk.

Two million people lived in the area of Belorussia which has become known as "dirty territory" because of the high levels of radioactivity measured on the ground. A further 100,000 people lived in territory where radioactivity was even higher, and people in the republic were also eating contaminated crops.

Dr Zhadiro and others working on the spot consider mass evacuation from contaminated areas essential.

A recent open letter to President Mikhail Gorbachev from 93 senior Soviet scientists insisted that fears about fall-out in Belorussia were unfounded. Dr Zhadiro said none of the signatories, who came mainly from Moscow, did any sustained research in Belorussia before signing the letter.

Winds directed 70 per cent of the radioactive fall-out on to Belorussian territory, he said. His survey of the interaction of low-level radiation on biological substances led him to predict that human cell membranes would break down, leading to immune system destruction. As a result the number of cases of sickness leading to inevitable death would sharply increase, as was now being seen in Belorussia.

The "dirty territories" account for a quarter

of all arable land in Belorussia. Until 1988 the Belorussian Communist Party did not acknowledge that the republic had been affected at all.

The extent of contamination is now tacitly accepted. Belorussia last month applied for large-scale United Nations financial aid to help with a resettlement and clean-up programme. The scale of the action required puts it way beyond the republic's own means.

Dr Andrei Arkhipov, a Ukrainian delegate at the Cracow meeting, has been monitoring radiation levels in the 30km "exclusion zone" around Chernobyl. His unit tries to direct returning "self-settlers" away from the most heavily contaminated parts. The unit wants much more effective control of population movement, both inside and outside the zone. Contamination levels are not uniform, since fall-out was uneven.

Dr Arkhipov (28) has been working in the Chernobyl area since 1986. At his last physical check-up, he had 17 disorders, none alone grave enough to take him off work. He notices that he gets ill more than before, and ailments like tonsillitis last longer. But the level of radioactivity in his body is below the accepted limit of 35 rads, which he is now convinced is too high.

Ms Lubova Kovalevskaya is a journalist who was working in Pripjat, 3km from the power station, when the melt-down happened. Ever since, she has been trying to draw attention to the plight of Ukrainians who continue to live in areas designated as "safe". She told the Cracow gathering of a soaring incidence of leukaemia and immuno-deficiencies, which she calls "a sort of AIDS by contamination".

The Ukrainian parliament has called for the entire Chernobyl plant to be closed. But in view of the acute energy crisis in the western Soviet Union, closure seems unlikely in the foreseeable future.

Front leads pack in the race for power

By Owen Bennett-Jones in Bucharest

WITH LESS than six weeks to go before the elections in Romania, the various political parties are preparing feverishly for the ballot or attempting to forge alliances to avoid defeat.

Leading the field, at least in organisational terms, is the National Salvation Front, which assumed power after the violent overthrow of Nicolae Ceausescu last December.

The Front claims to have half a million members. Whatever the truth of that, hundreds of people are appearing at the party's office in the centre of Bucharest every day to sign up and join.

Officials in the Front headquarters are confident of victory, shunning off opposition claims that they are insufficiently committed to rooting out former Communist activists.

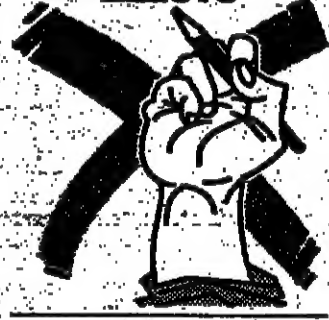
An opinion poll, published three weeks ago in the independent newspaper Romania Libera, gave Mr Ion Iliescu, the interim President and leading figure in the Front, the backing of 38.6 per cent of the population.

Mr Radu Campeanu, the leader of the National Liberal Party and the first person to declare he will stand for the presidency, received 31.4 per cent. But the polls are not reliable and, at best, give only a general indication of the state of the parties.

More revealing is the fact that Mr Campeanu has called for an electoral pact between three of the opposition parties - his National Liberals, the National Peasants Party and the Social Democrats - a proposal that demonstrates the opposition's fear that no single party will be strong enough to take on the Front.

By going public on the issue, the National Liberals have caught their two potential partners off balance and neither

EASTERN EUROPE ELECTS



Romania

party has yet responded publicly. The coalition could take the form of the three parties presenting the electorate with a joint list of candidates for the Assembly of Deputies and for the Senate, which will be elected under the new proportional representation system.

But if the parties cannot agree to work together as closely as that, they may decide simply not to attack each other during the campaign and agree to work together after the election if they end up with more deputies overall than the Front. That still leaves open the question of whether the parties can agree on a joint presidential candidate. By declaring himself first, Mr Campeanu has become the obvious choice. He lived in France for years, which has helped in knowing how to run a political campaign.

However, the National Salvation Front is emphasising that he spent many of the Ceausescu years abroad, aiming to benefit from the resentment in Romania towards those who came back after the revolution and who did not have to suffer the privations of life under the dictator.

Bulgaria set for free elections

BULGARIA'S parliament, dominated by Communists, yesterday cleared the way for free elections on June 10 and 17, and appointed Mr Petar Mladenov, the reformist politician, to the new post of republican-style president. Reuter reports from Sofia.

At its last session before dissolution, parliament also voted overwhelmingly in favour of the formation of political parties to contest the elections, formally scrapping the principle of one-party rule.

The chamber erased the word "socialist" from Bulgaria's constitution and replaced it with "democratic".

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WORLD TRADE NEWS

US-Japan trade talks show signs of progress

By Nancy Dunne in Washington

THE US and Japan went into a second day of trade talks yesterday, declaring "considerable progress" but that more needed doing to agree steps to rectify the stubborn \$49bn trade imbalance.

Officials sought to portray the talks as historic - "the first time two countries looked together at removing domestic impediments in their economies that hinder the balance of payments adjustment process," a US official said.

The US Trade Representative's Office said both sides had reached official agreement on opening the Japanese market to foreign-made satellites, resolving, after the telecommunications products area, the second major unfair-trade charge levelled by the US. The pact would open a multi-million-dollar market to outsiders, with US space satellite makers likely to benefit.

Ironically, as the talks - the Structural Impediments Initiative - were being heralded, the yen's fall led to fears of a new flood of cheaper Japanese exports to the US.

The talks, originally scheduled for yesterday and today,

could take longer. US officials said they were determined to get a "meaningful" interim report, in which each side will describe its plans for basic changes in its economy. A final report, due in July, may well include further "policy efforts".

Earlier, the US identified as targets for reform Japan's business practices that exclude foreign companies, its distribution and land-use system, and its savings, investment and pricing policies. Ideas along these lines are being considered, US officials said.

Japan has focused on deficiencies in the US education system, the US budget deficit and low savings rate. Its suggestions reportedly include limiting US consumers to two credit cards each, and a change in company reporting systems from quarterly to six-monthly.

No indications exist that the US is set to agree anything beyond steps already proposed. Many of these have been given short shrift in Congress. A family savings proposal has got nowhere, and a plan to set aside funds to pay off budget deficit interest has won little support.

Brussels at odds with Gatt over judgment

Gap remains over panel's refusal to let EC bend the rules, William Dullforce reports

THE General Agreement on Tariffs and Trade disputes panel, which ruled that the European Community's anti-dumping action against Japanese "screw-driver" assembly plants was illegal, yesterday took the extraordinary step of defending its findings in a special statement to the Gatt council.

In responding to a no less unusual move from the Community which had contested the reasoning behind the findings in a letter to the panel, asking it to reconsider its conclusions. The panel had refused.

Yesterday, the EC complained that the panel's ruling provided governments with no guidance on how to deal with the problem of circumvention of anti-dumping duties by companies assembling products from imported components in an importing country.

This tense exchange between the Community and the three-man panel, chaired by Mr Joseph Greenwald, a former US Assistant Secretary of State, came as the Gatt council considered for the first time the 80-page report in which the panel upheld the Japanese complaint. The panel made two rulings:

● The anti-dumping duties imposed by the EC on the mainly electronic products assembled by Japanese manufacturers within the EC were

inconsistent with Gatt; ● The undertaking to limit the proportion of components originating in Japan in the assembled products, which the EC required the Japanese companies to give as a condition for dropping anti-dumping proceedings, was also not justified under Gatt.

In reaching its conclusions, the panel reasoned that the anti-circumvention duties imposed by the EC were not customs duties levied at the border, but internal charges.

The duties therefore came under Gatt's Article III which

One case, dubbed "non-compliance", occurs when a government finds it necessary to secure compliance with laws or regulations, not in themselves inconsistent with Gatt - for instance, in enforcing customs duties or "preventing deceptive practices".

On this point, the panel made a crucial distinction. Gatt member states could deviate from Gatt rules, if it was necessary to prevent companies from evading a legal obligation.

The example commonly given is if a company tries to

Treating anti-dumping duties as an internal tax took no account of the complexity of customs procedures under which importation was by no means synonymous with the crossing of a geographic frontier.

By interpreting non-compliance under Article XX to refer only to obligations imposed by law or regulations and not to the objectives of such laws, the panel had implied that any governmental legislation on the evasion of taxes and customs duties might not conform

of ensuring that discrimination against products from other countries only takes the form of customs duties imposed in connection with importation, not the form of internal taxes.

Similarly, Gatt's rules would no longer be effective, if Article XX were interpreted to permit governments to act inconsistently with Gatt, to prevent "economic responses by enterprises to the incentives or disincentives created by their laws and regulations", the panel said yesterday.

In layman's language, the panel is stressing the danger of interpreting Article XX as widely as the EC wants, to allow governments to take action against perfectly legitimate commercial actions by companies.

A gap remains between the Community's assertion that the panel's ruling makes it impossible to prevent circumvention of anti-dumping duties and the panel's refusal to let the EC stretch Gatt rules, to let its anti-dumping duties' assembly plants within the EC.

This gap can probably only be removed by revising Gatt's current anti-dumping legislation in the Uruguay Round trade talks.

Trade officials are beginning to realise that such a revision would call for a fundamental re-examination of the concepts of dumping, anti-dumping and circumvention.

The EC complained that the Gatt panel's ruling provided governments with no guidance on how to deal with the problem of circumvention of anti-dumping duties by companies assembling products from imported components in an importing country.

stipulates that foreign manufacturers within a country must be afforded the national treatment accorded to domestic producers.

Under Article III, internal taxes cannot be applied to imported products - once they have passed the customs barrier - so as to afford protection to domestic producers.

The EC had argued that it was justified in imposing the charges by Gatt's Article XX, which lists cases in which exceptions may be permitted to Gatt rules.

evade an import duty by making a false customs declaration.

However, if a company took action to avoid a legal obligation, for instance, by transferring the production of the good on which an import duty is levied to the importing country, a government's steps to prevent this action were not covered by Article XX, the panel ruled.

Brussels argued that the panel had given excessively narrow interpretations of Gatt articles on both the internal charge and non-compliance

with Gatt.

Answering the EC in the council yesterday, the panel said its report had carefully considered the EC argument that its anti-dumping duties had the required connection with importation because of their purpose and because collection of the duties had been assigned to customs authorities. But the panel had concluded that these factors did not create the connection.

The EC's interpretation would make it impossible to achieve Gatt's basic objective

Community accused of bid to delay findings

By Tim Dickson in Brussels

THE European Community was yesterday accused of trying to delay implementation of the critical findings of an independent trade disputes panel.

Speaking at a breakfast briefing in Brussels, Mr Marijn Jorgensen, president of the American Soybean Association (ASA), called on the EC to change its oilseed policy in line with the panel ruling immediately, and not use the issue as a negotiating chip in the international trade talks known as the Uruguay Round.

"This is a bilateral matter between the EC and the US," he insisted.

"US farmers expect the European Commission to make an early move to meet its obligations."

Brussels officials have consistently said they will respect the findings of the Gatt panel, which broadly upheld a complaint by the US that long-standing EC payments to domestic oilseed processors are discriminatory in their present form and violate the terms of a 1992 Gatt agreement providing duty-free access to the EC market.

That accord is of vital symbolic and economic importance to the US.

Symbolically, it represents one of the few unhindered entries to the EC's highly-protected agricultural market - "the last hole in the dyke," as Mr Kenneth Bader, the ASA's chief executive, said yesterday.

Economically, it provides a

vital outlet for US farmers, an estimated \$2.5bn (£1.47bn) or 17-18 per cent of total US output last year, and as much as \$3.5bn, or 25 per cent of total production in the past.

The ASA's tour of Europe in recent days is intended not only to head off the inevitable risk that interests will be summoned in the wider world when the stated goal of the Uruguay Round is to reduce distortions.

He admitted the ASA had so far been "low key" in response to the US victory in the Gatt panel and that it did not wish to "float" it. But it was time for the EC to "show good faith" and come into line with the findings.

return for permission to increase protection in some individual sectors, provided the overall subsidies trend is downwards.

"It is clear their rebalancing scheme is an oilseed scheme, it is so transparent," he said. "It is not veiled in secrecy, it would be discouraging for US farmers, though, to see an increase in duties on soybeans when the stated goal of the Uruguay Round is to reduce distortions."

He admitted the ASA had so far been "low key" in response to the US victory in the Gatt panel and that it did not wish to "float" it. But it was time for the EC to "show good faith" and come into line with the findings.

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Gatt Council puts off Soviet observer status

By William Dullforce in Geneva

THE GATT Council yesterday postponed consideration of the Soviet Union's application for observer status - the first step towards membership of the organisation governing world trade.

Mr Rubens Ricapero, Gatt Council chairman, said consultations were still going on among Gatt members on how to handle Moscow's application.

Japan is one of the countries that has asked for more time, but a senior Japanese official denied yesterday that Tokyo's reference was connected with its unresolved dispute with Moscow over the Kurile Islands occupied by Soviet troops since the end of the Second World War.

There were no major stumbling blocks to granting the Soviet Union observer status but, like several other countries, Japan wanted a clearer definition of what observer status actually entailed, the official said.

After President George Bush had agreed to bank the Soviet application at his meeting with President Mikhail Gorbachev in Malta last December, the US said Moscow should wait until the end of the Uruguay Round, which is scheduled

for December. Washington is understood to have changed its mind over the delay and to be ready to join the European Community and the majority of Gatt members, who favour immediate approval of the Soviet application.

But the US, too, seeks clarification of the concept of observer status in Gatt.

Washington is prepared to resume imports of sugar from Nicaragua. It told the Gatt Council yesterday that it would advise the new government in Managua on the ways to make an application for a quota under the Caribbean Initiative and under the US Generalised System of Preferences (GSP).

(The Generalised System of Preferences gives enhanced access for developing-country exports to industrialised countries, mainly through reduced tariff rates.)

Former President Ronald Reagan banned all imports to the US from Nicaragua in May, 1985.

Washington justified this action under a Gatt article which allows a country to protect its interests "during time of war or other emergency in international relations".

Efta to aid Yugoslavia

The six-nation European Free Trade Association (Efta) said yesterday it was setting up a \$100m (£58.8m) fund to help Yugoslavia modernise its economy and transform it to a market system, Reuters reports from Geneva.

The fund would finance investment projects, particularly small and medium-sized enterprises, and aid Yugoslavia to gain access to new technologies, Efta said.

It will also help promote trade and economic relations, particularly with Efta members Austria, Finland, Iceland, Norway, Sweden and Switzerland, and finance training of managers of Yugoslav enterprises.

A decision to set up the fund was approved at a meeting in Geneva between Efta ministers and Mr Franc Horvat, Yugoslavia's Secretary for Foreign Economic Relations.

Rival phone companies join club

Competition has not worked in world market, writes Hugo Dixon

ONE might be forgiven for believing, given the free market rhetoric and practices of the US and UK governments, that international telephone services from at least those countries would be competitive.

In the US, any company is free to offer international services in competition with American Telephone & Telegraph (AT&T). In practice the only significant rivals are MCI and US Sprint. In the UK, Mercury Communications has been licensed as British Telecom's only rival for international services.

Although the prices for international calls are generally lower from the US and the UK than from other countries, the impact of competition has been marginal. The average price per minute of a call from the US dropped from \$2.01 in 1980 to \$1.29 in 1984 as a result of pressure from the Federal Communications Commission, before there was any competition to AT&T. According to the FCC, prices then fell only modestly to \$1.18 in 1988, where they were still four times domestic long-distance prices.

"We simply have not had competition in any meaningful sense in the international arena," says Mr Bill Earey, chief executive of US Sprint.

There are two reasons why competition in the international arena has not been effective so far. First, the new rivals are too weak by comparison with the established companies. Second, they do not really want to rock the boat and break up the cartel but prefer to become members of the club.

Freeing the market for international services in one country has little effect unless the country at the other end of the link also frees up its market. The US Government may have allowed MCI and Sprint to offer international services, but the new competitors still have to sign operating agreements with the monopoly

phone companies at the other end of the line.

In practice, the foreign phone monopolies have usually delayed and often refused to grant the new upstarts operating agreements.

"If you look at what we've had to do to get operating agreements with major phone companies, it is like pulling teeth," says Mr Earey. "From the foreign carriers' point of view, they would rather we just went away."

Mercury has faced similar problems in getting operating agreements with its counterparts in foreign countries.

Without an agreement, the smaller rivals have to route their international traffic through their established competitors' networks. While the watchdogs in the US and the UK have forced AT&T and BT to carry their rivals' traffic, the larger groups have ended up pocketing the lion's share of the profits.

After years of lobbying, MCI and Sprint were eventually granted operating agreements by Telemex, the Mexican phone monopoly, earlier this year. Both companies estimate the agreements will save them more than \$10m a year.

A further problem faced by the upstarts is that the phone monopolies in foreign countries have continued to send their return traffic back to the established operators. For example, in the six months to the end of September 1989, Mercury carried 79.1m minutes of outgoing traffic compared with 38.5m minutes of incoming traffic. During the same period, BT is thought to have been roughly in balance.

Since the return traffic is much more profitable than the

outgoing traffic, the profitability of the smaller rivals has been further undercut.

These problems are starting to diminish as the new companies get more established and the foreign monopolies start signing agreements with them. However, other factors are continuing to blunt their competitive edge.

One snag is that the new rivals do not have enough international cable links. Most of the international cables have been built by the old cartel and the new operators have had to beg for space on them. Without these cable links, the upstarts have to use satellite links which are more expensive and have lower quality.

In the long term, this problem will also disappear as the new rivals build their own cables or get space on the cartel's links.

Cable and Wireless, Mercury's parent, has taken the lead in this process, building fibre-optic links between Europe and the US, and between the US and the Far East. To get permission to land the trans-Pacific cable and do business in Japan, C&W had to harness the lobbying efforts of Mrs Margaret Thatcher and President Ronald Reagan in what proved to be a bitter trade dispute in 1987.

Nevertheless, even these cables are not being used in the way they were intended. C&W was going to offer space on the transatlantic cable directly to large multi-national - a move which would have cut their international costs dramatically. In fact, it is being bought up by other members of the club such as AT&T and BT.

"It is in the interest of the user above all to keep the Pan-dora's Box firmly open so that there is a genuine choice between the global facilities of the dominant carriers and an alternative set of global facilities," said Mr Jonathan Solomon, C&W director for corpo-

rate business development. All this means is that the new companies are too weak to launch an effective price war against the established operators. Because their rivals have deeper pockets, they would be gravely in danger of losing such a war.

"If the gorilla rolls over in the cage, he accidentally squashes us," says Mr Earey. However, it is not at all clear that the upstarts would want to provoke a price war even if

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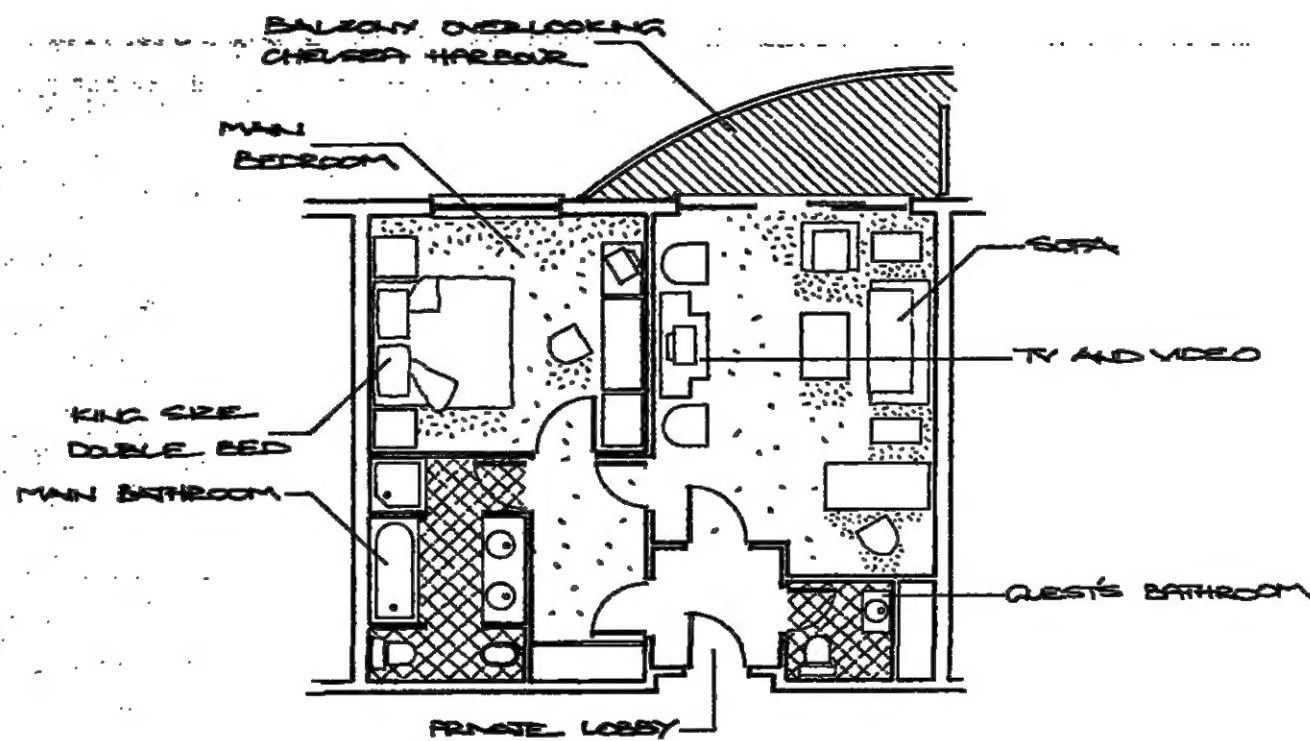
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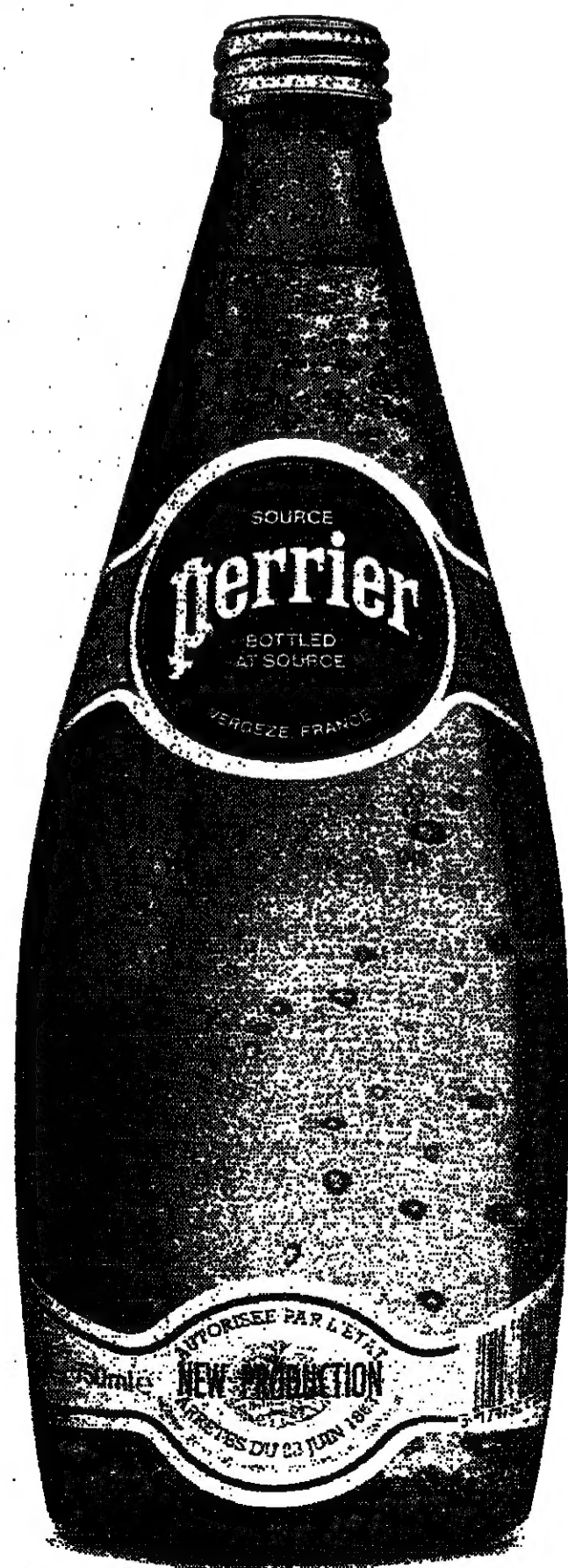
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OVERSEAS NEWS

Israeli satellite launch illustrates lead over Iraqis

By Hugh Carnegie in Jerusalem

ISRAEL yesterday launched its second satellite into orbit, underscoring its advanced rocket and space capabilities the day after President Saddam Hussein threatened to destroy half the country if Israel attacked Iraq.

Israeli officials said the launch of Ofek-2 had been planned well in advance of President Saddam's statement. But the timing — and lack of any decision to delay — highlighted Israel's determination to maintain a technological lead over Iraq, despite Baghdad's recent efforts to acquire a range of sophisticated conventional and non-conventional weapons.

The launch of Ofek-2, which officials said was safely in orbit and functioning as planned, followed the successful four-month flight in late 1988 of Ofek-1, a test satellite which was the first in a three-stage programme to give Israel independent space communications and surveillance capability. Officials denied widespread reports that Ofek-2, designed to stay in low orbit, was capable of spying on Israel's Arab neighbours.

Mr Yitzhak Shamir, the Israeli Prime Minister, said Ofek-2 placed Israel at the forefront of the scientific and technological world. "Our strength depends on the initiative, the scientific capacity and the execution ability expressed in the launching of the second Israeli satellite," he said.

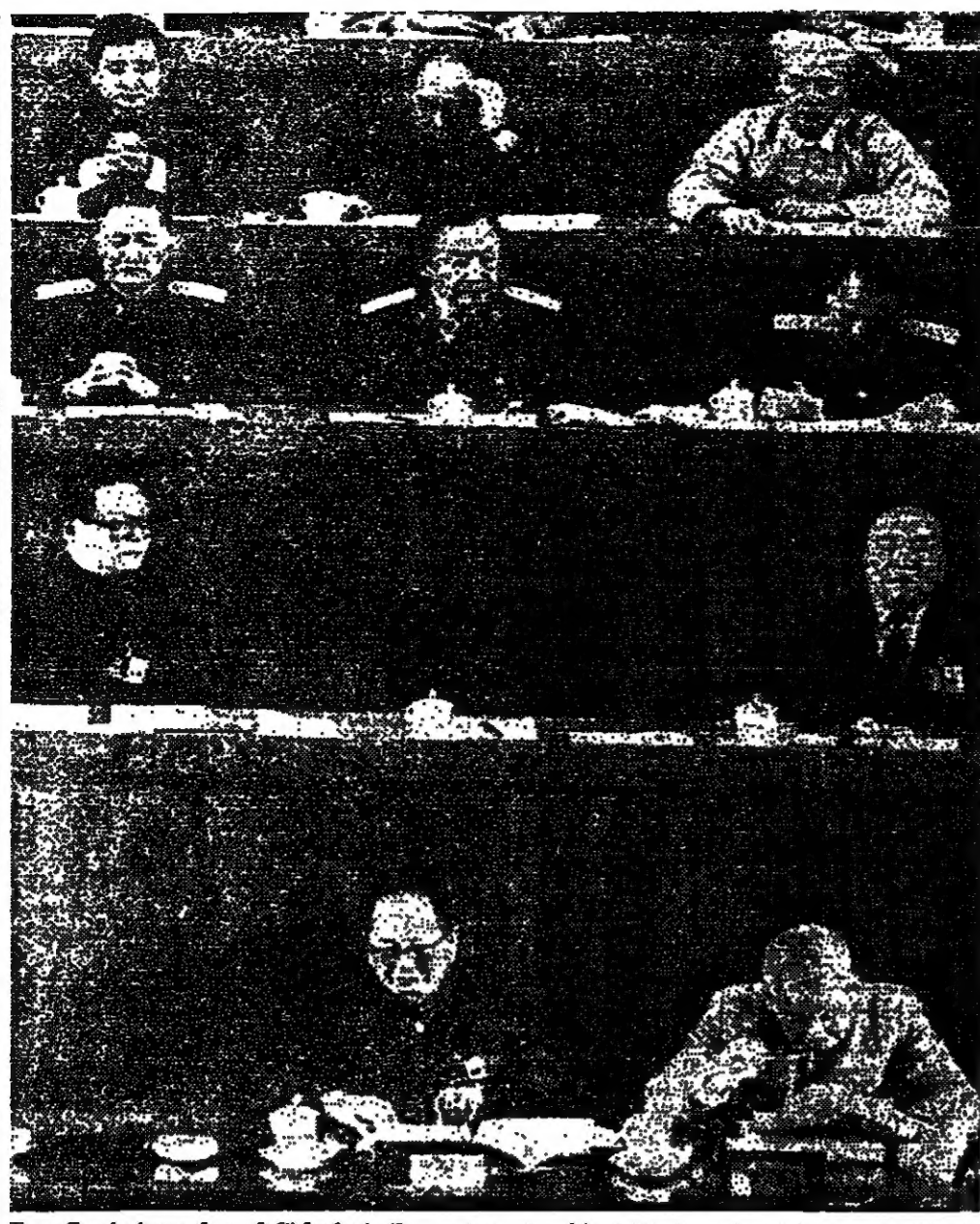
He avoided any direct refer-

ence to President Saddam, who coupled his threat on Monday with the disclosure that Iraq possessed binary chemical weapons matched only by those held by the US and the Soviet Union. His announcement, accusing Israel, Britain and the US of plotting against his country, followed the disclosure that nuclear triggering devices bound for Iraq had been intercepted in London.

Yesterday, tens of thousands of Iraqis demonstrated in Baghdad in support of President Saddam's speech. There were also numerous expressions of support for his stance from officials and newspapers around the Arab world.

However, his speech reinforced concern in Israel and Western capitals over Iraq's nuclear, chemical and conventional weapons programmes. Iraq, at war with Iran from 1980 to 1988, also expressed concern. Last December, Baghdad announced it had launched its first three-stage space rocket. Although it was not clear how successful this was, Iraq thus became the only Middle East country apart from Israel with a space programme.

Ofek-2 was launched west-



Jiang Zemin (second row left) looks to the empty seat on his right where Deng Xiaoping used to sit

Jiang Zemin edges closer to supreme power in Peking

By John Ridd in Seoul

THE CHINESE Communist Party chief, Jiang Zemin, was named to a top military post yesterday, putting him up one more rung in his climb to power. AP reports from Peking.

The National People's Congress, as expected, picked Jiang as the new chairman of the state central military commission, replacing senior leader, Deng Xiaoping. The congress, China's parliament, last week accepted Deng's resignation from the post, his last official government position.

Jiang, Deng's hand-picked

successor, last November succeeded Deng as head of the party central military commission, a key policy-making body with nearly the same membership as the state group.

The military has played an increasingly central political role in China since it was called in to crush the pro-democracy movement in Peking last June, and Jiang's appointment to the two posts is critical to his staying power as a leader. Jiang, a relatively unknown party boss in Shanghai, was named to head the 45m-member party last June

after Zhao Ziyang was purged for allegedly supporting the pro-democracy movement.

Jiang, 63, has no political power base in Peking and since June has loyally supported the hardline policies espoused by retired but still powerful party elders such as Deng. Jiang has no experience in military affairs, and the People's Liberation Army remains dominated by old revolutionaries such as President Yang Shangkun, 82, a general who last November was named first vice-chairman of the party central military commission.

Mandela endorses plan to stem unrest but criticises police bias

By Patti Waldmeir in Pietermaritzburg

MR NELSON Mandela, deputy president of the African National Congress (ANC), yesterday welcomed strong new security measures introduced on Monday by the South African Government, but

condemned the country's police force for bias against the ANC. Addressing a press conference at the end of a two-day tour of the devastated black townships near Pietermaritzburg in Natal, Mr Mandela said he would be proposing measures to end township violence when he meets Mr F W de Klerk, the President, tomorrow in Cape Town. He hoped that meeting, which has been described as "informal", would help create a situation in which the ANC and Pretoria could sit down "soon" for formal talks.

He argued that "something drastic must be done" to change the attitude of police, who he said were working to "destroy members of an organisation (the ANC) which they consider a threat to white minority rule in this country".

Natal, and more roadblocks and patrols in black townships elsewhere — but said he welcomed this evidence that the Government was trying to end violence.

Last weekend, the ANC announced it was postponing its first ever formal talks with Pretoria in protest at recent police action. Mr Mandela said he would be proposing measures to end township violence when he meets Mr F W de Klerk, the President, tomorrow in Cape Town. He hoped that meeting, which has been described as "informal", would help create a situation in which the ANC and Pretoria could sit down "soon" for formal talks.

He argued that "something drastic must be done" to change the attitude of police, who he said were working to "destroy members of an organisation (the ANC) which they consider a threat to white minority rule in this country".

If the Government allowed police to continue "shooting people like flies" then it could not expect the ANC to come to the negotiating table, he said.

Earlier in the day, Mr Mandela had visited the scene of a battle in which two people had died and 15 houses had been destroyed. He said he believed reports from local residents that police had been involved in the fighting on the side of the Zulu Inkatha movement, headed by Chief Mangosuthu Buthe.

At least 70 people have died in the past 10 days in fighting between Inkatha supporters and supporters of the ANC in the townships around Pietermaritzburg. The vast majority of the casualties have been from the ANC side.

Mr Mandela was careful not to condemn Chief Buthe yesterday, stressing that he wished to meet him when conditions were right.

China pushes for influence over Hong Kong projects

By John Elliott in Hong Kong

CHINA has ordered an urgent report on Hong Kong's proposed HK\$127bn (Libra) airport and container port developments because it is concerned about the political and financial implications of the massive projects, which will not begin to come into use until 1997 when the British colony returns to Peking's sovereignty.

The Xinhua News Agency, Peking's de facto embassy in Hong Kong, has formally asked the colony's Government to provide facts to support its decision, made late last year, to go ahead with the various projects.

The agency is also consulting other experts in Hong Kong before it sends its report to Peking. This has forced the Hong Kong Government to abandon its earlier insistence that there was no need to consult Peking because the territory is currently under British sovereignty and has been promised a high degree of autonomy in economic and other matters after 1997.

The situation illustrates the growing influence that Peking will be able to exercise in Hong Kong as 1997 approaches. It also shows how it will be

possible after 1997 for Peking's bureaucracy to continue to interfere. Hong Kong hopes banks and other private sector sources will provide between 40 and 60 per cent of the cost, which is expected to be far in excess of the HK\$127bn estimate.

But the willingness of international institutions to take part would be put at risk if provocative comments, mainly concerning the high cost, issued in the past months by Li Peng, the Chinese Prime Minister, and other leaders are not halted.

The plans were announced last October, after years of agonising about a replacement for the colony's overcrowded Kai Tak airport. They were part of a series of measures to try to restore confidence after last June's Tiananmen Square crisis.

The other measures, all attacked by Peking, included introduction of a Bill of Rights and a highly controversial British passport package (which is being announced in detail this week), plus attempts to speed up democratic reform.

China initially accused the UK of saddling Hong Kong with mountains of debt after 1997 for which it would then

have no responsibility. Some Chinese leaders questioned whether this was part of an intentionally disruptive British plot.

It is expected that the airport will eventually go ahead. China's main questions now are whether the full plan is needed and whether the airport must be sited on expensive reclaimed land off Lantau Island at a budgeted cost of HK\$35bn, plus extensive HK\$27bn road and rail links.

The links would include the world's largest suspension bridge, estimated to cost HK\$5.5bn, whose financial viability as a private-sector toll operation is being separately questioned by Hong Kong and international specialists.

Backed by some Hong Kong industrialists, China is suggesting that the airport could be built more cheaply on the mainland, for example in its adjacent special economic zone of Shenzhen where it is building a domestic airport.

Hong Kong abandoned the idea of a joint airport with China some years ago, mainly because it could endanger sovereignty rights which give the colony's Cathay Pacific Airways international air traffic routes.

Scheme to ease traffic in S Korea

By John Ridd in Seoul

SOUTH KOREA is to launch an ambitious 10-year transport project aimed at alleviating the traffic burden in cities, the Transport Ministry said yesterday.

The project, which will cost an estimated won 27 trillion (million dollars, £2.5bn) includes the construction of new underground railway lines in the six largest cities and several new motorways. Foreign participation in the scheme is expected to be limited to technical assistance, although part of the financing may come from overseas borrowings.

According to the Ministry of Transport, total of about 350 miles of underground lines will be built in the six cities. At present only Seoul and Pusan, South Korea's two largest cities, have underground systems. In addition, two circular roads will be built around Seoul and a new motorway will be linking the capital and Incheon, the second-largest port.

According to the Transport Ministry, underground systems will cater for half of Seoul's transport demand and 40 per cent of Pusan's demand by the year 2001. Currently, the Seoul and Pusan undergrounds meet 18.5 per cent and 6.5 per cent respectively of the two cities' transport demand.

About 43 per cent of the total budget will be spent on construction of the underground systems and about 20 per cent on the expansion of roads in the area of the capital. Local councils will provide won 15.5 trillion of the funds, with the balance supplied by the central government.

The bulk of the funds will come from tax revenues. But finance will also be raised from overseas bond issues, increased traffic penalty fines and a tax on imported car components.

In addition to improving the transport infrastructure, the Government is to stagger working hours of government officials and employees of state-run enterprises and banking institutions. This measure, to be implemented from September, is aimed at easing rush-hour congestion.

Hawke cabinet is named as opposition chooses new leader

By John Ridd in Seoul

THE LABOR Prime Minister, Mr Bob Hawke, made eight personal changes in his Cabinet yesterday as the defeated Australian opposition chose a new leader, Reuters reports from Canberra.

Mr Hawke said he had assembled a vibrant new Cabinet to tackle the tough economic times that lie ahead. The appointments follow the Labor Party's re-election on March 24 to a record fourth successive three-year term.

The defeated conservative Liberal party, out of government since 1983, chose an economist, Mr John Hewson, to take over from Mr Andrew Peacock as leader in an effort to loosen Labor's grip on power.

"We consider today is the first day of our campaign to win the next election. We recognise the magnitude of that task but we welcome the challenge," Mr Hewson, 43, said. His deputy is the opposition's education spokesman, Mr Peter Reith.

Changes in Mr Hawke's Government, which has an eight-seat absolute majority in the House of Representatives (lower house), include giving Treasurer, Mr Paul Keating, the additional ceremonial post of deputy Prime Minister.

This confirms him as the main potential successor to Mr Hawke, who has led the party for seven years. Mr Ralph Willis becomes Finance Minister, his old post of Transport and

Communications going to Mr Kim Beazley, who in turn passes the Defence portfolio to Mr Robert Ray. Mr Ray's old job as Immigration Minister goes to Mr Gerry Hand.

The important role of Environment Minister goes to Ms Ros Kelly, the only woman in the Hawke Government, which conceded it scraped into power largely with the help of green votes. One of the most interesting moves was the elevation of Mr Simon Crean to Minister for Science and Technology.

Mr Crean was the former head of the Australian Council of Trade Unions, a position once held by Mr Hawke, and has not set in Parliament before. The Prime Minister described his new team as "one which has a great deal of vibrant new talent".

Mr Hawke, whose Finance Minister, Mr Peter Walsh, resigned on Monday after warning Australia was in grave economic trouble, yesterday described Mr Walsh's comments as exaggerated.

But he added: "We haven't got easy street coming up. I think we've got the prospect of great avenues opening up. But they are not going to happen by assuming, as Australia has too often tended to assume in the past, that 'she'll be right, mate'." At the end of a week of vote-counting, Labor has 78 seats in the 147-seat House of Representatives and the Liberal/National Party coalition 60. There is one independent.



John Hewson: taking over from Andrew Peacock



Bob Hawke: putting a younger team in place

Sikh extremist bombing leaves 32 dead in Punjab

At least 32 people were killed yesterday when a bomb which police suspect was planted by Sikh separatists exploded near a Hindu religious procession in north India's Punjab state, Reuters reports from Bataia, India.

Police said about 50 people were also injured in the bombing in the industrial town of Bataia, 25 miles north of Amritsar, the Sikh holy city. The authorities imposed a curfew in Bataia after the bombing sparked off clashes between Hindus and Sikhs. More than 670 people have died in the Sikh separatist campaign this year.

Witnesses said a procession of 14,000 Hindus, celebrating the birthday of their deity Rama, had reached a crowded vegetable market in Bataia when the bomb went off on a bicycle. Police said the blast was almost certainly the work of the Khalistan Commando Force, Babbar Khalsa and the Khalistan Liberation Force — a powerful new coalition of extremist groups fighting for an independent homeland.

Delhi asks for Bofors documents

India has demanded to see unpublished Swedish documents and question officials on claims that the weapons maker, AB Bofors, bribed Indian officials to secure a lucrative 1986 arms deal, the Foreign Ministry said yesterday, Reuters reports from Stockholm.

Ms Anita Matejovsky, Ministry spokeswoman, said the demands were expressed in a diplomatic note presented by an Indian delegation on Monday. The Indian Government alleges that Bofors paid \$40m (£24.5m) in bribes to members of the former Congress Party administration of Mr Rajiv Gandhi in order to win a \$1.3bn artillery contract in 1986. Several unidentified Indian officials were charged in connection with the case in January.

Sweden has already turned down an Indian request to see an unpublished 1987 Audit Bureau report on the Bofors allegations.

Five killed in Nepal protests

At least five people were shot dead and 27 were injured on Monday during a demonstration for multi-party democracy in the Himalayan kingdom of Nepal, hospital sources said, Reuters reports from Kathmandu.

Witnesses said police began firing on a crowd of several thousand people near Tribhuvan University. The crowd had gathered to protest against a crackdown on the pro-democracy campaign. At least 19 people have died since mid-February when the campaign was launched by banned political parties grouped under Movement for the Restoration of Democracy.

Four people were killed in the demonstration near the university and a fifth was killed when police fired on another crowd in central Kathmandu, witnesses and hospital sources said.

Cambodian guerrillas in retreat

Cambodian troops launched a fresh offensive against guerrilla positions yesterday and forced one non-communist group to abandon an important stronghold, Thai officials and guerrillas said, Reuters reports from Bangkok. An official of the Khmer People's National Liberation Front said it had pulled its men out of Thmar Puok to avoid casualties after an artillery barrage. Thmar Puok was used as an administrative centre for parts of north-western Cambodia captured by guerrillas in an offensive last year.

'New-look' Oman prepares to sweep its own streets

In Muscat the talk is all about 'diversification', 'opening up', and 'Omanisation', writes Victor Mallet

THE Anglophilic Sultan Qaboos bin Said Al-Said of Oman runs his country with a British sort of military efficiency which is not apparent in Britain itself. Men with brooms keep the main roads immaculately clean, unsightly air conditioning units and water tanks poking out of Muscat's houses are tastefully disguised by regulation wooden screens, and policemen are treated with profound respect.

As if this were not enough, the prudently-managed Omani economy — a combination of spending cuts, foreign borrowing and reserve drawdowns — is emerging in good shape from the recession caused by the oil price crash of 1988. Inflation is close to zero, debt service as a proportion of exports is between 15 and 20 per cent and reserves are once again being replenished from oil revenues. With the oil price firm, last year's projected budget deficit has disappeared and external debt is expected to start decreasing.

Oman's cautious policies all add up, one might think, to a successful recipe that requires no adjustment, but Omani talk incessantly about "diversification", "opening up" and what Mr Abdul-Aziz bin Mohammed al-Bowas, the Information Minister, calls "a new look for the 1990s".

The problems may be invisible, but the Sultan is aware that they are only just over the horizon: first, Oman has until now depended on oil for its well-being and does not have large oil or gas reserves; second, the men sweeping the dust off the roads are imported Indian labourers who must eventually be replaced by the fast-growing Omani population of 1.3m if unemployment is to be avoided.

This second problem is shared by all the Arab Gulf states, and they have all attempted to persuade their own pampered citizens to replace foreigners, even in menial jobs. In Kuwait, it is called *Kuwaitisation*; in Oman, *Omanisation*. "This must include simple manual employment," said Sultan Qaboos in a recent speech to mark Oman's national day and his 48th birthday. "We must tolerate no obstacles to achieving these objectives."

Oman has several advantages in the current period of transition, including an early start in analysing potential difficulties, a trading and mining history which predates the discovery of oil by several millennia, and an intensive programme of exploration and development to prolong its oil and gas output into the 21st century.

No-one, however, is underestimating the task ahead. Even if the economy grows at the predicted four per cent this year, there are unlikely to be more than 3,000 jobs for the country's 17,000 school leavers, and half the population is still under 15. Expatiates make up two-fifths of the labour force, cost US\$1bn in remittances

"For the next 10 years our objective is to increase investment in these productive sectors so that their contribution to GDP grows at an annual rate of 10 to 11 per cent," says Mr Mohammed bin Musa al-Yousef, who is responsible for capital spending.

To this end the Sultanate has signalled its intention to be more flexible about the rules restricting foreign investment. "We say there is no need to insist on a 51 per cent Omani majority stake. It can be less if it's in the country's interest," says Mr al-Yousef.

Oman has also subsidised local private sector investments and promoted joint stock companies in an effort to mobilise Omani savings (a stock market opened in Muscat last year), as well as commissioning a series of feasibility studies on a range of industries.

Omani industry, centred on the light industrial area at Rusayl near Muscat, has already registered some small export successes, mainly in the Gulf, with products ranging from detergents and biscuits to abrasives and paints.

Iran, for example, is buying some \$500,000 of black cloth for women's veils from Oman Textile Mills, and Oman's even-handed regional foreign policy may contribute to a further

expansion of trade with Tehran. There are also plans to increase exploitation of Omani minerals, which include copper and marble.

Subsistence agriculture provides a livelihood for two thirds of the local population but remains severely constrained by water shortages and increasing water salinity in the Batinah, the main farming area on the coastal plain.

Fishing is a much more hopeful sector. "Three years ago our fish exports were worth only 5m Omani riyals (£2.3m), but last year the figure was OR21m," says Mr Maqbool bin Ali Sultan, President of the Chamber of Commerce and Industry.

Tourism, another emerging phenomenon in the hitherto closed societies of the Gulf, is also being promoted by the Omani authorities, although the government remains cautious about any rapid expansion of the trade because of the limited tourist infrastructure and the Islamic sensitivities of the population; elderly Swiss couples are the preferred customers.

Diversification and Omanisation are Oman's obsessions, the Muscat "buzz words" for 1990. Tourism, fish, and veils for Iran are a small beginning, but a beginning none the less.

UK NEWS

Channel tunnel rail plan needs £1bn subsidies

By Andrew Taylor, Construction Correspondent

PROPOSALS for a £3bn privately-financed high-speed rail link between the Channel tunnel and London's King's Cross station could require the support of up to £1bn in state subsidies, according to plans submitted to the Government.

The proposals, submitted by European Rail Link, the consortium chosen by British Rail to develop a high-speed link, make it clear the scheme would not succeed without an injection of public money.

The consortium comprises Trafalgar House, the construction, property, shipping and hotels group; BICC, the engineering and construction group; and British Rail.

It says payment of a subsidy would allow part of the cost of a high-speed route to be made available to commuters currently using overcrowded Network-Southeast trains.

As the subsidy would be available for Network South-East traffic, it would not fall foul of Section 42 of the Channel Tunnel Act which prohibits public money being used to finance a high-speed link to the tunnel. The construction of a new rail route which would be

available for commuter services would also help reduce congestion on Network South-East, the consortium argues.

The consortium would have to persuade the Government to extend the 1993 deadline for the removal of subsidies to Network South-East. A parliamentary bill to approve a high-speed link is unlikely to be passed before 1993 and the link is not expected to be completed until 1994.

The line proposed by European Rail Link will travel from the Kent coast to close to Swanley where a new international station is planned. The details of its route from Swanley to King's Cross have been kept secret for the time being.

Most of the route, however, is expected to run alongside existing track. Plans for the route to run through a tunnel from Swanley to King's Cross under south London have been scrapped because of the high cost. The consortium says commuter demand for rail services from Kent into London has risen by a quarter during the past five years and will increase.

Tankers keep market afloat

Daniel Green analyses a worldwide surge in demand and ship prices

LAST MONTH on the London stock exchange a share price noted for spending weeks without moving began to rise sharply. Followers of Horace Clarkson, a shipping broker, searched for signs of a predator, but none was found. It soon became clear that the shares were attracting buyers because the company's business had been becoming rapidly more profitable.

Investors' optimism was borne out last week when the company's results gave another boost to the price. Clarkson is the only UK-quoted company whose business is largely based on cargo shipping. The shares' performance has been one of the few outward signs in the UK of a transformation taking place in bulk, container and tanker transport.

Industry indicators tell the story. The world order book for tanker building is at a five year high. Its size doubled between 1987 and 1989. Delivery time has increased from 18 months to three years.

tanker scrapping hit a peak in 1985 and has declined steadily since. Last year scrapping came to a halt and vessel life extension schemes got under way.

second hand prices have been swollen by speculative buying. Five years ago a second hand supertanker could be bought for \$6m, barely above its scrap value. Now the price is around \$40m. It costs between \$80m and \$100m to build a new one.

Analysts in London and Scandinavia, the centre of world ship broking, say it can be difficult to get a construction order accepted in already stretched Korean shipyards. Yard owners there believe they will be able to charge more in six months' time.

The rise in freight rates has not matched that in ship prices. The cost of transporting crude oil from the Gulf to Rotterdam has doubled to around \$13.5 per tonne since March 1986, but this is still not enough to cover a tanker's running expenses and interest payments on its purchase price. Mr Hans-Christian Borsen at Norwegian ship broker Fearnleys says that freight rates will catch up, but that it will take a year for tankers and between one and two years for bulk carriers.

The move out of a prolonged recession is a change that the rest of the world has been quicker to recognise than the UK. Among publicly quoted companies, shares in Singapore-based shipbuilder Singmarine rose sharply in October 1989; those in West Germany's Bremer Vulkan climbed 20 per cent in February alone.

While many industry executives take an optimistic view on volume and margins, some independent consultants warn against over confidence. Mr Nigel Gardiner at Drewry Shipping Consultants acknowledges that the health of the shipping business is at its best for many years, but he argues that further recovery could be stifled if a slowing of world economic activity stemmed demand for oil. He also says that with scrapping abandoned and new orders increasing, there is a risk that capacity will quickly catch up with demand, which would reverse the trend of hardening prices.

Historically, freight rates and ship prices are volatile. As demand rises, ships at sea are instructed to steam more quickly. Freight rates, at around \$1,500 per million ton miles, do not increase sharply, because older, less efficient ships are brought out of storage to accommodate extra demand. As demand continues to grow, however, ship construction orders take-off and freight rates rise steeply. When all ships available are operating at full speed, the freight rate is between five and 10 times what it is in a slack period.

The commission-based fortunes of a broker such as Clarkson depend on both the volume of business and the freight rate obtained.

The world merchant tonnage is still lower than it was a decade ago, despite the intervening years of growth in industrialised countries. Freight rates and ship prices remained low through the 1980s. In the bell-wether sector of very large crude carriers, one reason for the lower tonnage available is was the high level of local offshore oil extraction, especially in the North Sea and the Gulf of Mexico. Demand is now rising as the US once again imports an increasing amount of oil from the Gulf.

The lack of world shipbuilding capacity after more than a decade of closures is compounded by a dearth of skilled labour. At its peak in the 1970s, Japanese shipyards were in the top three of the league table of skilled worker pay.

It is the Far East that has the yards capable of building the large ships for which there is demand. Europe is not in a good position to follow suit. Only the West German yards are in the running, and their capacity is dwarfed by their Far Eastern rivals. The rest of Europe stands the sidelines. The rise in the shares price of a small shipping broker is the most visible City reaction to an industry at its most optimistic for a decade and a half.

Decision close on repayment of EC aid to BAe

By Lucy Kellaway in Strasbourg

THE EUROPEAN Commission is close to reaching a decision on the repayment of aid granted to British Aerospace at the time of its purchase of the Rover Group, the former state owned car manufacturer.

Sir Leon Brittan, the EC competition commissioner, told the European parliament he had received all the information he required from the British Government. An announcement is expected soon after Easter.

An investigation into the £33m of "sweeteners" which the Government paid to BAe to ease through the deal, has been straightforward. It is widely expected the Commission will demand repayment of most of the amount.

Although Rover was privatised in August 1988, BAe only transferred the £150m to the UK Government last Friday. The delay is estimated to have saved BAe at least £22m.

A report by the National Audit Office found that the sale price of £150m had substantially undervalued Rover. Ford, the US manufacturer, which along with Volkswagen, the West German car manufacturer, was interested in acquiring Rover, was prepared to pay between two and four times the BAe price.

Edmonds signals union links for 1992

By Michael Smith, Labour Correspondent

MR JOHN EDMONDS, general secretary of the GMB general workers' union, said yesterday that his union would be linked to at least six European trade unions through cross-frontier amalgamations and deals by the end of the decade.

His comments - together with a weekend speech by Mr Ron Todd, general secretary of the TGWU general workers' union, in which he called for closer liaison with European unions - demonstrate the increasing attention that unions are paying to the 1992 implementation of a single European market.

Mr Edmonds, speaking at a conference of the Newspaper Society in Torbay, said the GMB had targeted both private and public sector unions across the European Community. It had started discussions at national officer level.

"Trade unions know, even if Mrs Thatcher refuses to believe it, that more and more decisions are going to be made in Brussels. Although the British Government has advocated its responsibility on health and safety, taxation and industrial standards, we will not."

"GMB members work for companies that are developing European-wide strategies for the internal market. It is vital that we do the same."

"By the mid-1990s there will be four or five 'super unions' in Britain. Their future will depend on close co-operation with their continental colleagues."

Mr Edmonds said that discussions already initiated by the GMB would lead to a linking arrangement with one leading European union within three years. The GMB was also holding talks to set up an office in Brussels.

In his weekend speech, Mr Todd stressed the "importance of close working relations with workers and unions in other countries often in the same multinational enterprises. While it may not be practical to think of a combined European pay claim, because of differences in inflation rates and currency movements we can, and are, building on the links that exist."

"A key area for all trade unionists is discussions on investment where there has long been potential for multinationals to play workers and government off against each other." Mr Todd was speaking at a seminar involving the MSF general technical union and France's General Confederation of Labour.

Unesco reforms 'do not justify' UK membership

By Robert Maunier, Diplomatic Correspondent

THE UK yesterday formally announced that, after a thorough review of British membership of the United Nations Educational, Scientific and Cultural Organisation, the Government had decided not to rejoin the organisation, which it left in December 1985.

Mr Tim Sainsbury, the Parliamentary Under-Secretary for Foreign Affairs, said in a written parliamentary reply that, while there had been improvements in the running of Unesco over the past few years, these had not been sufficient to justify renewed membership.

As recommended by the Foreign Affairs Committee, Britain would continue to keep the situation under review and maintain its observer status at Unesco. It would also continue to participate in the Unesco programmes in which it was still involved, such as the Inter-governmental Oceanographic Commission, the World Heritage Convention and the Copyright Convention.

However, the Government has not set a deadline for the next official review of UK membership, which the Foreign Affairs Committee has suggested should take place in 12 months' time.

British officials emphasised that while the UK appreciated the good intentions of Unesco's Director-General, Mr Federico Mayor, and looked forward to the day when it could rejoin, it remained to be seen whether the promised reforms would be properly implemented.

Ulster jobs scene bleak, says report

By Our Belfast Correspondent

UNEMPLOYMENT in Northern Ireland is set to remain above 14 per cent until 1995 and only radical measures will have a significant impact in reducing the total, according to a gloomy economic report published yesterday.

The Northern Ireland Economic Research Centre, an independent research institute, predicts employment will rise by only 1,000 a year over the next six years compared with 3,000 a year over the last two years.

Unemployment in the Province now stands at 100,000. Its report entitled "The Northern Ireland Economy - Review and Forecasts to 1995", took three years to complete and concludes that over 180,000 jobs would be needed to reduce the Province's unemployment to the 5.8 per cent rate forecast for Great Britain by 1995.

In a controversial recommendation, the report's authors, Dr Graham Gudgin and Dr Stephen Roper, suggest that special grants should be paid to unemployed people to leave the Province to help abate the debt crisis.

Dr Gudgin said conventional policies would not make a significant impact on unemployment and radical changes were required to alleviate the problem.

Gross Domestic Product in Ulster is forecast to keep pace with the rest of Britain throughout 1990-92 but to lag behind afterwards. A 1.8 per cent a year increase in GDP is envisaged in the first half of the 1990s compared with 3.1 per cent over the last six years.

Slow growth in domestic UK markets is expected to have a larger impact on Northern Ireland producers, especially companies involved in textiles, clothing, food and drink, than those in Britain while the anticipated growth of European markets following the advent of the Single European Market is expected to have a smaller effect.

Living standards are projected to rise more slowly than the last few years with personal disposable income rising by around 2.5 per cent a year. The report includes, for the first time, projections using a new NIARC forecasting model of the Province's economy.

It takes the view that it is unlikely to be possible to reduce Northern Ireland's unemployment rate to single figures before 1995 and measures are advocated to increase the mobility of the labour force.

These include training measures designed for external job opportunities, enhanced job information and mobility allowances.

The report argues that the policy of large scale grant aid to private industry in Northern Ireland has resulted in only relatively modest employment increases.

Over the medium term more emphasis needs to be placed on increasing the ability of the unemployed to find work outside the Province. Long term solutions include a suggestion that the focus of industrial policy should be switched to emphasise improvements in competitiveness and particularly in the quantity and quality of managers.

The Northern Ireland Economy - Review and Forecast to 1995 Northern Ireland Economic Research Centre, 45 University Rd, Belfast BT 7 1NJ. Price: £25 (25 for students/unemployed).

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This washing machine was made with pre-painted British Steel.
The rest will be here when they're dry.

From start to finish, it takes about four hours to make a washing machine. Two of which are spent painting the steel - and then waiting for it to dry.

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To a lateral thinker, the solution is obvious: get the steelmaker to paint the steel before he delivers it.

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Partly due to white goods. And partly due to brown goods: TV's, videos, hi-fi units and microwaves. (Not to mention car components, office furniture, scientific equipment and satellite dishes.)

In fact, Colorcoat in all its forms has been so successful that production is currently well over 2,000 per cent up on its first year level.

That isn't really the point of the story, though.

It is our strategy to take problems out of our customers' factories, whenever we can, and solve them ourselves.

Either in our laboratories, or our steelworks (or both).

To build the answer into the steel itself. And then build new markets with the resulting product.

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UK NEWS

In Brief

Jaguar sees record first quarter car sales in US

JAGUAR had record first-quarter car sales in the US - however, Jaguar executives acknowledge that the momentum was unlikely to be sustained throughout the year.

Mr Michael Dale, senior vice-president of sales and marketing of Jaguar Cars Inc, said he expected sales for all of this year to improve slightly, to "over 20,000" cars, compared with 19,700 in 1989.

Support for pound

Limited intervention by the Bank of England to support the pound contributed to a \$429m underlying fall in Britain's reserves of gold and foreign currency last month.

The fall was slightly greater than the market expected but caused no big surprises. It follows an underlying rise of \$114m in February and a fall of \$1.2bn in March 1989.

Water sale bill

THE Government announced yesterday that it spent £128m on last year's £5.1bn water privatisation.

Although more was spent on the privatisations of British Telecom and British Gas, the Government figure excludes £62m spent by the 10 former water authorities.

FT award

Mr Jimmy Burns, a Financial Times reporter, was yesterday named national newspaper industrial journalist of the year by the Industrial Society.

Mr Burns, 37, won the award for his "outstanding" work as an employment reporter in 1989.

N-case lost

A couple who claimed they were forced to leave their home because of radioactive contamination from the Sella field nuclear plant lost a £150,000 High Court damages action yesterday.

Airline sales

The number of fare-paying passengers carried by European airlines rose by 9.8 per cent in February compared with the same month last year, according to the Brussels-based Association of European Airlines.

Chancellor considers EMU, Japan rates, Germany

Major sees inflation down ahead of interest rate cut

By Peter Norman, Economics Correspondent

MR JOHN MAJOR, the UK Chancellor of the Exchequer, yesterday said he believed that falling inflation in the period to mid-1991 would allow the Government to cut interest rates.

Answering questions before the House of Commons Treasury and Civil Service Committee, Mr Major said it would "defy logic" to have interest rates at 15 per cent if retail price inflation fell to an annual 5 per cent by the end of June next year as forecast in his Budget.

He stressed, however, that interest rate cuts would have to follow inflation downwards. Although there were signs that demand was slowing it was not yet clear when it would be "safe and secure" to cut rates.

The Chancellor was careful to avoid detailed elaboration of the conditions that would determine eventual full British membership of the European Monetary System.

Mr Major repeated his earlier view that the conditions for entry were moving towards being met although the condi-

tion that Britain's inflation should be "proximate" to the European Community inflation level had "certainly not been met."

Despite repeated questioning, he declined to specify how the Government would judge when the inflation rates were "proximate." In particular, he refused to specify which measure of inflation - the retail price index, the underlying inflation rate, the gross domestic product deflator or a mixture of all three - would be the basis for the Government's final decision.

However, the Chancellor spoke approvingly of how the EMS exchange rate mechanism had successfully helped member countries to combat inflation.

He was confident that West Germany would cope with the problems of German monetary union. It was not clear that there would be any rise in German interest rates, he said. When asked about the danger of higher Japanese rates, he noted that an increase in Japan's official interest rate

earlier this year had no effect on sterling.

The Chancellor's praise for the EMS did not extend to the idea of European Monetary Union. Britain was still pressing its idea of competing monetary policies and retained its reservations about the Delors' plan for a common European currency and central bank, he said.

Mr Major also appeared cool towards the idea of an independent Bank of England. The history of the US Federal Reserve System in the 1970s showed independence did not guarantee success against inflation.

The Government yesterday announced that it was to reduce the new community charge fixed by 20 local authorities, cutting some individual bills by nearly £100, and leading to lower payments for more than 4m people.

The decision, which ministers hope will limit the political damage arising from the introduction of the new tax, which replaces property-based rates, excluded any Conservative-controlled councils.

Astra in defence fraud inquiry

By Jane Fuller

ASTRA HOLDINGS, the munitions and fireworks maker, yesterday confirmed that Ministry of Defence police were investigating transactions involving Mr Christopher Gumbley, the group's former managing director.

According to Astra's chairman, Mr Roy Barber, the MoD's fraud squad, led by Detective Inspector Brangah, were "ploughing through documents" at the group's offices in Canterbury, which is where Mr Gumbley was based. The office has now been closed.

Astra's share price closed yesterday at 17p, a tenth of last year's high, after shedding 3p during the day.

The MoD police investigation follows Mr Gumbley's arrest on March 13 "in connection with contractual irregularities," Mr Dennis Stowe, a civil servant at the Directory of Light Weap-

ons, was arrested for the same reason on the same day. Neither man was charged and both were released on bail.

Mr Gumbley resigned at about the time of his arrest. No compensation was asked for, according to Mr Barber, who took over as non-executive chairman in early March.

The MoD investigation was not tied to a specific contract, he said. It concerned "various transactions involving Mr Gumbley and a number of other matters and events" at the Canterbury office.

Mr Barber said the office would have been shut anyway as part of a cost-cutting exercise. Eight people have been made redundant and three transferred.

The latest bad news, which includes the announcement of 250 redundancies at the group's Grantham factory, follows a

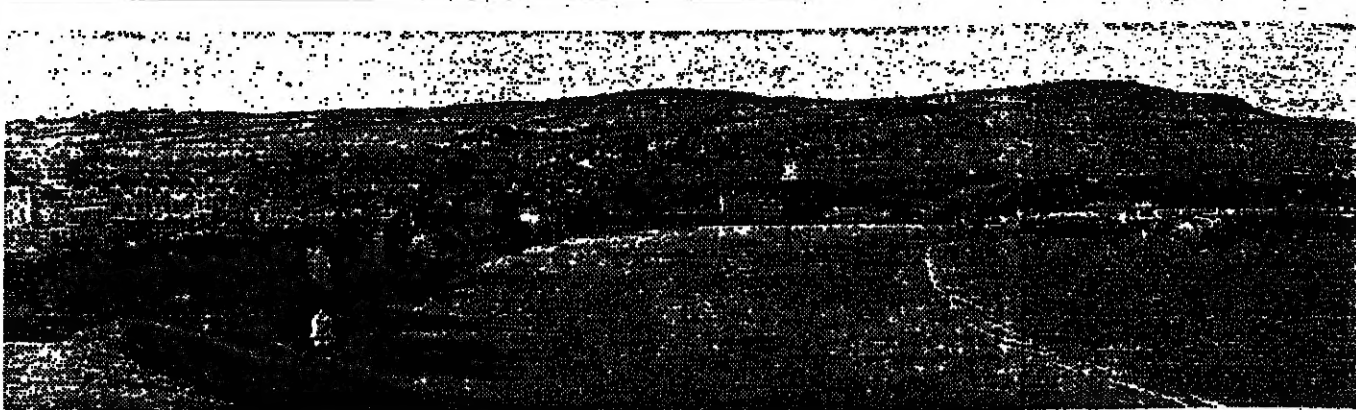
warning of substantial losses for the year just ended and the departure from the board of all the executive directors who have led the company since its 1986 listing.

Astra has vetoed compensation payments totalling £500,000 to Mr Gerald James, former chairman, and another director Mr John Anderson.

The group has also hired Coopers & Lybrand Deloitte, the accountants, to look into the conduct of the business before March this year.

One of the factors in the group's financial difficulties has been the discovery of up to £12m losses for 1989 at FRB, a Belgian company bought in September. Although it had made losses of that order in 1988, the rights issue document that preceded the deal implied it would be back in profit last year.

SAVINGS AND INVESTMENT BANK FAILURE



Port Erin: the picturesque setting for the biggest trial in history of the Isle of Man, taking place in a Victorian waterfront hotel.

Court with a view judges verdict in seaside special

Sue Stuart on the bizarre setting of a Manx trial

EACH morning, a gaggle of Britain's leading barristers and QCs enter a Victorian seafront hotel in the tiny village of Port Erin on the Isle of Man. Behind the hotel's peeling stucco facade a major fraud trial is going on. It is a bizarre setting.

The Savings and Investment Bank trial has been billed as a major event for months. It has been anxiously awaited by defendants, prosecution, the bank's creditors and the public.

When the bank crashed in June 1983 it left £42m debts and more than 3,000 creditors, many of whom were small investors who lost their life savings.

The venue for probably the biggest trial in Manx legal history has none of the constitutional pomp normally associated with such an event.

The Ocean Castle Hotel in Port Erin has breathtaking views around the bay into the Irish Sea and surrounding hills.

Inside, floored wallpaper and formica-topped tables create an atmosphere rather different from the wood-paneled courts on the mainland where most of these lawyers are more usually to be found.

There is no outward hint of the proceedings apart from a notice in the window proclaiming it a High Court.

A Manx flag at first flew

from a portable flagpole by the front door, but it blew down on the first day and has not flown since.

Solicitors and clerks carrying heaps of files daily negotiate the revolving door into the hotel's reception area, where solicitors, barristers, defendants, police, press, court officials and members of the public mingle, admire the view and extract refreshment from a computerised drinks machine.

There could not be another court house in the world with such a marvellous view - across the sea towards Northern Ireland more than 40 miles away - one QC remarked.

The hotel has been closed for two years because of lack of trade, and the Manx authorities have leased the building for the trial, which could last for up to nine months if it goes ahead.

The lawyers each have separate offices in the hotel's bedrooms along narrow passages on the first floor. Both prosecution lawyers and those for the eight defendants have to be accommodated.

Beds have been removed and ancient desks put in their place. The makeshift offices are packed with files, fax machines and kettles. Ensuite bathrooms make up for the less than grand conditions.

The courtroom itself is laid out with rows of court furni-

ture brought in from the mainland.

The lawyers are staying in hotels or rented houses scattered around the south of the island. Some walk to the court house, some drive.

One QC cycles in from a neighbouring village each day equipped with woolly hat and bicycle clips. Local restaurants are enjoying the business. One restaurateur has put in special orders of wine, some costing around £120 a bottle, for the legal interlopers.

Mr Thomas Field-Fisher, QC, the acting Deemster (Judge), brings his pet dog Sam to the court house every day.

Sam normally sits in the judge's room, but found his way in to the courtroom on one occasion and disrupted proceedings with obvious pleasure.

In the unique informality of this setting, the lawyers press on as though quite at home. The forthrightness of Mr Stephen Solley, the clarity of Mr David Poole, and the delight of listening to Mr Rodney Kievan are some of the exhaustingly stimulating experiences for islanders used to the more bland submissions of the Manx courts.

As the day approaches when the judge will rule whether or not there will be a trial, most are savouring the extraordinary surroundings within which their everyday business goes on.

Police 'not involved' in SIB inquiry

By Sue Stuart

IF POLICE had taken part in the inspectors' inquiry into the collapse of the Savings and Investment Bank, the inquiry would have foundered, which could not be in the public interest, a Manx court was told yesterday.

Prosecution counsel are replying to the application by defence counsel to have the trial stopped of eight former directors, officials and agents of the bank. The defendants face 37 charges arising from the collapse of Savings and Investment Bank on the Isle of Man in 1983, with £42m debt and over 3,000 creditors.

Mr Michael Corkery, QC, for the Crown, answered criticism from defence counsel regarding the manner of the inquiry and the claim that information was passed freely between inspectors, liquidators and later the police.

He said when looking at the system adopted in 1983 on the Isle of Man "one has to consider the investigative problems."

"The police in 1983 on the island would have been completely out of their depth in the Savings and Investment Bank inquiry," said Mr Corkery. He told the court that the island then had limited police resources and did not have a fraud squad until 1986, in spite of constant pleading for one by the Chief Constable over the years.

Mr Corkery continues today.

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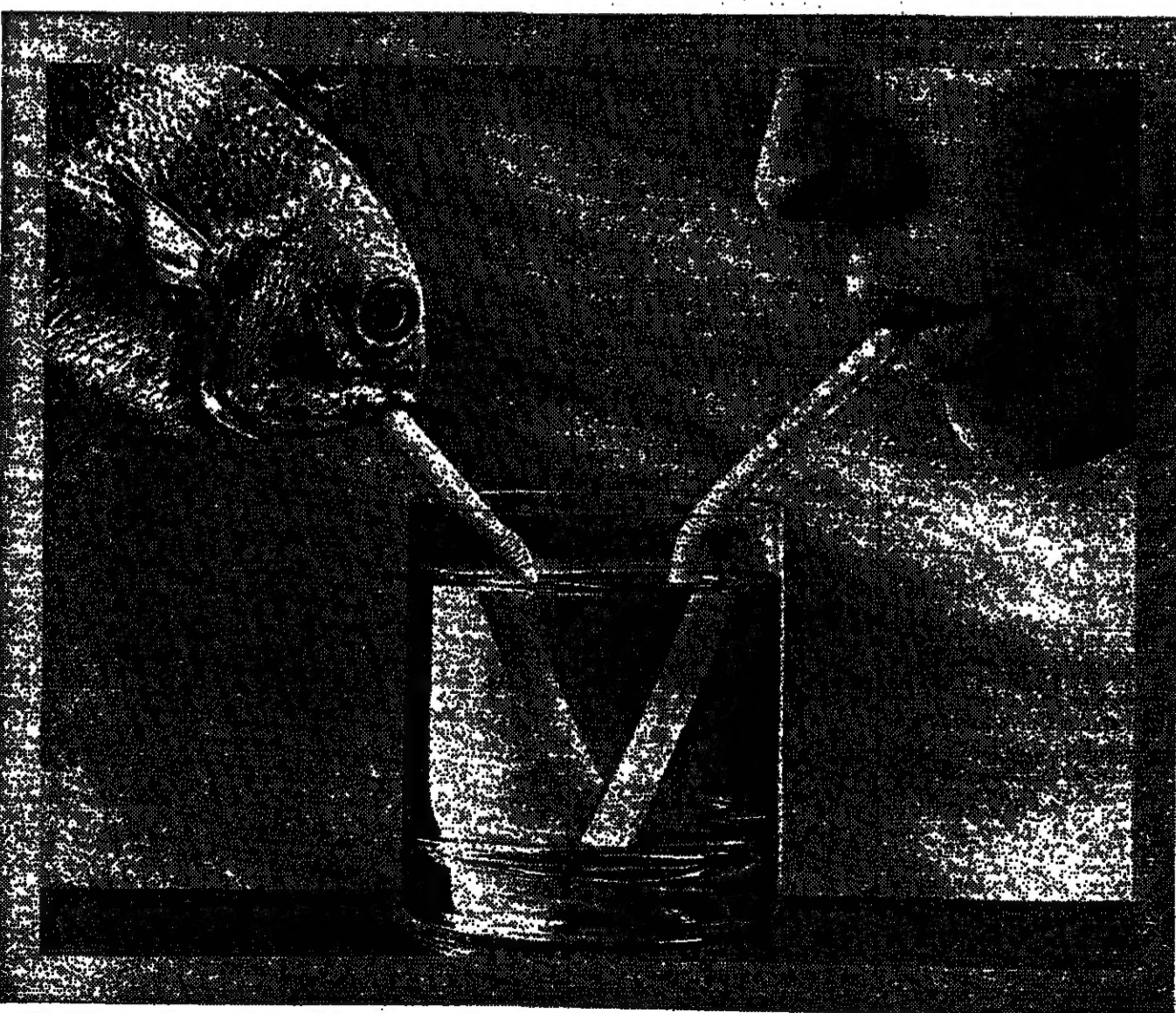
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FT LAW REPORTS

Wife loses family home to bank

LLOYD'S BANK PLC v ROSSET AND ANOTHER
House of Lords (Lord Griffiths, Lord Ackner, Lord Oliver of Aylmerton and Lord Jauncey of Tullichettle)
March 29 1990

A WIFE cannot resist a bank's claim for possession of her husband's house by asserting she has a beneficial interest ranking in priority to the bank's registered charge, if she fails to show that prior to purchase her husband agreed the property should be jointly owned, or that by her conduct she contributed to its acquisition, indicating a common intention that the husband should hold it for their joint benefit.

The House of Lords so held when allowing an appeal by Lloyd's Bank plc from a Court of Appeal decision that Mrs Diana Rosset had a beneficial interest in her husband's property taking priority over the bank's registered charge and entitling her to possession.

LORD BRIDGE said that Mr and Mrs Rosset were married in 1972 and had two children. They lived in an extension to Mrs Rosset's parents' home.

Mr Rosset became entitled to a substantial sum of money under a Swiss trust fund. In 1982 he and Mrs Rosset looked for a new home. Mrs Rosset found Vincent Farmhouse in Thanet. Mr Rosset offered £57,500 and it was accepted.

On October 25 1982 Mr Rosset opened an account at the bank's Broadstairs branch. On November 2 he received £70,000 from Switzerland. He paid £69,200 into his bank account. On November 23 contracts for purchase of the property were exchanged. On December 14 Mr Rosset asked the bank manager to allow him to overdraw £15,000 to meet renovation costs. He told the manager the property was to be acquired in his sole name.

The manager agreed to the overdraft and Mr Rosset signed the bank's form of charge. It was dated on completion of the purchase on December 17, and registered on February 7 1983. Mrs Rosset knew nothing of the charge to the bank or the overdraft.

Mr and Mrs Rosset were let into possession by the vendors before exchange of contracts.

Their builder began work on November 7. They moved in on February 1983.

By that time Mr Rosset's overdraft had risen to over £14,000. The bank refused to extend further credit. Most of the funds had been spent on renovations. The purchase price and the cost of the works were paid by Mr Rosset alone. Mrs Rosset made no financial contribution.

In July 1984 the bank instituted possession proceedings. By that time Mr and Mrs Rosset had parted. Mr Rosset, who was no longer residing in the property, did not resist the claim.

Mrs Rosset alleged in defence that since the date her husband contracted to buy the property, she had been entitled to a beneficial interest under a constructive trust. She said it qualified as an overriding interest under section 70(1)(g) of the Land Registration Act 1925, because she was in actual occupation on December 17 1982 and February 7 1983, whichever was the relevant date for determining its existence.

The trial judge found that Mrs Rosset was entitled to a beneficial interest in the property.

He held that the proprietor of a legal charge took subject to overriding interests subsisting at date of creation of the charge. He found Mrs Rosset was not in actual occupation on December 17 and concluded that her equitable interest was not protected as an overriding interest by section 70(1)(g).

He gave judgment for possession in favour of the bank. Mrs Rosset appealed.

The Court of Appeal affirmed the decision that the relevant date to show actual occupation to establish a pre-vailing overriding interest was December 17, but differed on the facts as to whether Mrs Rosset was in actual occupation on that date. It held by majority that she was.

The bank now appealed. The relevant date to ascertain whether an interest was protected by actual occupation was when the estate was transferred, not when it was registered (see *Abbey National v Cans*, *FT April 3 1990*).

The bank challenged the finding that Mrs Rosset had, by completion date, acquired a beneficial interest in the property.

Mrs Rosset's case was that it had been expressly agreed

between her and her husband in conversations before November 1982, that the property was to be jointly owned, and that in reliance on the agreement she had made a significant contribution to the acquisition by undertaking some of the renovation work.

She said the work was sufficient to give rise to a constructive trust in her favour.

There was a conflict of evidence between Mr and Mrs Rosset on that issue.

To sustain the claim it was necessary to show that Mr Rosset intended to make an immediate gift to his wife of half the value of the property.

What made it difficult was that Mr Rosset's uncle, who was trustee of the Swiss inheritance, would not release funds for purchase of the property except on terms that it was to be acquired in Mr Rosset's sole name.

It would have required very cogent evidence to establish that the Rosset's common intention was to defeat the Swiss trustee's restriction by acquiring the property in Mr Rosset's name alone and treating it as beneficially owned jointly.

The judge rejected Mrs Rosset's case on that point. He said that in the period from August 1982 to November 23 when contracts were exchanged, the Rosset's did not decide whether Mrs Rosset should have any interest in the property.

Having rejected the contention that there had been a concluded agreement or arrangement, the judge concentrated on Mrs Rosset's activities in connection with the renovation. He was satisfied that prior to December 17 there was a common intention between them that she should have a beneficial interest.

He said some of her work fell into the category of work on which she could not reasonably have been expected to embark unless she was to have an interest in the house, namely the special skills of painting and decorating, and her work in ordering and delivering materials.

By itself such activity could not possibly justify an inference of common intention that Mrs Rosset should have a beneficial interest under a constructive trust.

Mrs Rosset was extremely anxious that the new matrimonial home should be ready for occupation.

It was the most natural thing in the world for any wife to spend all the time she could, and employ any skills she had in accelerating progress of the work, irrespective of any expectation she might have of enjoying a beneficial interest in the property.

The monetary value of her work must have been so trifling as to be almost de minimis.

The judge's finding that Mr Rosset held the property as constructive trustee for himself and his wife could not be supported. It was on that ground that the appeal would be allowed.

In resolving a dispute between former partners as to beneficial interest in the home the first question for the court must always be whether, independently of inference drawn from conduct, there had been prior to acquisition, or exceptionally at some later date, an agreement, arrangement or understanding that the property was to be shared beneficially.

The finding of an agreement or arrangement to share in that sense could only be based on evidence of express discussions between the partners, however imperfectly remembered and however imprecise.

Once a finding to that effect was made it would only be necessary for the partner asserting a claim to beneficial interest to show that he had acted to his detriment or significantly altered his position in reliance on the agreement, in order to give rise to a constructive trust or a proprietary estoppel.

In sharp contrast with that situation was the very different one where there was no evidence to support a finding of agreement or arrangement to share, and where the court must rely entirely on conduct to infer a common intention to share beneficially and to give rise to a constructive trust.

In that situation direct contributions to the purchase price by the partner who was not the legal owner, whether initially or by mortgage instalments, would readily justify the inference necessary to the creation of a constructive trust. On the authorities it was extremely doubtful whether anything less would do.

The appeal was allowed. Their Lordships agreed.

Rachel Davies
Barrister

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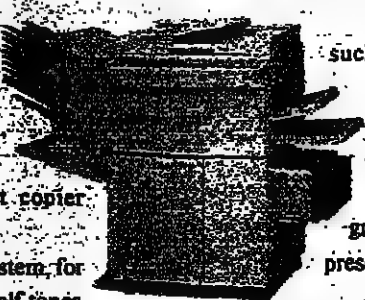
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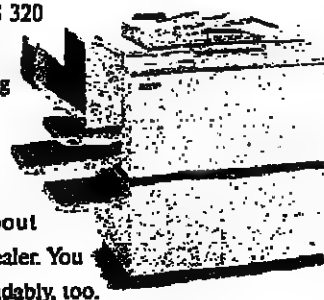
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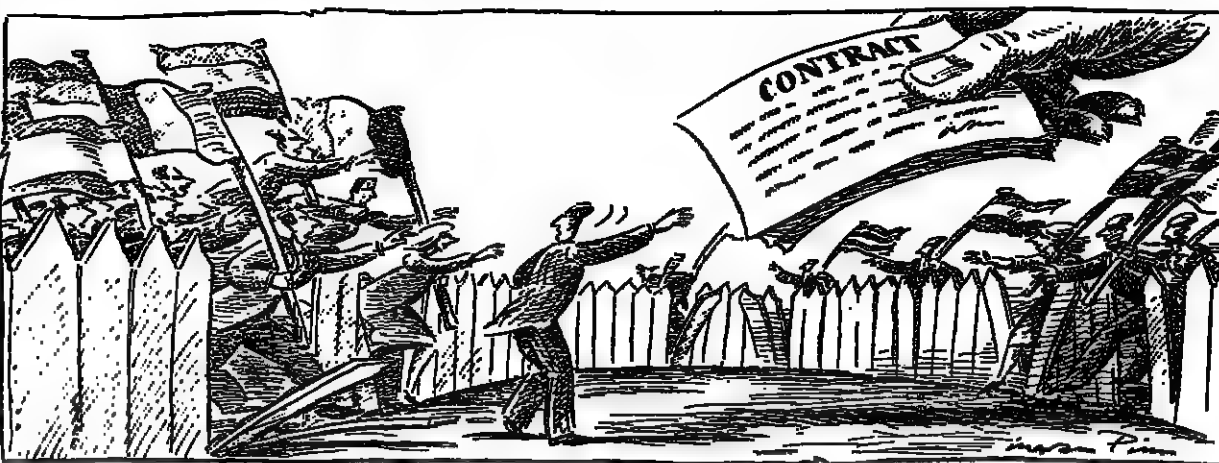
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MANAGEMENT

Procurement in the EC

Market beginning to open up on bigger contracts

Lucy Kellaway examines the implications of changes in the rules



They also protest that rules will restrict their flexibility in the choice of contract, by permitting only a finite number of reasons for preferring one contract to another. This, so the objection goes, will lead to worse purchasing decisions.

Meanwhile the potential bidders have complained that the timetables laid down by the commission are not long enough, and that if they are to be successful in bidding for a big contract they need more than the minimum notice of six weeks or so.

The commission has responded

fairly ruthlessly to the buyers' complaints. "We have had one sector after another side up to us saying that they quite understand and support everything that we are doing, but that they are an exception as they are already quite open," said one unimpressed official.

The commission argues that anyone who maintains that the procedures are expensive and bureaucratic simply has not read them. "The only cost is that of placing an ad in the Official Journal, and we pay for that. And it is not true that the rules are bureau-

cratic; most big companies have similar procedures anyway," he said.

The new rules are designed to make tendering processes more transparent and more fair. The timetables have been extended, contracting bodies have to publish more information both before and after awarding the contract. Moreover, they can use only objective criteria in deciding which bid to accept, and must let bidders know how they will be judged.

Part of the struggle is to get everyone informed of the new measures. The commission is doing its bit with a

series of guidebooks for both buyers and suppliers.

The international conference organisations have already spotted a great new market for their services, and public procurement conferences are already so commonplace that the commission has a skeleton standard speech for its overworked procurement experts to give talks.

Of more practical significance to the bidder is TED (Tenders Electronic Daily), an electronic service that gives easy access to everything published in the OJ. At the moment subscriptions are running at a miserable 1,000 or so, a reflection of how lightly the existing rules on procurement are taken. However, one fairly certain effect of the new rules is that TED subscriptions will take off over the next few years.

The commission expects that before long every potentially interested bidder across Europe will be plugged either directly into TED, or indirectly to a national body that subscribes to the service and then packages it more conveniently to the needs of individual companies.

Another likely effect of the rules, at least at first, is a flurry of European joint ventures. At present nearly all the cross-border bidding that goes on is through joint venture companies, with big foreign companies choosing domestic partners in order to give them a better chance.

This is not likely to change, even when the rules do become more open. Local firms can not only help in providing notepaper with a friendly domestic address, but in contributing all kinds of practical help and local labour.

Despite all these grand efforts and new procedures, success is far from guaranteed. "If a firm is determined to buy British we can't stop them," says one of the commission's procurement experts. "We are not trying to challenge a company's commercial judgment - what we are trying to do is make sure that bidders everywhere in Europe get a fair crack of the whip."

Trade with the Eastern bloc

How to avoid the dangers

Peter Montagnon on technology transfer

One of the most daunting problems for any company wishing to do business in the East bloc these days is the region's lack of hard currency. Simply exporting products for cash is not normally a viable option.

Many companies are thus driven to consider the sale of technology as an alternative method of entering the market.

Yet, according to a private survey by management consultants Arthur Little, technology transfer is fraught with dangers, wherever in the world it is carried out. Unless companies are very careful about how they approach the issue, it can easily backfire.

On the surface the sale of technology makes sense since it offers a low cost way into a marketplace with a large potential for growth. The East bloc importer does not have to part with too much hard currency while the Western firm acquires a local partner and a foothold in a new market.

"However," says Chris Floyd of Arthur Little, who carried out the work, "you don't sell technology just for the money. It's not worth it by and large. The risks are too great."

Among these risks are that the company concerned will end up helping its competition. Management resources which ought to be devoted to its core business may be diverted to handle the sale of technology. Or the purchaser may abuse the technology, using it to produce shoddy goods that damage the reputation of its original owner.

For this reason, companies need to consider the strategic benefits of technology transfer very carefully before they enter into any transactions, Floyd says. Most, but by no means all, of the multinational companies covered - anonymously - in the study take all decisions regarding technology transfer to the main board.

Simple consultancy services can be offered as a means of revenue generation, the study suggests, but the sale of pricing and key technologies is another matter. These are too valuable to be sold simply for money and should be used only

as strategic levers to provide entries to joint ventures.

Because such technologies confer a significant competitive advantage on those that acquire them, the supplier should normally take an equity stake in the new venture to secure control over the future use of the technology.

Above all, the supplier certainly needs to have a clear strategic reason for selling the technology. The type of technology he is prepared to offer should match this objective.

Base technologies may not, for example, give sufficient strategic leverage to prise open a new market. The sale of product technology to countries with inadequate patent protection may carry too much downside risk because of the likelihood of imitation. Process technology, which the purchaser finds harder to copy, may be a better bet.

No competitive threat

Floyd cites the establishment of aluminium smelting facilities in Venezuela as one example of beneficial technology transfer. Because of its low energy costs, Venezuela is a natural location for this activity and there is no competitive threat to the companies concerned since they can buy back the product and still make a profit through their downstream processing and distribution activities.

Sometimes a company might decide to sell technology in one product area to help the purchasing country raise foreign exchange to buy products from another of its divisions. Such a decision requires a careful balancing of the overall interests of the supplying company, however, and cannot be made without first establishing what its primary objective really is.

Of little commercial sense would be the theoretical sale by British Coal of key mining technology to Poland. Since Poland could almost certainly only pay with supplies of coal, British Coal would end up competing against itself and undermining its own market.

When do the new rules come into force? There will be half a dozen different directives on public procurement, each with their different deadlines. The public works and supplies directives will take effect this year, with directives on the excluded sectors (telecoms, energy, water and transport) and on services taking effect by the beginning of 1993. Separate directives on legal enforcement will be introduced from the middle of next year.

What sort of companies will be affected? The rules will apply to all public buyers: local authorities, hospitals etc. The so-called "excluded sectors" directive will also apply to private monopolies and to private companies in which a government exercises control. Large

and medium-sized European companies in nearly all sectors will be affected as potential bidders. However, bidders with less than 50 per cent community content may be ignored; their bids will be rejected if they are less than 3 per cent cheaper than the best European bid.

How big must the contracts be? Over ecu 5bn for works contracts, and ecu 200,000 for most supplies, except for water transport and energy, where the threshold is ecu 400,000, and telecoms where it is ecu 800,000.

How will the buyer advertise? It must take out an advertisement of not more than 650 words in the Official Journal giving a broad description of the contract, and other basic

Bids and rules

information such as its address, and closing date for tenders. It must say whether the tender is to be open (in which case anyone can apply) or whether it is to be restricted (by invitation only). If it is restricted, the company must state how it plans to select its applicants. It must use such objective criteria as financial standing, technical merits, etc.

The detailed specifications given to bidders must use European standards, and must make no mention of national standards, or anything else that will exclude bidders on the basis of nationality. It must be clear how the successful

bidder is to be chosen. How much notice should bidders be given? If the buyer is using an open tender, it must give at least 52 days' notice, unless it has already put in an advertisement giving a broad description of all its purchasing needs for the year ahead, in which case the limit is 37 days. In special cases the time can be reduced to 15 days.

In restricted tenders at least five weeks must be given for companies to apply to bid, and then a deadline must be agreed jointly with all candidates for the closing date for tenders. How will the best bid be chosen? The buyer can either

choose the cheapest, or the "most economically advantageous". This can consist of all sorts of things - including price, design, delivery date, running costs, etc. but if the bidder chooses this route, it must make it clear to the bidders in advance which things it regards as most important.

Award of contract. This must be advertised in the OJ giving the name and address of bidder, the number of tenders received. More detailed information containing the price the bidder tendered must be submitted to the commission in confidence.

Afterwards... The bidder must keep a record of the bids and of the basis for reaching the decision for four years, so as to be able to respond if challenged.

How can aggrieved bidders seek redress? Compliance rules for the excluded sectors have yet to be agreed, but for the other sectors, wronged bidders should complain without delay to the commission. If the commission finds the complaint substantiated, it can take the matter up with the member states, if necessary taking it to the European court. The company can also sue the purchaser in the national courts.

By next year all member states will have amended their laws so that aggrieved parties have adequate means of redress. The courts can order contracts being investigated to be suspended, they can reverse contracts taken unlawfully, and can order damages to be paid.

Volvo's drive for high quality, its care for people and its responsibility for its actions continues unabated. "I trust and believe Volvo will remain strong," Pehr G. Gyllenhammar said recently. "Financial health is vital to Volvo, but the well-being of people is equally important."

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and must remain ... safety."

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FINANCIAL TIMES

Tuesday April 3 1990

★ 50p

Telephone users over-charged by world cartel operation

The system of international telephone rates has been over-charged by a world cartel operation, according to a report by the World Telecommunications Conference in Geneva.

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NOT ALL OF THEM.



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TECHNOLOGY

Della Bradshaw and Hazel Duffy visit science communities in Japan and France and see the facilities which draw companies to move there

It is a commonly heard complaint that the Japanese are good at copying things but are laggards when it comes to carrying out basic scientific research. It is a view subscribed to even by the Japanese themselves.

But now Japan's academics, industrialists and politicians intend to redress the balance. With the sort of enormous master plan and vast upfront investment that only the Japanese can muster these days, they are building a city on the borders of three of the country's largest cities - Osaka, Kyoto and Nara. The plan is to create a scientific centre in the hills of the Kansai region of Japan where scientific breakthroughs of world significance will be achieved.

The initial plan, enshrined in the Construction Promotion Act of June 1987, should be complete between the years 2005 and 2010. By then, Kansai Science City will have cost ¥4,000bn (£15bn) for the civil engineering and basic construction work alone. It should house 350,000 people and have all the attributes of a normal city - houses, schools and entertainment centres - as well as research laboratories.

And, as the organisers point out, that is just the initial plan. The site for the city - on the remnants of the Heijo Palace - is one of the oldest cultural

centres in Japan. Shozo Ogawa, planning manager for the Kansai Research Institute, says that the scientists are eager to exploit this tradition. "Our definition of culture is art, science and technology together," he says.

This sort of expansive approach is easy to decry. So, too, is the organisers' plan to invite the world's Nobel prize winning scientists and first grade scholars to work there. There is little doubt that in terms of construction work the Japanese will achieve what they set out to do. Like Tsukuba, the technology city built 36 miles north of Tokyo, the plan has national government backing and money has been earmarked in the national, regional and local government coffers - as well as commercial companies. Construction of the roads and rail links, as well as housing and laboratories, are well under way.

More important is whether, installed in their hallowed surroundings, the researchers will deliver the lead in basic science that is intended. One of the first tests will come with the ion engineering centre, which will investigate the way these charged atoms behave when in a coating on a semiconductor chip or on ceramic.

In July the centre will move into its newly completed building in the science city, but it

High hopes in the race for ideas

has already started functioning. Last month the staff held an ion engineering seminar in Osaka, looking at developments in the field. One speaker there was Michael Current, senior scientist at Applied Materials, the Californian semiconductor production specialists. He believes the organisers of the centre have "got the spirit just about right" with a very open attitude to developments there.

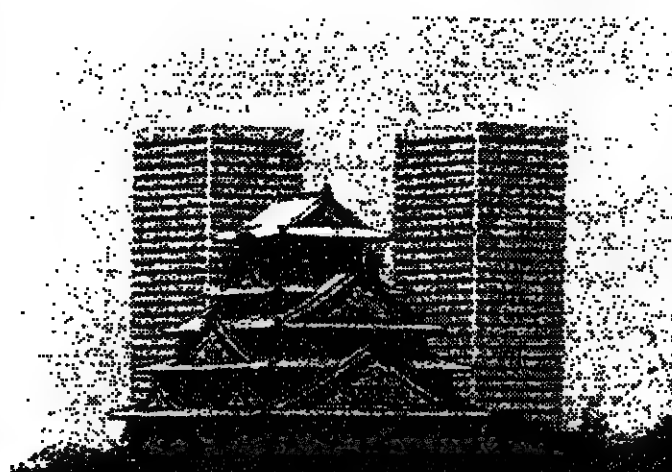
Current says that one of the most exciting aspects of the project is the liaison between universities and industry. And he has few qualms about the ultimate success of the venture. "It's intended to be a really vibrant place, and I'm sure they will achieve that," says Current. "I really don't

think they will mess it up."

The initial spark for the ion project came from Japan's Ministry for International Trade and Industry (MITI). Because the equipment needed to set up an ion engineering centre is prohibitively expensive for all but the largest companies, MITI proposed to set up the facilities and then lease them back to companies that wanted to use them.

Sixty-five companies have got together to take advantage of that proposal. They include the big names in Japanese technology - Hitachi, Matsushita Electric, Toshiba and Sharp - as well as whole raft of steel, heavy industry and energy companies.

Although the centre is intended to carry out basic



Old and new in Osaka, one of three cities bordering the park

research. Current believes it will help companies, in particular smaller companies, to develop their own techniques. "It will mean that you don't have to be a Hitachi or a Mitsubishi to get access to first class research and process development," he says. "What will be interesting is to see whether the smaller companies can get a big leg up by going in, developing and stabilising a process and then going out and buying the equipment they need to produce it themselves."

Although one of the most exciting projects, the ion engi-

neering centre is not the first to swing into action. The advanced telecommunications research institute laboratory is just one centre which has already found a home in Kansai's science city. The biggest shareholder in that project - up to ¥80 bn working capital over the next 10 years - is the telephone company Nippon Telegraph and Telephone Corporation.

MITI has also announced plans to establish a research institute in the city to study the global environment. The

main will be on using biotechnology to try and solve environmental problems such as global warming and the greenhouse effect. In particular, they will be trying to isolate and reproduce those chemical reactions that occur naturally.

The example given by Takao Sakamoto, manager of the project planning department of the Kansai Economic Federation, is the humble glow-worm. It produces light without producing heat, he argues. By copying the process, industry could do the same.

Other plans for the city include the government-sponsored Advanced Institute of Science and Technology, a second Diet (national government) library and a privately-sponsored International Institute for Advanced Studies, as well as research facilities for individual Japanese companies.

Unlike the Tsukuba technology city, the organisers say the emphasis in Kansai will be on basic science, rather than technological applications. In addition, all the centres will be set up from scratch; they will not be moved from universities or commercial laboratories elsewhere in Japan.

But, as with Tsukuba, the organisers are hoping that overseas companies, as well as Japanese ones, will come to the new city. In Tsukuba, for example, two international

pharmaceutical companies, Imperial Chemical Industries (ICI) of the UK and Upjohn Laboratories of the US, have invested heavily in research facilities. And last November Texas Instruments also announced its intentions to build a research and development centre in Tsukuba.

The Kansai planners are pinning their hopes on a number of construction projects, such as the new international airport in Osaka bay, as conduits to encourage the influx of overseas companies. One West German pharmaceutical manufacturer is already discussing the possibility of setting up its latest research laboratory in Kansai, says Sakamoto.

One step taken to encourage foreign participation has been to elicit papers for a scientific forum to be held in Japan this summer. The organisers printed an open invitation in the American magazine New-sweek in January, calling for applicants to "send a letter to the 21st century" and come up with ideas to make the next century "a more peaceful, richer experience for us all".

The only qualification needed to be selected is a good idea, say the organisers. More than 300 good ideas were received by the March deadline.

DB

Sophia Antipolis, behind France's Côte d'Azur, is a showcase for French telecommunications. Twenty years ago the area was covered with Corsican pine. Today the town employs around 10,000 and houses 5,000 people.

Forty per cent of employees are classed as executives. They work for domestic and international companies which have been attracted by the area's technical and social facilities.

The town - its exotic name derived from Sophia, the wife of the Parisian-based engineer who had the original idea, and Antipolis, the Greek for nearby Antibes - was planned originally as France's answer to Silicon Valley. But the most important constituent of the formula which gave birth to the Californian phenomenon - the academic institutions - was not present.

What the French had was an abundance of land in Europe's sun belt, and the determination of regional and local authorities to find solid alternative employment to tourism. With support from central government secured in the early 1970s the stage was set for

The rush to move in on a French creation

regional development and high technology policies to be put into effect jointly. It was a formidable combination.

The south of France was not wholly new territory for computer technology. IBM and Texas Instruments, for instance, had already located some European research in the area. The Sophia Antipolis authorities wanted to build on this research and development, not manufacture (although it has taken some of the latter). Ten years ago, Digital arrived. It was attracted by the good communications in the area, the ease of getting executives to go there, and to take advantage of the telecommunications facilities. Its initial decision, and later expansion, provided a big boost to the high-tech concept of Sophia Antipolis.

Digital's first centre in the science park was set up to complement its existing facility in Basinstoke, England, which diagnoses via a telephone line system malfunctions in Digital computer

installations.

To this, Digital added remote hardware monitoring, and three years ago it set up a group of marketing experts and engineers in a telecommunications centre. Recently, Digital announced that it would be putting its worldwide telecommunications business development group into Sophia Antipolis. Eduardo Berera, telecommunications consultant at Digital's European Technical Centre, explains that it was "a conscious decision" in the light of the growing market in Europe for telecommunications services and the race by manufacturers to develop the equipment.

Digital has worked closely with France Telecom in developing and testing advanced telecommunications services. Its need to connect the scattered buildings was incorporated into the fibre optic local area network which dates back several years in Sophia Antipolis. The network has since been expanded to other companies.

The newest and most exciting telecommunications innovation, however, concerns Numeris, the French version of the Integrated Services Digital Network (ISDN). France has a headstart on other providers, and the first applications for users are beginning to appear. The advantage of the system is that it combines pictures, data and voice traffic over the public telephone network.

A digital computer will act as a switchboard in an application of ISDN with the French Riviera Tourist authorities. Information, hotel, car hire, and travel reservations will be available in one 34-hour a day service, to be launched officially in May. It is expected to be of particular interest to the growing conference business on the Côte d'Azur. Initially available in English and French, other languages will be added.

Air France put its reservations centre in Sophia Antipolis. The airline is also represented through Amadeus, the international airline

booking and information systems group which opened its development centre in Sophia Antipolis nearly two years ago.

Iberia, Lufthansa, and SAS are in a consortium with Air France in what is an increasingly cut and thrust business between competitors in the US and Europe. ISDN will provide high speed lines for the transfer of data and voice from workstations to the main computer in Munich.

American companies are well represented in Sophia Antipolis. Rockwell put its first research centre outside the US in the park two years ago, as part of a deliberate plan to recruit Europeans and generally to add a European dimension to its American culture. Dow Chemical and Dow Corning have located subsidiaries there.

Health care laboratories, including Wellcome, constitute another wing of the research-based economy. Two high schools in the town add to the youthful, international flavour. Management education is

another pursuit in the process of development.

Sophia Antipolis is well endowed with research bodies. They include the national institute on patents research, and the European Telecommunications Research Institute, set up to develop European telecommunications standards. The Alpes Maritimes regional council has also set up the International Centre for Advanced Communication to research remote teaching, homeworking, etc. France Telecom is setting up a research in corporate communication, directed at corporate networking.

Despite the undoubted success of Sophia Antipolis in attracting leading companies - French and international - to the area, it cannot afford to be complacent. "The struggle is for the big companies. The little companies come by themselves. They revolve around the big companies," says Christian Pasquet, marketing manager of the company which manages Sophia Antipolis (the company is owned 51

per cent by the regional council and 49 per cent by the chamber of commerce).

Other cities in France, like Toulouse, Grenoble, Nancy, have science parks. Competition from other European countries for US and Japanese investment is intense. Japan is represented in Sophia Antipolis only in a joint venture.

The problem of international companies in regional locations - that they pull up and out when rationalisation descends - is always present. Sophia Antipolis must also work hard at maturing. It is approaching small town size but lacks the amenities which go with day-to-day working in an area.

The ratio of landscape to development land is generous in a bid to conserve the generally attractive environment. But that means expanding the park's boundaries to bring in cheap land for new activities. A neighbouring landowner, approached by the authorities to sell land, replied that he wants to set up his own science park, possibly with Japanese partners. The difficulty with good ideas is the ease with which they can be copied.

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ARTS

TELEVISION

Never mind the method, establish the truth

There are few countries in the world where there is more liberty for the individual, greater freedom of expression, a more effective democratic process, or a better chance of a fair trial, than in England. Even if there are countries which can provide better examples individually — more liberty in Holland perhaps, greater freedom of expression in Germany, a more effective democratic process in Sweden, a better chance of a fair trial (arguably) in the US — none of these countries, and nowhere else in the world that I have heard about, can point to an unbroken tradition in such matters which is anything like as strong or as ancient as England's.

It is precisely because we are brought up to believe in the importance of that long tradition that it is so shocking today to listen to the reactions of Government spokesmen, judges, police chiefs, and others when journalists use television to cast doubt upon the justice of certain convictions, judging by the reactions from these members of the Establishment (yes, of course it still exists) you would have to conclude that they believe it is more important for judges and policemen to avoid losing face than for justice to prevail.

Present them with detailed arguments which, in any reasonable and unbiased mind, raise doubts about the case, and they will talk about anything rather than justice: the morals of journalists, the style of the programme, the supposed politics of the programme makers. It has become standard practice now for politicians and the judiciary to lay down a barrage of hostile comments each time such a programme is screened. Tonight BBC1 will show another of its *Rough Justice* programmes, a series which has become very occasional indeed following vitriolic attacks upon it by judges and lawyers.

Today's programme concerns a case of rape which allegedly took place in the office of a London municipal firm. Having watched a preview it seems to me that the least any fair minded viewer would say is that, given the facts brought together by producers Steve Haywood and Bill Eagles and presented by David Jessel, there must now be some doubt about the rightness of convicting minicab driver Sammy Davis. Yet it will be surprising if, tomorrow, there is not the usual censorious chorus howling about the sins of journalism rather than a possible miscarriage of justice.

Often the chorus leader is the Prime Minister himself. After last week's programme *Who Bombed Birmingham?* about the six men who have been locked up for 16 years for the IRA killings in 1974, he declared in the House of Commons: "A television programme alleges nothing. We do not have trial by television. The day we do, the rule of



Not merely dramatised but highly entertaining: Martin Shaw and John Hurt in Granada's "Who Bombed Birmingham?"

law will have left this country for good." On all levels these are questionable assertions. If television programmes alter nothing, then how did the Guildford Four come to be released from gaol? Is it not fairly obvious that television programmes do alter things, or at least help to, and that this is precisely why politicians are embarrassed by the medium and jealous of it? Could it be that the glamour and the clout once monopolised by politicians are now shared, willy nilly, with broadcasters and that this rankles?

Much the most important (and over used) phrase is "trial by television." Real trials on television have occurred both in this country and in the US: people who were planning to take cases to court have been persuaded instead to take them before a retired judge sitting in a television studio. Often the cases have involved disputes between neighbours or dissatisfaction with goods bought from retailers. It has made distasteful television and it is interesting that both the imported American series and the attempt to create a British clone were dropped pretty quickly. However, in view of the Thatcher assertion, the significant point is that neither series had the slightest effect upon the rule of law in British courts.

But that literal interpretation is not, of course, the sense in which "trial by television" is normally used. What really seems to rile the Establishment is the thought of a crowd of bleeding-heart journalists in suits and shoes and leather jackets setting out to interfere in the due process of law. If, when they bring their whining justifications

for a lot of murderous terrorists to the screen, they also turn the whole business into a cops and robbers thriller, well, that just proves what a cunning crowd of arty-crafty weirdos they are.

Against that it can be argued that in making *Who Bombed Birmingham?* producer/director Mike Beckham and his Granada team were doing what good journalists have done for centuries: serving as a last resort for people who have consistently protested their innocence yet failed to get anywhere with politicians, judges, lawyers, or police. Contrary to the impression sometimes given by choleric colonels, journalists cannot give pardons or release convicts from their cells, all they can do is put their argument before the public.

The manner in which they do this can be discussed in terms of aesthetics, effectiveness, and of course ethics. In the case of *Who Bombed Birmingham?* it is difficult (perhaps impossible) to find anybody outside Granada who believes it was right for the programme to name the other men said to have committed the murders. Not only was it a highly doubtful thing to do ethically, it also was not, in my view, a very effective one. It is this that differed from other drama-documentaries made in an

admirable tradition by Granada over the last 20 years, starting with *Grigorenko: The Man Who Wouldn't Keep Quiet*. In the past the documentary element has always outweighed the drama.

This time unprepared viewers could easily have watched from beginning to end and enjoyed a highly effective thriller (with John Hurt playing Granada researcher turned Labour MP Chris Mullin, and Martin Shaw as *World In Action* producer Ian McBride) without ever realising they were watching a true story. The insidious feeling that this wrong to turn a plea for justice into entertainment is much like the belief that medicine must taste vile to be effective, or that anything enjoyable must be sinful. Granada has already made three undramatised documentaries about the doubts surrounding the convictions of the Birmingham Six, and last week's programme will no doubt have attracted many more viewers.

As for the suggestion, made amongst other places on BBC's *Late Show* on the night the Granada programme went out, that John Hurt somehow personifies integrity, and Martin Shaw carries with him sexiness and the defender-of-justice image from *The Professionals*, such objections only matter if you really do believe that television is an actual substitute for a law court and that a jury is going to be bamboozled. The most that television can do is persuade the powers that be to reconsider their decisions. Broadcasters know as well as anyone that too much slickness and commercialism are likely to harm rather than help that cause.

The Establishment view seems to be that all journalists are self-serving, that all policemen are more trustworthy than all television producers, that judges are infallible, that being in prison means you are guilty, and that casting doubt on the legal system is wicked and ought itself to be illegal since it threatens public confidence. It might be as well to remember that journalists vary as much as policemen; that many middle aged, middle class people have abandoned the blanket confidence they once had in the police; and that journalism is one of the most valuable checks and balances in a free society.

In the end it is not the details of the methods used to establish the truth which matter so much, whether in television or in the legal system — it is a question of whether you trust those involved. Does experience suggest that you should or should not have trusted the West Midlands Serious Crime Squad? Does experience suggest you should or should not trust the journalists of Granada television, whether they use pure documentary, pure drama, or any combination of the two?

The answers seem fairly clear.

Christopher Dunkley

Eden

RIVERSIDE STUDIOS

The second play in this year's black theatre season switches the spotlight back to 1930s New York and the aftermath of Marcus Garvey's campaign for black nationalism. The Garveyite in this case is an elderly tyrant who keeps his family enslaved to his ideals of power through knowledge (for his sons) and perpetuation of racial purity for his daughters, to whom careers are permitted but fraternisation with "negroes" is not.

New Yorker Steve Carter steps into this dangerous and delicate domain with an eye for the comedy of the human lot that prevents his play from becoming too didactic or too affronting to the large and expansive first-night audience. They guffawed as heartily when the miserable Joseph Barton takes a brine-soaked lash to his daughter's back as

they did when she found her moment of delirium up on the apartment block roof with her young "nigger" lover in defiance of her father's will.

Director Abby James courts a broad humour in the first act as the Barton family are shown coping with the daily humiliations of family life: living up to recite the day's doings as father (a nicely restrained Burt Caesar) holds court with his feet in a bowl of smelly beef brine. However, this is not a comedy pure and simple but a saddening inevitability.

It is inevitable that Jaye Griffiths' pretty, capable, and well-played Annetta will become pregnant by the first man she meets, just as it is inevitable that her brothers will end up shooting craps on the sidewalks with their American compatriots in realisation

of their father's worst nightmare. There is a different reality to that of their parents but it is not necessarily going to be a better one. Torn between two value systems, Annetta ends the play by pledging her unborn baby to her father who sits paralysed in a wheelchair, struck down by the shock of her desertion.

Designer Clary Salandy sets the play in neighbouring apartments of drab respectability overshadowed by a huge, symbolic bird which looks half way between an American eagle and an African vulture. The production could do with a little more, although it boasts some nice performances, particularly Sylvester Williams as Annetta's carefree beau.

Claire Armitstead



Jaye Griffiths

London Philharmonic

FESTIVAL HALL

On Saturday Simon Rattle conducted another wildly successful concert. The London Philharmonic played Berlioz, Szymanowski and Schubert superbly for him. At the end of the evening, in the cruelly taxing Finale of Schubert's Ninth, the strings still sounded so alert and crisp that they might have gone on to a few Paganini Caprices in unison, by way of encores.

As a whole it was a very speedy Ninth — though not the Ninth nor even the Scherzo, doubtless because the conductor knew we expected a Rattling *molto allegro*: the effect was set by the earlier movements. The majestic introduction was taken as a brisk march (with one big, unshaken rit.) and the "slow" movement was irrepressibly eager and busy. Nothing

sounded heartless, for Rattle constantly injected little nuances and variations, trading upon the orchestra's instant responses.

It reminded a young man's Ninth, essentially extrovert. On many readings, the Finale is a Ride to Hell, and the four repeated notes of the theme that drives it on become a fatal tocsin: here it was all exuberant and athletic. Something like that was almost true of Szymanowski's Third Symphony too, the "Song of the Night" where the climaxes were just unbridled orchestral thunder; but Rattle is acquiring a serious knack for the decadent, and the slower, crepuscular music — its textures most delicately gauged — had a fine insinuating shimmer. It was enhanced by David Nolan's solo violin, silvery and

sweetly ravished.

The solo tenor was John Mitchinson, reliably lusty if unselective, and the London Voices were velvety or clamorous as required. Earlier they had sung Berlioz's "Sara la baigneuse," a delectable little cantata for three mini-choruses, with impeccable musicianship and charm, but making next to nothing of the arch French text (Victor Hugo). It wants much more articulate point. That said, however, the cantata served beautifully as programme-opener. Romantic whispers and luscious before Szymanowski's headier raptures, and then Schubert sounding particularly well-scrubbed and healthy. Rattle designs his concerts with as much flair as he conducts them.

David Murray

Frankie Howerd

LYRIC THEATRE, HAMMERSMITH

As we shook with laughter at a particularly fruity joke the master showed abandoned joy that he had reduced us to the level of a weeping man's chortle. This three-week one-man show by the comic who has made more comebacks than the Inspector of Taxes exploits the whole range of his talents, from verbally chaotic lecturer on the nature of comic singing fool — his *When You're Smiling* makes smiling seem a pretty stupid thing to do.

For my money, Howerd is

the greatest of all the stand-up comics. He has a real personality, the sheepish shambles, the long lugubrious face, the expression of almost total defeat when we can't get our titters out quickly enough ("Please yourselves — it's bitter outside") and the confessions of inadequacy that make it even funnier.

It was almost a pity being at the first night. You feel this show will mature like a good Cheddar cheese. He ranges through the whole spectrum of humour. He doesn't like racist jokes — "Ooh no," and this is

why he changes a joke about two Irishmen sitting on an iceberg to two Welshmen sitting on an iceberg, although one of them is unfortunately called Pat. And a sex joke? Good heavens, no. "I don't care what people do as long as they leave me alone." Then, sadly, "And they do."

Somebody has already said that it was going to be a master class in comedy. So it is and it would be nice to go every night and see it maturing like the cheese.

Alan Forrest

Fischer-Dieskau

QUEEN ELIZABETH HALL

On Monday, Dietrich Fischer-Dieskau and Hartmut Höll gave us their *Lieder* recital this week to a capacity audience. Brief, but of an expressive density which often approached critical mass, it was devoted to songs on Heine poems: six from the Schubert *Schwanengesang* collection, and Schumann's *Dichterliebe* cycle. As always, Höll was an acutely attentive partner, but ready too to match the baritone's forceful thunder in a song like "Der Atlas" or "Der Doppelgänger".

Fischer-Dieskau was on particularly commanding form, from cavernous bass declamations in "Der Atlas" and "Im Rhein, im heiligen Strome" to his version of light, youthful tones for the first songs of *Dichterliebe*. Grey and very straight-backed, he compelled one's unwavering attention no less by gestures and face than by his vocal delivery, which is now monumentally heavy. He controls an imposing range of timbre and dynamics, and uses it liberally to illuminate the sense of his songs, phrase by phrase; his unerring grasp of rhythm enables him to be free with literal tempo, too, stretching out the end of a verse.

If the deep bloom has gone from this voice, the loss was really exposed only

in "Die Lottentanne" (an encore), which came across as dry box-office. *Dichterliebe* was brilliant pedagogy every song searching for Heine's poems: too brilliant to be conventionally "moving", but rich in aggressive revelations, both verbal and musical — usually both at once. Up-and-coming *Lieder* singers in the audience must have been inspired and daunted in equal measure, though perhaps also encouraged to realise that youth is a trump where lyrical spontaneity matters. The great baritone's mastery effects are of a different order.

Each of his *Schwanengesang* numbers was an intense whole scene, whether belated-breath like "Die Stadt", urgently tender like "Das Fischermädchen", or huge and tormented like his "Atlas" and "Doppelgänger". As Richard Stokes argued in his excellent programme-note, in these last songs Schubert thrust forward into the territory of Wagner and Hugo Wolf: Fischer-Dieskau's grand dramatic sculpting demonstrated memorably how far Schubert had left the idea of the mere *Lied* behind him, and to what stern, unconsoling purpose.

David Murray

Maxwell Davies

FESTIVAL HALL

The series devoted to the music of Peter Maxwell Davies — informally titled "Max" — is now at its midway point. Before the second half of Monday's concert the composer reminded briefly about Mahler performances in the 1950s, a time when the Ninth Symphony was regarded as so challenging in Britain that it was thought appropriate to preface the work with a spoken introduction.

The point was not lost, for Maxwell Davies was himself about to give an introduction to his own Second Symphony. By his own admission this is among his most demanding compositions; yet the music is by no means unapproachable, washed along as it is by a strong atmospheric undercurrent, which derives from the work's inspiration in a striking view of waves at play. (Mendelssohn's *Fingal's Cave* was the apt choice of overture.)

In view of the practical difficulties it is said to visit upon its performers, the symphony has had a reasonable currency. After a couple of hearings one may come to doubt the memorability of the score's basic thematic ideas, but the music builds to its climax in such a way as to convince the listener of the

power of its symphonic argument, at least so long as it is in progress. The finale aspires to an almost post-romantic grandeur.

The piece also remains alluring as sound alone, with a glistering overlay of percussion at the big moments. In this respect it has similarities with another big, rich and orchestrally taxing symphony of the same period, Tippett's Fourth. Perhaps it is no coincidence that both were the product of British composers lured by the finest orchestral machines of the US, Tippett to Chicago, Maxwell Davies to Boston.

At this performance the Royal Philharmonic Orchestra under Jan Latham-Koenig gave every impression of having mastered the thrust and colour of the score. They also provided a somewhat restless accompaniment to Mahler's *Kindertotenlieder* with the mezzo Florence Quivar, deep and husky of timbre, always communicative, even where the German text was not entirely clear. The final song, inclusive and dramatically sung, rarely comes across so well.

Richard Fairman

ARTS GUIDE

THEATRE

London

Anything Goes (Prince Edward). Cole Porter's silly ocean-going 1930s musical has four or five marvelous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zak's desperately bright production comes from the Lincoln Center in New York and is undemanding fare (764 8851, cc 886 2428).

Jeffrey Bernard is Unwell (Apollo). Tom Conti has taken over as the alcoholic journalist who seduces a Fascist, nary-aying life force while committing public suicide by vodka. Keith Waterhouse has stitched a fine play, the season's high light, from Bernard's own writing. Ned Sherrin directs. (857 2838).

Another Theme (Wyndham's). New Ronald Harwood play, directed by Elijah Moshinsky, about a white South African family in Cape Town and Malda. Vale. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. (857 1116).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Gannett's 1955 novella. (859 5972).

New York

Cat on a Hot Tin Roof (Eugene O'Neill). Katharine Tegen, whose statuesque good looks embody Tennessee Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Davies production.

Grapes of Wrath (Cort). The Supremacy company's interpretation of the Steinbeck epic novel has taken a long time to reach New York from Chicago; the wait was worth it, with the 1930s brought alive in its sequel as well as its text of human strength. Gary Sins as Tom Joad stands out in Frank Galati's depiction.

The Sound of Music (New York State). The New York City Opera performs the Trapp Family saga starring Debby Boone as Maria and Laurence Rapp as Captain von Trapp. Ends April 22. Grand Hotel (Martin Beck). Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but somewhat random setting (246 0102).

Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Fosse as the demon barber of Fleet Street (239 8909).

Land Me a Tender (Royale). A sprucing up in the set of a decaying town's big time opera ambitions makes a transatlantic hit of this farce, first produced in London, now with a local cast led by Philip Bosco and Victor Garber (239 8207).

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film reader preview will adore the compendium of Robbins' directed and choreographed plays of the past 40 years, including On the Town, West Side Story and Gypsy. The lustre of the credits

is dimmed by the brevity of each play, and a contemporary cast of Broadway aspirants who lack the multi-talents that inspired the heyday of the musical.

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (212 3030).

M. Butterfly (Eugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220).

Washington

Starman (Eisenhower). Betty Buckley stars in a new musical compendium featuring the music of Glenn Miller, Duke Ellington, Hoagy Carmichael among others. Ends March 25 (467 4600).

Chicago

'Tis Pity She's a Whore (Goodman). Jo Anne Akalaitis of the Mabou Mins troupe directs John Ford's classic about incest, set here in Italy of the 1600s. Ends April 7 (443 8800).

Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (365 9000).

I'm Not Rappaport (Star St). Shelley Berman, one-time stand-up comic, now plays Nat, Herb Garfield's memorable Central Park character who goes his way through the 1966 Tony Award winner (348 4000).

The Good Times are Killing Me (Body Politics). This City Lit pro-

duction of Lynda Barry's first play, with a contemporary cast, mood with poignant sadness (871 3000).

Tokyo

Kabuki. Kabuki-za (541 3131). Two lavish mixed programmes (11am, 4.30pm) to mark the 50th anniversary of the death of the great actor Utaemon V. Among those appearing is his son, 76-year-old Living National Treasure Utaemon VI. The highlight of the evening programme is Kago Tsurube, a famous 19th century play about a country bumpkin who falls in love with a courtesan, with tragic results. Excellent earphone guide in English and English-language programme. Ends April 25.

King Lear (Tokyo Globe Theatre). The Renaissance Theatre Company, led by Kenneth Branagh, with Richard Briers cast alongside in the title role. (595 1010).

Hamlet (Ginza Hakuin Theatre). Yuri Lyubimov's controversial production was originally seen in Britain and has since been on a world tour. The acting tends to be upstaged by the continuously moving curtain that dominates the set (535 0555).

Hanshin (Theatre Apple, Shinjuku). Revival of the 1988 play by Hideo Noda, the darling of Japan's fringe. Wordplay, frenetic action and acrobatics form the basis of Noda's style, and can be enjoyed by those with only a minimum of Japanese (5478 0771).

Ain't Misbehavin'. Lively Broadway revue and 1978 Tony award winner, based on the music and times of the late great Fats Waller. MZA, Arkie (525 5157).

SALEROOM

Japanese buying slows down

Christie's was quite happy with its major spring sale of Impressionist and modern pictures on Monday night. It totalled £34.5m, with 21 per cent unsold, the major casualty being one of Miró's "dream" works of 1925, bought in at £1.3m. A Monet landscape of Amsterdam, which should have been the most expensive picture at over £3m, was withdrawn just before the auction.

Given the fall in the value of the yen, and of the Tokyo stock exchange, there were worries that the market might crack, for the Japanese have become major buyers. In the event sensible estimates ensured that most of the major pictures sold on target, suggesting that demand and supply are in balance at more reasonable prices than were apparent last year. However, Japanese buying halved to 17 per cent in value compared with last November.

A late, 1960, painting by Picasso of the night view from his home in Cannes made the top price of £2.42m and a nude of the same year went for £1.925m. The most interesting lot, an early self-portrait painted by Matisse when he was 32, beat its top estimate at £1.37m. The current interest in Fauve painting was shown in the £1.76m paid for a Vlaminck of the Seine at Chateau.

But if the main sale passed

off satisfactorily, yesterday morning's auction of watercolours and drawings was a little unsunk, with a total of £2.15m but an extremely high 57 per cent unsold. Here the Japanese dealers are usually big buyers. Perhaps they are now sitting on stock at home that they are worried about selling. However, an unusual Modigliani pencil drawing of two lovers went to Japan for £330,000 as against a top estimate of £30,000. A Gauguin watercolour drawn around 1892 on his first visit to Tahiti, was on target at £264,000. There was some consolation in the afternoon when a work by a "forgotten" artist was chased up to £253,000, as against a top estimate of £50,000. It was a flower painting by Adolphe Monticelli, who was so admired by van Gogh that he acquired some of his output.

Continuing its obsession with things Russian, Sotheby's continental book and manuscript auction on April 26 includes 400 love letters written by Alexander II to the young Princess Catherine Dolgorukina, with whom he fell in love when he was 47 and she 18 (estimate up to £200,000). They were married morganatically in 1880, a year before he was assassinated.

Antony Thornicroft

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Hard choices over Gemu

POLITICS and economics make uneasy bedfellows. Rarely can the conflict be sharper than it is in Germany today. Quite understandably, East Germans want their western cousins' wealth and right now. But the promise of paradise now would militate against their attaining it ever.

Mr Helmut Kohl is aware of the dangers, remarking to the FT only a few days ago that "there is no point being applauded by people for ostensibly taking a social line, and then facing six months later a catastrophic economic situation." But the impression he gave during the East German election campaign was somewhat different.

No wonder there is already a political backlash against the proposals put forward by Dr Karl Otto Pöhl, president of the Bundesbank. However sensible, these are bound to disappoint East Germans. They are going to have to work for their "miracle." It will not be handed to them on a platter made in Bonn.

Two facts underpin these proposals: first, the West German government will not increase federal taxation to subsidise East Germany. Secondly, East German industry is even more inefficient than supposed even a few months ago, with industrial output per head as little as 30 per cent of the West German level.

Market forces

If the liabilities and assets of the East German financial system were converted at one to one, much of East German industry would go bankrupt, closely followed by the financial system. Making up the value of East German savings might cost the West German taxpayer up to DM100bn. The proposed conversion of one-to-one for sums up to 2,000 East Marks and two-to-one thereafter would cost much less. East German savings would remain liquid and the total broad money supply would also grow by only about DM100bn (some 10 per cent), which would limit the inflationary damage.

So far as prices, wages, pensions and unemployment benefits are concerned, the important distinction is between

those set by government and those that will ultimately be determined by the market. For the former, the sensible suggestion is that they should be related, although generously, to average East German incomes. For the latter, an adjustment process that starts from hyper-competitiveness, as proposed by Dr Pöhl, would certainly be far easier than one that starts from its obverse.

Low wages

Under two-to-one conversion, average East German wages would initially be only one sixth of the West German level (although real wages would be closer because of low East German prices for non-tradeable goods and services). These low wages would not only allow many East German enterprises to survive the initial shock and start adjusting, but would also ensure a substantial incentive for inward investment.

Real wages would be driven upwards both by market pressure and by comparisons made with those working across the "border." That productivity would have a chance to keep pace. The gap between wages in east and west would be closed fastest for skilled labour, so increasing wage differentials in the east. Mr Kohl underlines the importance of the five years he hopes for.

While prices of non-tradeable goods and services would also rise, they would remain lower than in West Germany. The purchasing power of wages would be far closer together than the nominal wages that would matter to investors. This should stem migration, which would be further curbed by a decision to remove the special benefits for migrants that encourage East Germans to search for jobs in the West.

Dr Pöhl's proposals would meet the political objective of protecting savings, while allowing real income equalisation to be driven by the market rather than by politically imposed. The latter could make East Germany the Mezzogiorno of the new Germany. The challenge for Bonn is to impose the economically sensible solution, even though it will make East Germans temporarily poor and uncomfortably competitive.

The reshaping of giants

THE NEWS that British Telecom is planning a wholesale reorganisation, involving the loss of up to 4,000 management jobs, has inevitably suggested parallels with BP, which is also in the process of pruning itself.

In the sense that two of Britain's largest companies are slimming hard in order to compete more strongly against international rivals, and to give their shareholders a better return, there is obviously a resemblance - as there is in some of the solutions which they are adopting to their organisational problems.

Both companies are trying to grapple with a dilemma which confronts very large companies all over the world: how to slough off their unnecessary activities, and reduce their bureaucracy, without losing the advantages of scale.

But the dissimilarities far outweigh the resemblances. BP is at least a decade behind BT in professionalism of management, clarity of strategy, and sophistication of organisation. It will have to close the gap rapidly if it is to achieve its ambition of joining BP as a serious player on the world stage.

First, the similarities. Like many other multinationals, BP and BT have both decided to simplify their matrix structures by shifting the balance of power from geographic units to divisions: BP by consolidating its 27 local UK districts into two of its four new central divisions, BP by removing operational power from its regional barons - including in Britain

in favour of its own four existing international divisions (which it calls "business streams").

'Delaying' process

Both companies are also removing several levels of management - "delaying," in today's ugly jargon. They each have up to a dozen such layers. And they are striving to create a more informal and flexible culture among their managers, so that they become more reactive to customers, to regulatory changes, and to other outside influences.

But there the parallels end. First, and most obviously, the two companies' starting points on almost every dimension are

far apart: BP is very much more international, competitive, and competent than BT.

BP started the long process of changing its civil service mentality a decade ago, whereas BT still reeks of it, in spite of its efforts to become more businesslike over the last couple of years. A measure of this was the comment by a senior BT manager that he hoped the reorganisation would stop managers feeling that they are only permitted to communicate with people one level above or below them.

Decision time

Second, BT has only just decided what business it really wants to be in, and is still sloughing off their unnecessary activities, and reduce their bureaucracy, without losing the advantages of scale.

Third, BP intends to reinforce its reorganisation mainly by extending its existing training schemes for the improvement of employee motivation and performance, including a "total quality management" approach that has yet to prove wholly successful. BP, in contrast, is introducing an ambitious three year "culture change" programme right across the company which goes well beyond such techniques as TQM.

Indeed, BP's entire reorganisation is much more a matter of culture than structure, as was explained in a series of articles on the FT's management page which concluded last Friday.

Lastly - in what could prove a major handicap as he initiates a daunting period of change - BP's executive chairman has failed to carry with him his second-in-command, who is leaving the company. BP, on the other hand, has kept its top pair harmonious and intact.

As a result it now possesses one of the most able and proven leadership teams in the world. BP's chairman, Sir John Browne, cannot yet be said, in its own sector, for BT. Yet, as General Electric and Ford have demonstrated in America, the championing and execution of organisational revolutions depend very much on strong team leadership. BT has a very hard task ahead of it.

Mr Chris Wharton smiles at a shopper in J. Sainsbury's supermarket in Stevenage as she passes her goods across the laser scanner. A packet of frozen beans takes five seconds, a carton of yoghurt 1.2 seconds. The smile is not measured. Mrs Wharton is operating one of six tills being tested at the store in Hertfordshire, which allow the operator to pack shopping as well as scan it. The till reduces her output by a third: she scans 14 items a minute instead of 21. But young parents and older shoppers like these tills, and the company is to install more.

As Sainsbury has expanded over the past 10 years, the speed at which its employees process items has steadily fallen. More people have been hired to staff in-store delicatessens, bakeries, and cigarette kiosks. More of their time is taken up by training. Shelf packers are told to respond more readily to "customer interference" shoppers asking for help.

Sainsbury's experience is typical of Britain's service industries. Although the value of goods handled by each Sainsbury employee has risen by 3 per cent a year, it and other service companies have not matched the increase in productivity seen in British manufacturing in the past decade. As output has risen in retailing and hotel and catering, the service has become more complex and the number of staff has grown.

The thirst for staff created by increasing complexity and quality of service is one reason why retailers have lagged behind manufacturers in measured productivity growth. Hotels and restaurants have been even more cautious about automation. Customers will pay more to be served well; machines cannot cook food or clean rooms as well as people.

The story has been different in financial services. At Sam, an industrial estate three miles south of Leeds, Ms Adele Boudouko takes a call from someone wanting to open a bank account. She types his name and address on a keyboard, and a Bull computer known as a "fulfillment system" spits out a letter on a laser printer in less than a second.

Ms Boudouko is working for Firstdirect, the first "direct bank" in Britain. Following similar experiments in telephone banking in Scandinavia and Holland, Midland Bank has set up Firstdirect to divert labour and capital savings into better rates for customers. Costs are held down by having a single base, and carrying out all processing centrally.

Innovations of this sort help explain why financial services companies have made consistently greater productivity gains than other service employers. Government measures show output per worker in some services stagnating or even falling in the 1980s, while that in manufacturing leapt ahead. Forecasts over the next decade are almost as gloomy.

Research for the National Economic

Sainsbury is not like Ford . . . it does not want speed on the tills that makes the customers feel they are being chucked through

Development Office by Warwick University researchers find that productivity growth in hotels and catering was "virtually non-existent" between 1980 and 1988. Output per person hour in miscellaneous services fell by 2.7 per cent in the same period, in manufacturing it rose 4.8 per cent. Although British services performed no worse than in most other industrialised countries, the dip in the UK economy has re-focused attention on this flaw in the British productivity

John Gapper reports that innovations in the financial sector have not been matched by other service employers

The high price of customer contact

ity "miracle" of the 1980s decade. The lag in service productivity worries many companies because of the growing pressure on both output levels and the cost of labour inputs.

Labour costs are rising uncomfortably fast for many service companies, whose wage bills are a high proportion of total costs. Sainsbury's 1989 wage bill of 550m outstripped its capital expenditure of 530m. In contrast, the wage bills of many engineering companies have fallen to between 5 and 15 per cent of total costs.

The scarcity of people in a tighter labour market creates problems for service employers who have accepted high staff turnover in the past. Sainsbury's turnover has risen to 40 per cent in the past two years, and the company responded by raising the wages of its 60,000 supermarket staff between 8.5 and 20 per cent in March.

Service companies are competing strongly for business amid a fall in consumer spending. Mr Graham Laws, a director of Hay Management Consultants, says the pressures in retail banking are comparable to those faced by manufacturing companies a decade ago.

These pressures will give companies a strong incentive to improve productivity. But the question remains as to why they have not done better in the past. Mr Ken Mayhew, NEDO economic director, says he can see "no intrinsic reason" why service sector productivity growth should have been slower than in the economy as a whole during the 1980s.

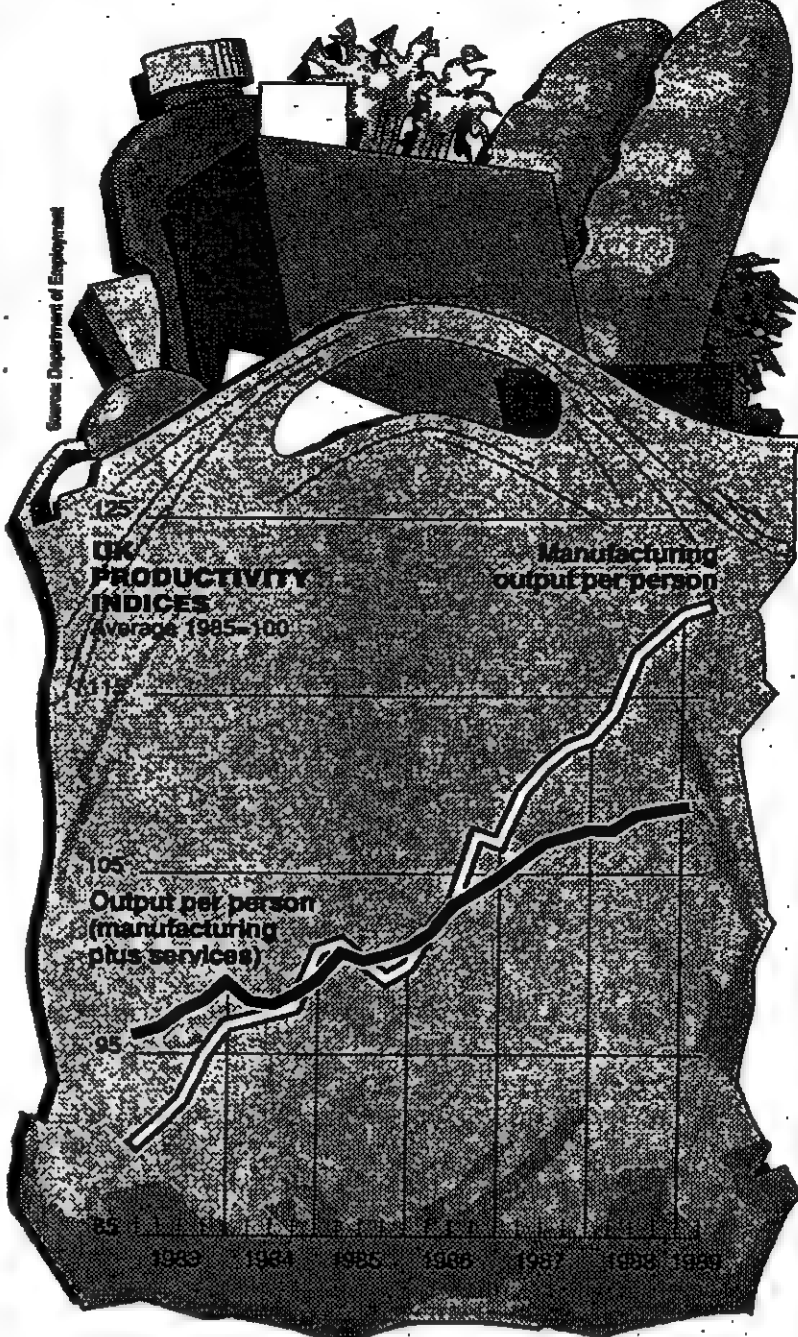
One suggestion is that many service companies, unlike manufacturers, do not want to speed up their operations. "We are not like Ford. The last thing we want is to get up to a speed on the tills that makes the customers feel they are being chucked through," says Mr Stuart Carter, Sainsbury's district manager for the Stevenage store.

The substitution of machines for people in the manner that robots have replaced line workers in motor vehicle plants has so far been impossible in many service industries. Retailers and hotels and caterers rely on staff intervention to provide the quality of service and response to customer needs on which increasing emphasis is being placed.

In these industries, companies face a paradox: by improving quality they often lower productivity. Measures of output such as the flow of items through a supermarket ignore how well customers are treated, and the quality of the goods. Hiring more staff to take care of customers or bake fresh bread raises labour input without any measured output rise.

Sainsbury's internal productivity measure is the amount of staff time needed per item passing through the tills. Each branch needs a fixed number of staff hours a week just to open, plus a variable number of extra hours depending on the number of items sold and the time spent on each item.

The company has raised both constant and variable figures by allocating more time to customer service, installing bakeries and delicatessens, and stocking more hard-to-handle bulk items. In strict terms, our productivity is dropping, but it is cost-effective to do these things," says Mr



Stephen Biddlecombe, branch productivity manager.

Mr Mayhew says the difficulty of gauging output quality means many productivity measures used by service companies are "a very long way" from being accurate enough to worry about. "If a company got too hung up on physical productivity and ignored quality, it could store up a lot of misery for itself by moving downmarket accidentally," he says.

That view is shared by managers at Commonweath Hotels, the UK holder of the Holiday Inn franchise. "If we just measured the percentage labour cost on its own, we would look a bit foolish," says Mr Jan Hubrecht, operations director. Nonetheless, the company has re-designed both work patterns and hotels to cut the number of staff needed per room.

At its Swansea hotel, which opened last summer, it has only 0.52 members of staff per room compared to a stan-

dard 0.76 at its other hotels. The labour saving has been made partly by cutting the number of supervisors and paying junior staff more to take more responsibility, and partly by designing the hotel to reduce the number of separate serving areas.

Such a productivity gain is exceptional. According to Government figures, productivity in the hotel industry rose only 0.3 per cent a year between 1979 and 1988. Although this may underestimate quality gains, a gap clearly remains between the productivity improvements achieved in hotels and the progress in some financial services companies.

Mr Richard Barras, a partner in Property Market Analysis, the research group, says financial services have made big productivity rises because they have been able to automate the broadest range of tasks. Since they are processing bits of financial information rather than

baked beans or hotel guests, it has been easier to sacrifice human intervention.

The financial services companies that have made some of the most rapid productivity gains have done so by splitting off operations that do not involve customer contact, and automating them. Midland Bank is retooling the clearing of cheques and credits from its 1,970 branch back offices and transferring it to eight processing centres.

This division of labour between customer service tasks and technical ones allows large productivity improvements. Only 200 people will work in each of Midland's eight "district service centres." Some 60,000 cheques and vouchers an hour can be processed, compared to 300 an hour in a branch. All back office work could eventually be removed from branches.

It also alters the definition of service quality. American Express pioneered data processing "factories" in the US, and runs its European operations from such a centre in Brighton. It measures service quality as "timeliness and accuracy" in performing 12 standard tasks including replacing lost charge cards and posting statements.

The speed and accuracy of output are integral to American Express. Standard Life, the insurance company, tries to minimise human interference in data handling after the initial customer contact. Mr Sandy Crombie, operations general manager, says automation has allowed the company to raise output by a factor of five or six over 10 years while only doubling its staff. He wants sales staff to use computers rather than paper in order to minimise the risk of human error.

The company is investing in a computer imaging system that will end the use of paper files in its Edinburgh head office. Instead of the 45,000 paper files now open there, all paper will be scanned and facsimiles stored electronically. The central computer will send electronic files to the best qualified clerk who is free.

The precision of computers in controlling and performing data processing tasks is appreciated by Mr Chris Thom, Midland's central operations director. Mr Thom says the bank's district service centres provide "a very nice environment," he says. "It is unusual because you can check everything that is done."

The service centres are gradually pulling data processing work out of Midland branches, leaving staff trained to serve customers with no other responsibilities. Unlike the impetus towards multi-skilling that technology is creating in many manufacturing plants, Midland's computers are splitting its multi-skilled workforce into specialist grades.

This drawing of work into data factories mirrors what happened in the textile industry during the industrial revolution. Mr Barras argues that financial services are in the vanguard of a second revolution, and information technology will allow services to move away from a "pre-industrial" pattern of production in which two thirds of capital stock was tied up in networks of expensive buildings.

While innovations such as interactive electronic networks allowing "home shopping" may allow retailers to mimic Firstdirect by cutting staff and buildings, productivity leaps without sacrifices in service quality remain distant. Buildings and staff are indispensable to a hotel chain; a haircut requires a barber's undivided time.

For many service companies, raising productivity is likely to mean only one of a set of production aims. They will be wary of automating tasks unless they can be sure that quality will not deteriorate. They will continue to hire more staff than strictly needed to pack shelves and check out items. They will not let the unmeasured smile.

Now it can be told

■ Anthony Simkins no longer has any objections to it being known that he used to be Deputy Director-General of MI5. The reason is that his book is finally coming out tomorrow, having been held up for several years by the Prime Minister because she judged that the time was not yet ripe. Simkins joined MI5 after active war service in 1945 and retired in 1971 at the age of 56. He was then commissioned to write the official history of security and counter-intelligence during the second world war.

Since he had no direct experience of intelligence in the period involved, a tremendous amount of archival work was involved. The book took 10 years to finish.

Then it ran up against Margaret Thatcher. Simkins insists that he has no grievance about this. He has never been quite sure of her motivation, but thinks that she did not want to "throw stones into pools" at a time when there were quite a lot of other intelligence matters around: the Anthony Blunt affair, for example.

Later there was all the stuff about Peter Wright and Spy-catcher, which again meant untiring time.

The book was partly rewritten with the help of Professor Sir Harry Hinsley, the former Master of St John's College, Cambridge and former Vice-Chancellor of the University. Simkins says that he was grateful for this professional advice, which led to substantial revisions in the writing. But he adds that "absolutely nothing" has been written about the book since.

Now that the Wright affair has subsided, publication is judged to be safe, though Simkins says that he is largely guessing that this is the reason.

The book throws new light on inter-service rivalry between MI5 and MI6 during the war, as well as on the

OBSERVER

debate over whether there should be one service or a unified organisation. The chapters on control of domestic subversion are also new.

The book's title is British Intelligence in the Second World War: Vol IV, Security and Counter-Intelligence (HMSO, 51s). One more volume in the series is to come: Professor Sir Michael Howard on deception. That, too, was blocked and is now fixed.

Longest train

■ New entries to the Guinness Book of Records tend to be bizarre affairs, like the man from Bristol, Pennsylvania who has been admitted as the world's most tattooed man with 8,900 individual tattoos as of December 4 1989. Here, however, is an entry worthy of wider notice.

On August 26-27 last year, South African Transport Services moved the world's longest and heaviest train. It had 560 wagons, weighed 69,383 tons and travelled 93 miles from Sishen in the north of the country to Saldanha, just above Cape Town. The train was 4 miles long.

Banker's bets

■ I took a series of bets on Monday evening with a very senior, rather conservative, well-travelled German banker. At least two of them I expect to win.

The banker bet that after the federal elections in Germany on December 2 Helmut Kohl will no longer be Chancellor. My banker friend, a staunch Christian Democrat, said that Kohl had blown his chances overnight by appearing to go along with the Bundesbank's proposals for a two to one exchange rate between the East German Mark and



"Was that an earth tremor or the Tokyo Stock Exchange?"

the D-Mark. He argued that the East Germans had voted in their elections for one to one. If they cannot have it, the outflow of East Germans to the Federal Republic will again accelerate, and Kohl will suffer electorally.

The second bet was that not only will John Craven have ceased to be a member of the board of the Deutsche Bank in three years' time (I am sure that is right), but that he will not be replaced by another Briton. My friend said that it was wholly against the Deutsche Bank's culture to have Germans on the board, that only a gesture had been made to Craven when Deutsche bought Morgan Grenfell, and that the bank would get rid of British representation at board level as soon as possible. I said that I assumed the Deutsche Bank would learn to become more international.

The third bet was more questionable. The conservative German banker wagered that after the next British general election Neil Kinnock will be Prime Minister. I bet on Michael Heseltine, but insisted that whereas the bet on Kinnock was a straight one to one, if Heseltine is the Prime Minister after the election, I shall win by 10 to one. That seemed a risk worth taking, since it is quite possible that it will be neither Kinnock nor Heseltine.

The bets have gone into the safe of a German bank, duly witnessed by another German banker.

Tabagisme

■ France has been a tardy recruit to the campaign against smoking, not least because the production and distribution of cigarettes are in the hands of a national state monopoly, the SRTA. Last month, after a heavy behind-the-scenes battle between the Ministries of Health and Finance, the Socialist government of Michel Rocard finally announced a 15 per cent increase in the price of cigarettes - as from next year, and a ban on all tobacco advertising - as from 1993. Rocard himself is a heavy smoker.

Now a new ally in the war against tobacco addiction is at hand: the divorce court. Last month, the Court of Appeal in the northern city of Douai granted Jeannine Hocbepied a divorce from her husband on the sole ground that he was an excessive and unrepentant smoker of cigarettes.

Some people, and not just cigarette smokers, may think that this was a disproportionately harsh conclusion to 36 years of marriage. Hocbepied said that he smoked "only" 30 cigarettes a day, but the Court at Douai dismissed his defence. It accused Hocbepied of being guilty of "tabagisme effréné", which means "unbridled tobacco-addiction".

Down to earth

■ A 16 in a Norfolk newspaper: "Young person required for light duties on local farm. Good wages, pleasant working conditions."

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Fortunately for the West German Government, the world's financial markets seem to have toned down their initial pessimism about the inflationary effects of German economic and monetary union (Gemu). The current political jockeying over the appropriate conversion rate for East German Marks might well revive it.

Ever since Mr Helmut Kohl's offer on 19 February of quick monetary union there has been a strong sense of Gemu policy being made on the hoof.

First, that initial offer was not properly co-ordinated with the Bundesbank, which retains a constitutional responsibility for price stability, but appeared to be a response to the rising flow of emigrating East Germans.

Second, in pursuit of election victories first in East Germany (achieved last month) and next in West Germany (coming up in December) Mr Kohl has not been inclined to deliver sermons on the pains of re-unification.

It is true that he was careful not to promise a general conversion rate of one to one during the East German election campaign, but he did express "sympathy" for such a policy, and at an election meeting in Cottbus he promised a one to one conversion for "small savers".

The result is that East Germans have got the strong impression of having been promised a one-to-one conversion rate, and West Germans have repeatedly been told that they will not have to pay anything for the union.

There has never been any doubt in the minds of big business, the banks, and above all the Bundesbank, that such a rate would hamper the emergence of an efficient East German economy and increase inflationary pressures.

Immediately after the East German election, business spokesmen started saying publicly what they had previously been saying privately - "one-to-one is economic nonsense".

Then, last Thursday, the Bundesbank, attempting to reassert some control over the Gemu process, made its recommendation of a two-to-one conversion rate, equating only 2,000 East German Marks of savings per head which could be converted at one to one. The recommendation leaked, almost certainly from the Finance Ministry rather than the Bundesbank, and a political storm broke over the Bonn government's head.

The Bundesbank, flanked by most of the West German economic profession, argues that a one-to-one conversion rate

One for all and two for one

David Goodhart examines Germany's political dilemmas over economic and monetary union

would be fatal for two main reasons. Converting the 160bn East Marks of East German savings and wages at one to one, would create a surge in Deutsche Mark demand without a corresponding increase in productive capacity, and thus increase inflationary pressures. Some economists argue that even two to one is far too generous, in relation to East German productive capacity.

The East German corporate sector would face enormous liquidity problems if it had to start paying DM interest on its collective debt of 200bn East Marks while at the same time paying wages in Deutsche Marks.

A one-to-one conversion would create several other difficulties. Including over-revaluing the foreign holders of East German Marks. But the two fundamental problems are inflation and competitiveness. Both problems would rebound on the West German economy through having to carry the costs - through unemployment benefit - of the lack of competitiveness.

Despite the economic logic of a two-to-one conversion it will point up the enormous social gulf between the two Germanys. Average East German wages - about 1,000 East Marks a month before tax - are already about one-third of West German levels. With a two-to-one conversion, they would be one-sixth the level, and might thus encourage a new wave of emigration.

The average pension in East Germany - about 450 East Marks a month - is currently even less than one-third West German levels. But supporters of two-to-one argue that these problems can be dealt with separately.

The Government has already spoken about a DM200 a month top-up for wages, paid by a central fund rather than by business, to compensate for the removal of price subsidies.

East German wages will also be awarded too little initially to have to pay income tax. On pensions, Bonn has pledged

Average pre-tax monthly wages



Source: Deutscher Statistischer Bundesamt

itself to raising them gradually to 70 per cent of the wage level rather than the current level of 45 per cent.

All of this should ensure that there is no loss, and even a slight increase, in purchasing power. The Bundesbank also points out that the one-to-one conversion of savings at 2,000 East Marks will cover almost half of all savings accounts and thus abide by Mr Kohl's only firm pledge of one to one for small savers.

Nevertheless, the Kohl Government is now in a political bind, although not a fatal one. It would be let off the hook if the constitutionalists could prove that the Bundesbank has the legal right to control the conversion rate, but although the arguments are a bit misty it seems that it does not have that right. Mr Kohl will probably stick to the Bundesbank's recommendation but - under pressure from the Free Democrats, the junior coalition partners - increase the one to one conversion on savings and per-

haps make a few other exceptions. The "social union" top-ups will also now have to be more generous.

The result will be a somewhat costlier and more inflation-prone Gemu. Instead of the necessary pain of union coming sharp and early for the East Germans it will be blunted and lengthened. West Germans will have to pay more too, if not through higher taxes, then through higher public borrowing and inflation.

There may be a political price to pay too. Last month's election result made negotiations over unity easier and thus seemed to pull together the two Germanys, the conversion row is starting to pull them apart at a time when there are already enough difficulties forming East Germany's first government. The row may also affect the morale of East Germany's future entrepreneurs. The craftsmen and small businessmen, from whose ranks the future big businessmen will rise, have

most to lose from a two-to-one exchange rate for savings as they are the people with the fat savings accounts.

Some analysts believe all this to be a fair reward for the cynicism of a government which clearly did encourage the East Germans to believe that Gemu was going to be painless. Others believe it is not so much cynicism as muddle which has characterised thinking in Bonn.

As one senior European diplomat in Bonn says: "The political class has not had to think about financial matters since Ludwig Erhard so they have been completely unstrategic."

Mr Kohl, the diplomat adds, should have set a proper "five-year plan" framework for Gemu weeks ago "but he is not interested in policy, only in politics".

Mr Kohl may also have over-estimated the willingness of West German industry to drop everything and head to Leipzig or Dresden.

"If wages are too high or we don't get the right legal framework we won't invest as much as we should," said one business leader. East Germany is currently swarming with West German businessmen all making elaborate plans. But lack of certainty about economic laws, property rights and now conversion is holding them back from concrete commitments.

However Mr Kohl's luck will probably hold. Unofficial estimates from the Bonn Finance Ministry suggest that higher than expected growth - partly stimulated by the new demand from East Germany - will increase tax revenues by more than DM 100bn over the next three years. The extra growth may be slightly inflationary but such a tax present will at least help keep down the public borrowing that will otherwise be required to pay for the social and other costs of union - estimated at between DM 15bn and DM 50bn a year.

Officials also point out that the DM 40bn a year that is spent on grants and tax breaks for West Berlin and the West German side of the inner-German border can be phased out or at least transferred to where they are really needed in East Germany.

There remain two complicating factors: the world economy and the people of East Germany themselves. If the world economy was to turn down sharply that would clearly have a negative effect on the merging of the two Germanys. And if the East Germans feel they are merely pawns in someone else's political game they may not be in the mood to create a new economic miracle.

David Hunt puts the Government's view of the uniform business rate introduced this week

Reform aims to remove regional distortions

OF THE two main elements in the Government's reform of local government finance, the community charge has, not surprisingly, dominated press and public attention.

It affects virtually every adult in the country and was bound to take the centre stage. But no less important is the simultaneous reform of business rates throughout England and Wales.

The re-shaping of a tax, which raises some £10.5bn a year, is of vital concern to every business.

Two changes to business rates took effect this week. They will not increase the overall rates burden on business, but they will distribute it more fairly.

The first change is the revaluation of non-domestic rates, the first since 1973. The new rateable values are based on up-to-date rent levels for different types of property in different areas.

The old system allowed councils to shift part of the burden of their extra spending onto businesses. Some high-spending councils - invariably Labour-run - did so without much care.

The need for such a revaluation had become inescapable and to have ignored it any longer would have been to condone the mounting unfairness, whereby businesses in less prosperous regions of the country subsidised those in the buoyant south-east.

Revaluation accounts for about three quarters of the total shift in the rates burden now occurring.

The second change is the substitution of locally-fixed business rate poundages with a uniform poundage set by the Government across all England.

The old system allowed councils to shift part of the burden of their extra spending onto businesses. Some high-spending councils - invariably Labour-run - did so without much care, with good reason to suppose that they were not fully accountable to their business rate payers.

Partly as a result of this, business rate poundages varied

enormously: in 1989/90 from 122p in Conservative Kensington and Chelsea to 400p in Labour Sheffield.

Such a wide variation distorted the competitive position of businesses. A uniform poundage across the country removes these distortions, allowing businesses to compete on a level footing wherever they are located.

The gains from the switch to the uniform poundage are greatest where Labour councils had previously forced up business rates.

In Sheffield, for example, businesses will experience a 35 per cent reduction from this aspect of the system alone. In London, too, Labour's onerous legacy to business will be swept away. In Harrogate, for example, the poundage will fall by over 32 per cent and in Brent by almost 29 per cent.

In England, the uniform poundage the Government has set for 1990-91 is 10p to 15p below some of the wildest forecasts made for last year.

From this figure, the uniform poundage will never increase by more than the Retail Prices Index - the law forbids an above-inflation rise - although we have the power to raise it by less.

This invaluable statutory guarantee is of benefit to all businesses, whatever the immediate change in their bill. It provides an element of stability which will permit real forward planning.

This is a far cry from the old system with its unpredictable and swinging rates hikes - 57.4 per cent in Ealing in 1987-88, for instance, or 55.7 per cent in Harrogate last year. And, of course, companies had to cope with these rises overnight.

Where businesses do face larger bills, out transitional arrangements afford a substantial measure of protection.

They will limit rates rises for most businesses to 15 per cent a year in real terms, with larger properties having increases capped at 20 per cent before inflation. The larger gains will be phased in too.

Most getting businesses will see falls in their bills of 15.5 per cent in real terms in 1990-91, growing to 18 per cent the year after, while the larger

business properties will have their gains limited to 10.5 and 13 per cent respectively this year and next.

Overall, once the new system is fully in place, the effect will be to shift almost £900m of rate burden in real terms from the north and Midlands to the south.

Even allowing for transition, businesses in those regions will benefit from a £200m fall in their combined rate bill in the first year. This is a good measure both for stimulating economic growth in our less prosperous regions and for relieving development pressure in the south-east.

Of course, individual businesses facing rises will not welcome them. To put matters in perspective, however, rates typically account for only about 1-2 per cent of turnover. Rent is a far more significant business cost.

Moreover, there is an inverse relationship between rent and rates, because most businesses take an overall view of occupancy costs. Where rates rise, therefore, this will tend to exert a downward pressure on rents.

As Minister for Inner Cities as well as for Local Government, I welcome in particular the beneficial effect of these reforms on inner urban areas. Businesses in our 57 Urban Programme Areas will find their combined rate bill falling by £58m - 16 per cent - this year.

At the time of any major reform, we are bound to hear most from those who do less well, and we have done.

The heartfelt sighs of relief from those who at last see an end to the unfairness inflicted on them are always quieter. But in many parts of the country, and in many thousands of businesses, they will have been making themselves heard this week.

The author is Britain's Minister for Local Government.

LETTERS

Less legal mind wanted in planning decisions

From Mr Robin Thompson.

Sir, Justina's article on the Mansion House redevelopment case ("Planning: laws limit court intervention," April 2) carries the argument about judicial intervention in the planning process in quite the wrong direction.

We need less court intervention and not more.

Does there really "lurk" a public desire for the greater even-handedness and expert evaluation of evidence relating to the substance of the dispute over planning permission that are generally associated with

the judicial mind?

Planning in this country is a very discretionary activity which seeks to place high value on public comment. The remorseless legislation of the planning system has removed opportunities for participation by lay people further and further.

More and more appeals are being lodged. A planning application, which might have been the subject of lively public meetings and a democratic debate in committee, is then removed to the inquiry room. Few can attend its daytime ses-

sions; even fewer could tolerate its tedious proceedings as barristers adumbrate in 18th century legalese.

The insertion of more of the legal mind threatens only to consolidate the distance between planning decision-making and the community which will bear the consequences of that decision.

Mr Patten has very properly stated his desire to minimise the decision making by the Secretary of State at which Mr Ridley was so inept. This gives a chance for the public to exercise its concern about the qual-

ity of the environment.

Clearer national planning policy guidelines would give a context for more localised decision-making. We need disincentives to stop frivolous appeals. Mr Patten should tidy up the confusing morass of government planning advice.

Above all, there should be greater - not fewer - opportunities for the customers of the planning system to have their say. Robin Thompson, President, Royal Town Planning Institute, 26 Portland Place, W1

Linking the poll tax with individual incomes

From Professor George Allen.

Sir, Now that the administration is in place, for what would be a highly complex exercise, it should be possible quite easily to switch to a community charge system centred on individual taxable income (as specified in the income tax return), along the following lines:

● There would be a national minimum community charge set by the national government and uniform for the whole country.

● It might be in the range of

£150-£200 per head.

● County and district councils would set their own individual taxable income surcharges which, while varying between local government areas according to council decisions, would be a constant proportion for all individual taxable incomes within each district.

● At the end of the year, each council would pay whichever of the national minimum or the local surcharge were the higher.

● A system of rebates would be available for the poor along the present lines, although pos-

sibly less generous since the arrangements would be less regressive than those now in force.

● Central government would continue special support to the poorer district councils.

These proposals would maintain the two worthwhile features of the present scheme, namely that the poor would pay towards local government and it would be simple to understand.

In addition, it would remove the gross inequity of the community charge while retaining

for central government virtually all of its responsibility in determining the progressiveness of total taxation.

Presumably, the Inland Revenue computers would have no difficulty in giving each local government a reasonably accurate estimate of the total taxable income within its boundaries, necessary for estimating the surcharge.

George Allen, West Woodlands, Newton Tracey, Barnstaple, Devon

Financial theory and priorities for the railways

From Mr J. Schimmelpenninck.

Sir, I am rather sorry about Mr Sawers' ill-researched response (Letters, March 24) to my letter. Whatever position one takes on railway subsidisation at least two of his arguments are unaccountable.

First, the pricing rule advocated by economists for natural monopolies, the so-called Ramsey pricing, is almost exactly what Mr Sawers. Unfortunately, he forgets to mention the basic context the theorem was developed for. It is a second-best rule holding under the assumption that first-best pricing is not considered as an alternative. Thus Ramsey pricing is only efficient as long as subsidisation is not approved.

Second, by declaring policies "only justifiable" if they produce benefits to the community as a whole, not just to the consumers of the subsidised service, which is known as the Pareto criterion, Mr Sawers effectively rules out any kind

of cost benefit analysis.

The consequences of such a view were recognised as early as 1939 and 1940 by Nicholas Kaldor and John Hicks respectively. The Hicks-Kaldor criterion, being content with the mere possibility of the losses of some economic policy being compensated by the winners, not only makes cost benefit analysis possible. Without it, quite a lot of well-accepted basic economic policies run into considerable trouble.

If, for example, Mr Sawers rules out taxation to fund the subsidisation of railways on the grounds of the Pareto criterion, he could not but oppose any kind of taxation on the very same grounds.

Is he aware of implicitly favouring Nozick's minimal state?

Jörg Schimmelpenninck, Cambridge University, West Germany

fennig and Mr Sawers (Letters, March 14 and 24) argue on aspects of financial theory, they should not miss Kevin Brown's report ("One round-trip ticket to Hell, please," March 24) and, as a consequence, start working on some much more important railway priorities such as:

● Safety: there are still too many accidents. Recent examples include Switzerland (Saxen), West Germany (Gilselsheim) and East Germany (near Leipzig).

● Compatibility: While the effects of borders are disappearing and freedom of travel is coming to most, if not all, Europeans, railways, thanks to splendid isolation, monopolistic privileges and resultant management behaviour, have different tracks, technical systems, safety devices and power systems. No wonder they are not competitive on a European basis compared with cars, trucks and aircraft.

● Hygiene: The deplorable

state of toilets in many trains and railway stations poses a health hazard.

● Staff: Trains carrying well over 1,000 persons are "run" by just one driver in many cases. Together with technical deficiencies, this multiplies the risk of human failure.

Repeated strikes are indications of serious human relations problems in many railways and solutions seem difficult to find unless management attitudes and policies change.

Political developments in Europe (which includes the British Isles) imply major challenges to European travel and transport complexes in safety, technical and infrastructure terms and, at the same time, in terms of service. The latter, however, will not improve unless changes in the working environment make the tasks of railway staff more rewarding and satisfying.

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Wednesday April 4 1990

GEC gets go-ahead on Plessey plans

By Charles Leadbeater and Michael Stapleton in London

PATIENCE HAS paid off for Lord Weinstock, the General Electric Company's managing director. Five years after launching his initial bid to take over Plessey, the defence electronics group, Lord Weinstock yesterday got almost everything he wanted.

GEC announced yesterday that the Department of Trade and Industry had waived the electronics group's undertakings, given in 1987, not to acquire Plessey's businesses.

GEC has now taken over the bulk of Plessey's activities, through the joint bid it launched in 1988 with Siemens, the West

German electronics group. The division of Plessey's business will give GEC a predominant position in the UK defence electronics industry following its takeover earlier this year of Ferranti International's radar division.

The deal will double Siemens' turnover in defence electronics and significantly strengthen its position in the UK.

Siemens will acquire full ownership of Plessey's radar and defence systems businesses and a 40 per cent stake in GPT, the telecommunications equipment manufacturer originally set up by GEC and Plessey.

Although GEC is acquiring most of Plessey's businesses, Siemens will pay slightly more than half the £2bn (£3.2bn) purchase price, because GPT accounted for a large share of Plessey's turnover.

GEC will control Plessey's aerospace, materials and semi-conductor businesses, and virtually all of its US interests which under the original plan were to be jointly owned with Siemens.

In addition, GEC will control Plessey's naval systems and avionics activities.

Lord Weinstock and Mr Karl-

heinz Kaske, Siemens' chief executive, made their bid in 1988.

The move was presented as a far-reaching alliance which would play a central role in restructuring the European electronics industry as 1992 approached.

Throughout the bid, Plessey argued that its businesses would be carved up and run separately if a takeover was successful.

Sir John Clark, son of Plessey's founder and the company's chairman at the time of the bid, said last night: "I told the Government, I told the press and I told the City that the rationale for the

acquisition of Plessey in the name of European unification was a load of nonsense."

He added: "If what has happened is seen to have been in the best interests of the UK then I am a monkey."

The Department of Trade and Industry said yesterday that a move by GEC to take a controlling interest in the semiconductor, materials, aerospace and US businesses might result in a further reference to the Office of Fair Trading. However, it is thought unlikely there would be such a referral.

Pechiney turns in FFfr3.34bn profit

By George Graham in Paris

PECHINEY, the French state-owned aluminium and packaging group, has announced net profits of FFfr3.34bn (\$580m) for last year and forecast that a substantial reduction in financing costs will partially offset a fall in aluminium prices in the first half of 1990.

The results show an increase of 67 per cent from 1988, but include for the first time the earnings of American National Can, the leading US packaging company bought by Pechiney for \$1bn in November 1988.

Mr Jean Gandois, Pechiney's chairman, said the group had achieved its four main objectives during the course of the year:

- Integrating ANC into the group.
- Putting together a project to build a new FFfr4.5bn aluminium smelter at Dunkirk.

- Turning round remaining loss-making divisions.
- Re-establishing the group's financial structure.

Mr Gandois said Pechiney's total debt had soared from FFfr4.3bn, or 1.24 times net equity, before the purchase of ANC, to FFfr5.5bn, or 3.11 times equity, after the deal. The position had been improved by a series of capital issues, including new non-voting share warrants and the flotation of Pechiney International, a new subsidiary grouping the company's non-French activities.

The sale of the group headquarters raised a further FFfr2.7bn, and by the end of this year Mr Gandois expects debt to total FFfr2.5bn, or 1.08 times equity.

Pechiney International, the new listed subsidiary, reported net profits of FFfr1.27bn in its first year of trading, on sales of FFfr46bn.

Mr Gandois said the main aluminium division had very good earnings, with operating income up 17 per cent to FFfr4.5bn, even though the average price of the metal was lower than in 1988.

He saw no reason for aluminium prices to have fallen as they have, especially as no new capacity is due to come on stream this year, and only one new smelting line in 1991.

Pechiney's new capacity at Dunkirk, on stream in 1992, would be compensated by closures elsewhere.

Mr Gandois said Pechiney had chosen to depreciate the goodwill on the acquisition of ANC on a progressive basis over 40 years, starting at \$39m last year and rising by 3 per cent a year. On a straight line basis, depreciation would have been \$72m last year.

INSIDE Australian merger insures controversy

THE ASS4bn (\$US2.57bn) merger between Australia's largest financial groups, is being billed as a world first - never before, has there been a deal of such size across traditional banking and insurance borders. But the deal is already throwing up a myriad of legal and regulatory issues. Page 25

All gas and razzamatazz

The New York Mercantile Exchange can turn on the razzamatazz when it wants to. Yesterday it launched a new natural gas futures contract in an elaborate style that would have done justice to the launch of the Queen Mary. The contract is the first future of its kind for an industry that is still poring itself out from deregulation. "The gas industry approached us years ago and it believes the contract is valuable and needed," says Lou Gutman, Nymex chairman. Page 30

Cross-border vision

As Groupe AG's share price fell 11 per cent yesterday, the chairman of Belgium's leading insurance company and his new Dutch ally stoutly defended the logic of this week's ambitious cross-border merger plan. In a joint interview in Brussels, Maurice Lippens of AG and Hans Bartelds, chairman of Amv, told Tim Dickinson of their common vision for the development of the two businesses. Page 29

Life where the mud flies

Bob Baumgardner made a reluctant goalkeeper. He admits to finding his days between the posts for his college soccer team. Now, as chief executive of SmithKline Beecham, one of the world's top four prescription-pharmaceuticals groups, he is once again the focus of opponents anxious to put the boot in. Peter Marsh reports. Page 28

Market Statistics

Base trading rates	42	London traded options	28
Benchmark Bond Index	35	London bond, options	28
FT-100 Index	26	Money markets	42
FT 1st bond service	24	New 1st bond issues	24
Financial futures	42	World commodity prices	28
Foreign exchanges	42	World stock mkt indices	42
London recent issues	28	UK dividend announced	28
London news service	28-27	UK trade	28-41

Companies in this section

ANZ Banking Group	23	Ipeco	28
Abbeycroft	23	Johnson & Johnson	28
Alcon Canada	23	KLM	28
Amv	23	Laing Properties	28
Astra Holdings	23	Linde	28
Bank of Brunei Ltd	23	Magna Int'l	28
Barrett (Henry)	23	Magnolia	28
Bennett & Fountain	23	Mazda	28
Bodycote Int'l	23	Meggitt	27
Bond Corporation	23	Miniscribe	28
Bovmex	23	National Aust. Bank	28
Braymex	23	Northwestern Water	28
Bray Technologies	23	Olives	28
British Airways	23	Pechiney	28
British Alcan	23	Peel	27
CSX	23	Pine Point Mines	28
Chemistry Int'l	23	Plessey	28
Chloride	23	Ramco Oil Services	28
City Centre	23	Ross Group	27
Clondalkin	23	SAS	28
Comring	23	Sabaria	28
Dalsbury	23	Santitas	28
Deutsche Aerospace	23	Sema	28
Edinburgh Fund Mgmt	23	Shandwick	28
Federated Bank	23	Shearson Lehman	28
Ferranti	23	Siemens	28
First Executive	23	Sintrom	28
Fleet/Norstar Fin	23	Southern	28
GEC	23	Sunlight	28
Gold Fields of SA	23	TIP Europe	27
Groupe AG	23	Thames Water	28
HK Telecom	23	Wooloil	28
Hoechst	23	Worcester Group	28

Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Rhine	436.5	British Land	374
Dresdner Bk.	155.4	Causton Sch	332
Hessische	105.8	Blau	332
Kredit	72.3	Hammerton A	717
Land	101.5	ICI	1100
NEW YORK (\$)		LONDON (Pence)	
Alcan	77	British Land	374
Costa	163.2	Causton Sch	332
UAE	17.5	Blau	332
Whitehall	17.5	Hammerton A	717
Wells	45.5	ICI	1100
Comring	44.5	Ipeco	28
Georgia Int'l	32.2	Johnson & Johnson	28
Unocal	32.2	KLM	28
PARIS (FFfr)		LONDON (Pence)	
Rhine	618	British Land	374
Boygass	318	Causton Sch	332

New York prices at 12.30.

LONDON (Pence)		PARIS (FFfr)	
British Land	374	Rhine	618
Causton Sch	332	Boygass	318
Blau	332	Costa	163.2
Hammerton A	717	UAE	17.5
ICI	1100	Whitehall	17.5
Ipeco	28	Wells	45.5
Johnson & Johnson	28	Comring	44.5
KLM	28	Georgia Int'l	32.2
Laing Properties	28	Unocal	32.2
Linde	28	PARIS (FFfr)	
Magna Int'l	28	Rhine	618
Magnolia	28	Boygass	318
Mazda	28	Costa	163.2
Meggitt	27	UAE	17.5
Miniscribe	28	Whitehall	17.5
National Aust. Bank	28	Wells	45.5
Northwestern Water	28	Comring	44.5
Olives	28	Georgia Int'l	32.2
Pechiney	28	Unocal	32.2
Peel	27	PARIS (FFfr)	
Pine Point Mines	28	Rhine	618
Plessey	28	Boygass	318
Ramco Oil Services	28	Costa	163.2
Ross Group	27	UAE	17.5
SAS	28	Whitehall	17.5
Sabaria	28	Wells	45.5
Santitas	28	Comring	44.5
Sema	28	Georgia Int'l	32.2
Shandwick	28	Unocal	32.2
Shearson Lehman	28	PARIS (FFfr)	
Siemens	28	Rhine	618
Sintrom	28	Boygass	318
Southern	28	Costa	163.2
Sunlight	28	UAE	17.5
TIP Europe	27	Whitehall	17.5
Thames Water	28	Wells	45.5
Wooloil	28	Comring	44.5
Worcester Group	28	Georgia Int'l	32.2

Can Stempel engineer the recovery at GM?

Kevin Done on the task facing the group's new chief

Mr Bob Stempel is taking over leadership of General Motors at a moment when the world's number one car maker is clouded by uncertainty. GM has been through a confusing decade - one in which bright horizons always seemed to beckon, but ended with an apparently remorseless erosion of the group's domestic market share and with losses in its core North American automotive operations.

For 10 years the world's biggest industrial corporation has been led by Mr Roger Smith, its chairman, on a roller coaster ride. Mr Smith, hailed alternately as a saviour and as a disaster, set out with a grand vision to prepare the group for the 21st century. He joined GM in 1949 as a general accounting senior clerk and was in the GM tradition of bean-counting finance men who have always been conservatively favoured to lead the corporation.

Mr Stempel, by contrast, breaks the mould as an engineer. Mr Stempel joined GM's Oldsmobile division in 1959, where he held several engineering positions. He still claims that was a summer job as a mechanic in a New Jersey garage that led him into the automotive business, and as an engineer he played an important role in the 1960s on the development of the first American front wheel drive car.

The company that Mr Stempel takes over has been radically shaped by Mr Smith, however, and it is Mr Smith's achievements and deficiencies that will mark the Stempel era, as GM continues to bear the brunt of Japanese competition on its worldwide operations.

From an inauspicious start, and with a modest public presence, Mr Smith hardly looked the

part of corporate revolution, but since he took over as chairman in 1980 he has sought to transform GM which had become a byword for corporate bureaucracy.

His response was to open the pumps and turn on the dollar gusher. GM would spend its way out of trouble. In the last 10 years it has invested as never before in new plant and equipment in an attempt to renew its North American manufacturing base.

Little expense was spared as GM set out to acquire the latest in production automation. It was supposed to move the frontiers of car making technology, while at the same time GM bought in high-tech expertise through the takeover of Hughes Aircraft - electronics, space, defence and communications - and EDS - data processing and telecommunications.

It brought Toyota, Japan's biggest car producer, into a car making joint venture in California, New United Motor Manufacturing Inc or NUMMI. The aim was to learn at first hand how the Japanese make cars and to discover whether the car workers of Detroit or Flint could do the job as efficiently as the car workers of Tokyo, Motomachi or Tsumi.

Most unsettling and disturbing for the unwieldy GM bureaucracy, Mr Smith embarked on a big reorganisation of the North American automotive operations with the setting up of two integrated car groups: Chevrolet Pontiac, GM of Canada (C-P-C) and Buick, Oldsmobile, Cadillac (B-O-C).

To crown the vision, Mr Smith announced in 1983 the Saturn Project, a programme which at the time fired the industrial imagination of America and the

world auto industry, a "no-year" development programme for a new family of sub-compact cars using "start-to-finish innovation" to become competitive with Japanese imports.

Mr Stempel takes over the GM baton wrapped in a heroic Smith vision. Some would claim he has to pick up the pieces. Mr Smith told GM shareholders last year: "We set out to renovate, refurbish, and build anew. It was literally the reindustrialisation of our manufacturing base. Nothing on this scale had ever been undertaken in the history of American industry."

During the 1980s, GM has made total capital investments of around \$76bn. "We've built nine new assembly plants, and we modernised 19 other assembly plants and 13 stamping plants. Today, our company has some of the most modern manufacturing plants in our industry; they're just beautiful new high-tech facilities."

In the last two years GM has also embarked in the US on a variable new product binge. The bottom line at the moment is a bitter one, however. It was literally the high-cost producer in the US.

GM is still lagging in the US in terms of quality and productivity. It too has made great progress - Mr Smith claims that the productivity of GM's US hourly workforce increased by 35 per cent between 1981 and 1988 - but in the meantime the competition has not been standing still.

The new products may now be flowing, but at least up to the end of 1989 they had done precious little to stem the drastic erosion of GM's domestic car market share, which fell from 46.3 per cent in 1979 to 34.7 per cent in 1989.

Earnings at SAS fall by 40% to SKr2bn after big investments

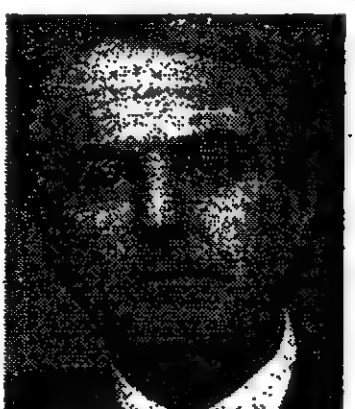
By John Burton in Stockholm

SCANDINAVIAN Airline Systems (SAS) yesterday reported a 40 per cent drop in profits before extraordinary items to SKr2.2bn (\$358m) in 1989, its first earnings decline after three years of steady growth.

SAS blamed the lower profits primarily on a 150 per cent increase in investments to a record SKr9.5bn, which included the purchase of aircraft, the Intercontinental Hotel chain and a new computer system as part of its global travel services concept.

SAS president Mr Jan Carlzon, nevertheless expressed satisfaction with developments that occurred last year, primarily the conclusion of alliances between SAS and several other airlines, including Swissair, Finnair, Austrian Airlines and Chile's LAN. "1989 was the year when the bricks fell into place in creating a global traffic system for SAS," he said.

Sales increased by 9 per cent to SKr29.5bn, while operating profits



Jan Carlzon, SAS president. His remained almost unchanged at SKr2.65bn.

Extraordinary items amounted to SKr1bn with the sale of aircraft and property. The profit of the airline division fell by 30 per cent to SKr1bn, while income increased by 8 per

cent to SKr20bn. New aircraft and a 26 per cent hike in fuel costs were the main factors behind the earnings decline. This division had the company's largest investment costs, totalling almost SKr2bn.

The package tour business remained SAS's weak point with a loss of SKr8m due to weak demand from Nordic vacationers. The hotel division raised profits 75 per cent to SKr103m on a turnover of SKr1.3bn. At SKr3.9bn, this was the second largest investment area for SAS, with the purchase of a 40 per cent share in Salsom (Overseas) Holding, which owns the Intercontinental Hotel chain.

The group's airline catering side lifted earnings 15 per cent to SKr211m and credit card operations and other financial services rose by 18 per cent to SKr94m.

SAS forecast that both operating profits and costs would increase in 1990.

Maxtor bids for MiniScribe

By Louise Kehoe in San Francisco

MAXTOR, a leading California disk-drive manufacturer, yesterday launched a \$40m bid for MiniScribe, the Colorado disk-drive company which is to be sold in an auction ordered by the bankruptcy court.

MiniScribe's largest creditor is Standard Chartered Bank, which has lent the company \$110m. Last month Standard Chartered made provisions of \$80m against the loans.

Maxtor is the only party so far to reveal an offer for MiniScribe, but other offers are expected to materialise at, or before, today's courtroom auction.

Maxtor's offer comprises \$30m in cash plus \$20m in Maxtor stock.

In addition, Maxtor said it was willing to loan MiniScribe up to \$30m for working capital between the acceptance of the offer and the closing date, which it said could be in July.

Last week MiniScribe said it needed cash to purchase components. The loan will not be credited against the purchase price, Maxtor said.

Maxtor's offer requires that the assets of MiniScribe's Hong Kong and Singapore subsidiaries, where the company's disk-drive products are manufactured, be delivered free and clear of debts. The subsidiaries, which are 100 per cent owned by MiniScribe, were not included in the US bankruptcy case.

Maxtor said it was negotiating with the creditors of the foreign subsidiaries to ensure a continued supply of key components to MiniScribe's manufacturing operations.

Maxtor's discussion with the creditors contemplates both cash and stock participation in the newly-formed subsidiary, with the stock exchangeable for Maxtor stock no sooner than April 1991.

MiniScribe's products - aimed at the personal computer and lap-top computer markets - would complement Maxtor's higher capacity disk-drives for the workstation sector of the industry, said Mr George Scallise, Maxtor president.



Stempel: an engineering chairman not in the usual GM mould

● As the high-cost US producer GM is also the company carrying the biggest burden of overcapacity in North America, and as the Japanese US transplants build up production to more than 2m cars a year in the early 1990s, several more GM plants appear to face inevitable closure.

Mr Stempel must deal with a brutal price war, a weak domestic market, an ever growing US share taken by Japanese-badged cars whether Japanese or US-built. Last year for the first time a Japanese car, the Honda Accord, was the best-selling car in the US.

Outside the US, GM has fared much better, not least in West Europe, where in the last three years a revitalised GM Europe organisation, has reversed long years of losses with successive record profits. It is above all the profits from Europe, as well as the earnings of Hughes and EDS, that are currently propping up the North American auto operations.

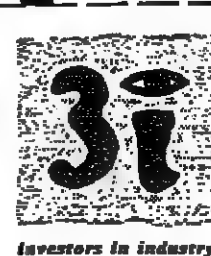
If Mr Smith, despite his legion critics, has got it right, then Mr Stempel is taking on a company prepared for the 21st century. His biggest worry will be to find the road from 1980 to the year 2,000.

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INTERNATIONAL COMPANIES AND FINANCE

Daimler may invite Mitsubishi into venture

DAIMLER-Benz, West Germany's largest industrial company, might in the near future invite Japan's Mitsubishi group of companies to join its planned aircraft engine joint venture with the Pratt & Whitney subsidiary of United Technologies of the US, Agencies report.

Mr Edzard Reuter, Daimler's chairman, said in an interview with a West German newspaper to be published today that it was "thinkable, though not completely discussed" that Mitsubishi could join the arrangement under which the civilian jet engine operations of Daimler's MTU Motoren- und Turbinen-Union München engine subsidiary will be merged with those of Pratt & Whitney.

Deutsche Aerospace division of Daimler-Benz has agreed to sell two defence-related businesses to Bremer Vulkan, the West German shipbuilding group, for an unspecified sum.

The Economics Ministry ordered them to be divested on antitrust grounds following Daimler's acquisition of aerospace group Messerschmitt-Bölkow-Blohm last year.

Negotiations to sell the units to a consortium of West German and foreign defence contractors, in which Bremer has a 30 per cent share, broke down last month.

Hoechst earnings suffer due to strong D-Mark

By Our Financial Staff

HOECHST, the West German chemical group, raised 1989 group pre-tax profit by just 1.5 per cent from DM4.09bn to DM4.15bn, and said fourth-quarter earnings were hurt by the rise of the D-Mark against other major currencies.

Hoechst did not disclose fourth-quarter figures, but based on a comparison with the third quarter, pre-tax earnings dropped 10 per cent to DM1.02bn in the final period from DM1.13bn a year earlier.

Group sales rose 12 per cent to DM45.99bn in 1989 against DM40.97bn. In the fourth quarter, group sales rose 10 per cent to DM11.87bn from DM10.81bn a year earlier.

The company said the weakness of the dollar, yen and pound reduced the fourth-quarter earnings contribution from

its foreign subsidiaries after conversion into D-Marks.

Based on the exchange rates at the end of October, full-year earnings would have been DM100m higher than the reported amount, Hoechst said. That would have translated into a 4 per cent rise in 1989 pre-tax profit.

Of the 12 per cent rise in group sales, 4 per cent stemmed from higher sales volume and 6 per cent from price and exchange-rate movements, Hoechst said.

The first-time consolidation of Sigm, a carbon company in which Hoechst bought the 50 per cent it did not own last year, added DM1bn, or 2 per cent in turnover, the company said.

Foreign sales climbed 13.8 per cent to DM35.4bn last year from DM31.14bn, while domestic

turnover rose 6.6 per cent to DM10.46bn from DM9.82bn.

Parent company pre-tax earnings rose 9 per cent in 1989 to DM2.21bn from DM2.03bn as higher earnings from investments made up for lower operating profit.

Among Hoechst's major divisions, sales in the chemicals and paint sector rose 8 per cent to DM11.64bn from DM10.74bn, and earnings also climbed, the company said.

In the pharmaceutical division, foreign earnings climbed strongly, while domestic results were flat due to growing competition from generic drugs following the reform of the West German health insurance system. Sales climbed 13 per cent to DM8.292bn from DM7.356bn.

Lex, Page 24

Fears over Mecca debt send shares tumbling

By Andrew Bolger in London

SHARES in Mecca Leisure Group, Britain's biggest leisure company, fell by 30 per cent yesterday to 77p after the company shocked the City of London with the extent of its borrowings.

Mecca, which paid £750m (£1.2bn) for the much larger Pleasureama group at the end of 1988, said yesterday that its gearing level at December 31 was 110 per cent, compared to its forecast of 80 per cent. It later told analysts that the group had current debts of £460m, giving it gearing of 144 per cent.

The group said pre-tax profits for the year to December 31 were £91.1m and earnings per share were 11.4p on turnover of £568m.

A final dividend of 3p makes a total of 5p for the year. Last year's pre-tax profit of £30.3m and earnings per share of 14.5p on turnover of £268m comprised results for the historic Mecca businesses, and only two months for the acquired Pleasureama businesses, and were therefore not comparable.

Mecca said that all the group's businesses, with the exception of London casinos and amusement machines, had performed well.

Better marketing and reinvestment had led to significant improvements in profitability across all three divisions: holidays, entertainment and themed catering and character hotels.

Lex, Page 18; Markets, 36

Honeymooners defend marriage of convenience

Tim Dickson examines the Amev, Groupe AG link

As disappointed speculators wiped 11 per cent off the share price of Groupe AG yesterday, the chairman of Belgium's leading insurance company and his new Dutch business partner were stoutly defending the logic of this week's ambitious cross-border merger plan.

In a joint interview in Brussels Mr Maurice Lippens of AG and Mr Hans Bartelds, chairman of Amev, underlined their common vision for the development of the two businesses.

They insisted that the new operational structure will allow them to overcome any cultural or other differences during integration.

They hinted that a full merger of the two holding companies might be achieved "in 10 to 20 years time" if European fiscal and legal harmonisation permit.

Meanwhile Groupe AG's share price on the Brussels forward market dropped Bfr1,200 (\$37.1) to Bfr10,500. In Amsterdam, Amev's share price also fell, by Fl 2.30 (\$1.23) to Fl 58.20.

Mr Lippens, meanwhile, talked of his relationship with AG's biggest single shareholder, the Belgian holding company Société Générale de Belgique and explained why he rejected an earlier offer to participate in the trans-European insurance alliance being spearheaded by the Paris-based Groupe Victoria.

Monday's deal — the first of its kind in the insurance sector — will create the 12th largest

European insurer with overall revenues from premiums and financial revenues in the region of Bfr268bn.

It brings together two generally well-run businesses — the biggest in Belgium, the third biggest in the Netherlands.

Both chairmen cite the advantage for shareholders of not having to pay a "takeover premium" for control, the synergy which will come from learning about each other's insurance products, and the advantage of combining financial resources "so that we can grow more rapidly together."

"We will help each other develop further in our two strongest markets, Belgium and the Netherlands, and we will expand in those other countries where we already have a presence," said Mr Bartelds.

According to Mr Lippens "the name of the game is distribution" — the main reason why both AG and Amev have been acquiring banking interests of late. Amev has recently announced plans to merge with VSB Group, the leading Dutch savings bank and AG has its Metropolitan Bank subsidiary.

The combined grouping, the two chairmen said, has a twin philosophy aimed at developing the "financial supermarket" approach in countries where they generate sufficient volume and have a high market share (notably their home base), and at exploiting niche markets in other countries like the US and Australia.

Mr Lippens said that AG would benefit particularly from "Amev's international vision."

The chief architects of the merger believe that the secret of success will lie in the "unity of management" principle.

Although the shareholding structures of the two holding companies will remain apart, the new management committee will be a single entity from the start.

"Initially it will be made up 50/50 between the two sides but we will not be trying to stay like that," says Mr Lippens.

"The beauty is that we are putting everything we have into a common business. From day one nobody will have any interest in managing things differently."

Mr Lippens says he was asked by Compagnie La Générale de Suez (owners of La Générale) to join the Groupe Victoria/Colonia combine but that this would have been a "purely financial" relationship which might have involved AG giving up some of its independence.

Although La Générale's strategy has been to take control of its major operating companies, the new management there realises that AG is "a special case."

"Our key Belgian anchor of 12 per cent in Société Générale is a stick behind the door. If the personalities change and they try to do something nasty to us we are in a position to lit slightly harder," adds Mr Lippens with a twinkle.

CIR revises proposal for Mondadori capital boost

By Our Financial Staff

SHAREHOLDERS in Mondadori, the Italian media group, have delayed consideration of a capital increase proposed by Mr Carlo De Benedetti's Compagnie Industriale Riunita after it announced a revised project.

Mondadori's board must now arrange a shareholders' meeting within 90 days to consider the revised plan proposed yesterday by CIR attorney Vittorio Ripa di Meana, who said the delay could allow time for CIR and the rival alliance of Mr Silvio Berlusconi to find a compromise over their four-month

feud. Mr Berlusconi said he hoped an accord between the rival camps could be reached eventually.

Under the new capital plan proposed by CIR, Mondadori would raise L400bn (\$319m) — up from L320bn — through the issue of 100m ordinary shares of L1,000 nominal value each and priced at L4,000 each.

Five new shares would be offered for every four shares held in all categories of Mondadori shares.

Mr Ripa di Meana said Mondadori needed fresh capital to meet its expansion plans.

Fermenta proposes sale of US-based subsidiaries

By John Burton in Stockholm

FERMENTA, the Swedish pharmaceutical and finance group, yesterday announced plans to sell SDS Biotech and Fermenta Animal Health, its two US-based subsidiaries, by the end of this year.

Mr Bertil Holmberg, Fermenta's president, said selling the US concerns would give the company capital to make new acquisitions. "We wish to increase our flexibility, which demands greater liquidity."

Fermenta has expanded into financial services, from its original business of producing antibiotics, since its takeover

by Industrivärden, the Swedish holding company. It has bought independent and Infina, two Swedish finance companies, since 1988.

The US companies were acquired during Fermenta's halcyon days in the mid-1980s when it was rapidly growing under its former owner, Mr Rafat El-Sayed, who was later jailed after being at the centre of Sweden's biggest post-war financial scandal.

The sale of the companies was precipitated by new Swedish tax laws affecting the use of tax loss carryforwards.

Elf Aquitaine eyes BP France assets

BP FRANCE said yesterday it had received an offer from Société Nationale Elf Aquitaine to take over all of its upstream exploration and production activities, AF-DJ reports.

BP announced last month it had put its upstream assets up for sale as part of a reorganisation. It said it is suspending the sale of these assets until negotiations with Elf Aquitaine have been completed.

Dutch react with scepticism

By Laura Raun in Amsterdam

MARKET reaction in the Netherlands to the planned merger of Amev and Groupe AG was sceptical yesterday, the first opportunity for investors to respond to Monday's news.

Securities analysts questioned where the desired economies of scale would be achieved unless the two partners fully integrate. Initially they will operate separately.

The Dutch and Belgian insurers also may be seeking protection against hostile take-

over attempts, analysts said. Mr Jonathan Walker, an analyst for Kleinwort Benson Securities in London, fears that mutual benefits may be modest because of limited geographical overlap between the pair.

He also believes that Amev is getting too little money — Bfr10.7bn (\$803m) over 10 years — from AG, considering that the Dutch insurer is about twice as big as the Belgian partner and much more profitable.

Differences in corporate culture could throw up obstacles, as they did in the alliance between Amsterdam-Rotterdam Bank of the Netherlands and Générale de Banque de Belgique.

Mr Erwin Huijbom, an analyst at Pleson, Heidring & Pleson, the Dutch merchant bank, believes a merger could help smooth out Amev's cyclical and strengthen its balance sheet. But he acknowledges that cost savings would be small unless the two insurers fully integrate.

This announcement appears as a matter of record only.

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An-Hyp Savingsbank S.A.
Daiwa Europe Limited
NMB Postbank Groep N.V.
Sanwa International Limited

Banque Générale du Luxembourg Societe Anonyme
Dresdner Bank
Rabobank Nederland
Sumitomo Finance International
Swiss Cantobank Securities Limited

February 1990

Group Precious Metal Mining Companies' Reports for the quarter ended 31 March 1990

All companies are incorporated in the Republic of South Africa

Driefontein Consolidated

Driefontein Consolidated Limited
(Registration No. 05/04880/06)

ISSUED CAPITAL: 204 000 000 shares of 50 cents each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold - East Driefontein			
One milled (t)	690 000	692 000	2 082 000
Gold produced (kg)	5 391.8	5 525.8	17 276.4
Yield (g/t)	8.2	8.0	8.3
Price received (R/kg)	33 654	32 653	32 879
Revenue (R/milled)	231 285	227 959	711 188
Cost (R/milled)	145 080	142 053	445 653
Profit (R/milled)	86 205	85 906	265 535
Revenue (R000)	231 285	227 959	711 188
Cost (R000)	145 080	142 053	445 653
Profit (R000)	86 205	85 906	265 535
Gold - West Driefontein			
One milled (t)	705 000	705 000	2 115 000
Gold produced (kg)	6 919.4	7 122.9	22 223.3
Yield (g/t)	9.8	10.1	10.0
Price received (R/kg)	33 654	32 653	32 879
Revenue (R/milled)	235 485	231 550	733 770
Cost (R/milled)	165 75	164 59	495 35
Profit (R/milled)	69 730	66 951	238 425
Revenue (R000)	235 485	231 550	733 770
Cost (R000)	165 75	164 59	495 35
Profit (R000)	69 730	66 951	238 425
Reclamation plant - West Driefontein			
Tons treated	607 400	623 600	1 831 000
Gold produced (kg)	332.7	245.4	578.1
Yield (g/t)	0.5	0.6	0.6
Revenue (R000)	11 065	8 125	19 197
Cost (R000)	5 685	4 542	8 327
Profit (R000)	5 380	3 583	10 870
FINANCIAL RESULTS (R000)			
Working profit: Gold and reclamation plant	313 464	315 821	959 483
Tribute royalties	1 143	1 175	3 484
Net mining revenue	314 607	316 996	962 967
Net sundry revenue (group)	12 866	13 463	46 835
Recovery under loss of profits insurance	7 300	—	8 758
Profit before tax and State's share of profit	334 773	330 459	1 018 560
Tax and State's share of profit	139 443	111 479	344 816
Profit after tax and State's share of profit	195 330	218 980	673 744
Capital expenditure	61 291	54 767	149 612
Dividend	—	132 600	132 600

TAX. The new rate of mining tax as announced in the budget by the Minister of Finance has been used in the tax computation. Adjustment has also been made in respect of the proposal to tax consumable stores.

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 31 March 1990 was R253.9 million.

DIVIDEND. A dividend (No. 33) of 65 cents per share was declared on 12 December 1989, and was paid to members on 7 February 1990.

SHAFTS

EAST DRIEFONTEIN

No. 5 Sub-Vertical Shaft-E. The shaft was sunk 156 metres to a depth of 3 325 metres below collar. On the transfer level development to the rock pass position was completed. The excavation of the loading bin was completed and the support of the excavation is in progress. Base bolting of rock passes and the installation of the No. 3 Main Winder are in progress.

No. 1 Vertical Shaft-E. 39 metres of the 72 metre headgear have been slipped. The main and lobby winders were commissioned.

WEST DRIEFONTEIN

No. 9 Sub-Vertical Shaft-W. Slipping of the main hoist on 22 Level, the excavation of winder chambers and the base bolting of rock passes and ventilation rises between 22 and 23 levels continue.

On behalf of the board
A. J. Wright
M. J. Tagg } Directors

3 April 1990

Northam

Northam Platinum Limited
(Registration No. 77/03292/06)

ISSUED CAPITAL: 28 800 000 shares of 1 cent each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec 1989	Nine months ended 31 March 1990
Pre-production Mine - Development Expenditure (R000)			
Capital expenditure	48 501	43 640	136 712
Net income after tax	2 404	3 684	10 818
	45 897	41 956	115 853
All income and expenditure has been capitalised as pre-production mine development expenditure.			
CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 31 March 1990 was R383.6 million.			
SHAFTS			
ZONDERENDRE			
No. 1 Shaft-Z. The shaft was sunk 51 metres to a depth of 1 802 metres below collar. The extension of the 9 level station landing was completed and development towards No. 2 shaft and the reef and waste passes was started. Progress was hampered by the intersection of water-bearing fissures.			
No. 3 Shaft-Z. The reef and waste passes between 7 and 8 levels have been completed. The shaft has been equipped up to 691 metres below collar.			
Reef intersections. The UG2 was encountered at a depth of 1 735 metres below surface on the 8 level station at No. 1 Shaft where good exposures were obtained. The relevant figures are as follows:			
Reef	Locality	Scope	3 Element PGM + Au grade
UG2	8 level station	128 cm	g/t cm g/t
			4.55 382

The values were in line with expectations. Members are reminded that at present there are no plans to mine this reef.

On behalf of the board
A. J. Wright
M. J. Tagg } Directors

3 April 1990

Kloof

Kloof Gold Mining Company Limited
(Registration No. 64/0462/06)

ISSUED CAPITAL: 121 100 000 shares of 25 cents each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold			
One milled (t)	540 000	540 000	1 620 000
Gold produced (kg)	5 814.0	6 822.5	19 546.5
Yield (g/t)	10.8	12.6	12.1
Price received (R/kg)	33 654	32 711	32 879
Revenue (R/milled)	183 690	176 745	543 210
Cost (R/milled)	197 51	180 95	191 05
Profit (R/milled)	165 39	227 49	206 36
Revenue (R000)	183 690	176 745	543 210
Cost (R000)	197 51	180 95	191 05
Profit (R000)	165 39	227 49	206 36
FINANCIAL RESULTS (R000)			
Working profit: Gold	89 311	122 842	334 300
Net sundry revenue	7 865	9 184	24 151
Profit before tax and State's share of profit	97 176	132 030	358 451
Tax and State's share of profit	1 915	19 314	42 951
Profit after tax and State's share of profit	95 261	112 716	315 500
Capital expenditure	84 711	85 508	251 681
Dividend	—	72 000	72 000
Issue of debentures	—	—	31 425

TAX. The new rate of mining tax as announced in the budget by the Minister of Finance has been used in the tax computation. Adjustment has also been made in respect of the proposal to tax consumable stores.

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 31 March 1990 was R54.5 million.

DIVIDEND. A dividend (No. 40) of 60 cents per share was declared on 12 December 1989, and was paid to members on 7 February 1990.

SHAFTS

KLOOF

No. 4 Sub-Vertical Shaft-K. The shaft was sunk 156 metres to a depth of 794 metres below the collar on 23 level. The establishment of the intermediate pump chamber was started.

LEEDSDOORN

No. 1 Sub-Vertical Shaft-L. The shaft was stopped on 29 level and the planned changeover to shafts from underground commenced. The erection of the main winder and rock winder continued and equipping of the headgear portion of the shaft was started.

Both surface compressors were commissioned.

On behalf of the board
C. T. Poulton
M. J. Tagg } Directors

3 April 1990

Libanon

Libanon Gold Mining Company Limited
(Registration No. 05/0341/06)

ISSUED CAPITAL: 40 000 000 shares of 20 cents each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold			
One milled (t)	415 000	415 000	1 245 000
Gold produced (kg)	1 749.9	1 801.1	5 509.1
Yield (g/t)	4.2	4.1	4.3
Price received (R/kg)	33 743	32 631	32 873
Revenue (R/milled)	142 50	135 27	414 16
Cost (R/milled)	143 57	132 28	136 47
Profit (R/milled)	(0.87)	2 99	4 69
Revenue (R000)	142 50	135 27	414 16
Cost (R000)	143 57	132 28	136 47
Profit (R000)	(0.87)	2 99	4 69
FINANCIAL RESULTS (R000)			
Working profit: Gold	(599)	3 298	6 032
Net sundry revenue	1 354	1 591	5 179
Profit before tax and State's share of profit	975	3 200	11 211
Tax and State's share of profit	696	949	2 392
Profit after tax and State's share of profit	279	2 251	8 819
Capital expenditure	4 504	4 225	13 535
Dividend	—	4 000	4 000

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 31 March 1990 was R13.9 million.

DIVIDEND. A dividend (No. 70) of 10 cents per share was declared on 12 December 1989, and was paid to members on 7 February 1990.

PRODUCTION. On 13 March a fire was detected in a Main Reef stope on 21 level in the Harvie-Watt Shaft area. The fire has been sealed and is being monitored by remote sensors. As a result of the fire, tonnage milled for the quarter was 20 000 tons below the planned milling rate with a consequent loss in gold production. A claim for the loss of profit will be made once the full extent of the loss has been determined.

On behalf of the board
M. J. Tagg
A. J. Wright } Directors

3 April 1990

Vlakfontein

Vlakfontein Gold Mining Company Limited
(Registration No. 05/06155/06)

ISSUED CAPITAL: 6 800 000 shares of 20 cents each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold - Drogobels			
One milled (t)	—	54 694	106 857
Gold produced (kg)	—	153.3	304.1
Yield (g/t)	—	2.8	2.8
Price received (R/kg)	—	32 394	32 347
Revenue (R/milled)	—	92 33	92 45
Cost (R/milled)	—	63.64	66.42
Profit (R/milled)	—	28.69	26.03
Revenue (R000)	—	9 046	9 879
Cost (R000)	—	4 571	9 235
Profit (R000)	—	4 475	6 644
Gold - Surface sources			
One milled (t)	—	41 751	77 544
Gold produced (kg)	—	81 249	185 771
Yield (g/t)	—	77 402	230 372
Price received (R/kg)	—	32 394	32 347
Revenue (R/milled)	—	2 630	5 995
Cost (R/milled)	—	40 25	53 02
Profit (R/milled)	—	(37.62)	(47.03)
Revenue (R000)	—	4 828	4 947
Cost (R000)	—	4 951	14 530
Profit (R000)	—	(123)	(14 530)
FINANCIAL RESULTS (R000)			
Working profit: Gold	(123)	449	404
Net sundry revenue	94	316	637
Profit before tax and State's share of profit	(29)	764	1 041
Tax and State's share of profit	8	2	16
Profit after tax and State's share of profit	(37)	762	1 057
Capital expenditure	(34)	326	497

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 31 March 1990 was R2.0 million.

DIVIDEND. A dividend (No. 70) of 10 cents per share was declared on 12 December 1989, and was paid to members on 7 February 1990.

PRODUCTION. On 13 March a fire was detected in a Main Reef stope on 21 level in the Harvie-Watt Shaft area. The fire has been sealed and is being monitored by remote sensors. As a result of the fire, tonnage milled for the quarter was 20 000 tons below the planned milling rate with a consequent loss in gold production. A claim for the loss of profit will be made once the full extent of the loss has been determined.

On behalf of the board
M. J. Tagg
A. J. Wright } Directors

3 April 1990

Venterspost

Venterspost Gold Mining Company Limited
(Registration No. 05/0562/06)

ISSUED CAPITAL: 20 200 000 ordinary shares of 25 cents each, fully paid.
29 800 000 deferred shares of 25 cents each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold			
One milled (t)	390 000	415 200	1 210 200
Gold produced (kg)	1 586.5	1 535.1	4 603.3
Yield (g/t)	4.1	3.7	3.8
Price received (R/kg)	33 755	32 711	32 879
Revenue (R/milled)	135 75	135 75	125 31
Cost (R/milled)	129 79	118 73	125 39
Profit (R/milled)	5 96	17 02	(0.08)
Revenue (R000)	135 75	135 75	125 31
Cost (R000)	129 79	118 73	125 39
Profit (R000)	5 96	17 02	(0.08)
FINANCIAL RESULTS (R000)			
Working profit: Gold	3 096	107	(99)
Net sundry revenue	3 996	367	4 994
Recovery under loss of profits insurance	—	1 300	4 705
Profit before tax	7 094	1 674	9 562
Tax	3 061	(326)	4 733
Profit after tax	4 033	2 000	4 829
Capital expenditure	362	1 362	2 173
Existing mine	7 512	11 591	27 317

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 31 March 1990 was R84.7 million.

PRODUCTION. One milled was 390 000 tons which is in line with the decision to reduce the milling rate to 130 000 tons per month from January 1990.

No. 4 SHAFT COMPLEX. The shaft was sunk 260 metres to a depth of 530 metres below collar. The 10 level haulage advanced 190 metres to a total of 2 029 metres and is now 60% complete. Progress was hampered by the intersection of water-bearing fissures in the vicinity of the Gamsberg No. 1 Dyke.

The 10 level development crew was utilised to advance 24 level haulage by 210 metres during the delays caused by the water intersection. 24 level has now advanced a total of 319 metres and is 94% complete.

MINDING LEASE. The lease has expired in principle that the company mine the extension area and a mining lease which will consolidate all the mining titles will be entered into in due course. The following single State's share of profit formula will be applicable to the entire area:

$$Y = 10 - \frac{X}{10}$$

where Y = the percentage of divisible profit payable to the State
and X = the ratio of mining profit (after the deduction of redeemable capital expenditure) to mining revenue expressed as a percentage.

The amount as determined by the above formula is subject to a surcharge of 1.25%.

BUDGETS ORDER. The rights offer of linked units which was made to shareholders during January 1990 in order to raise an amount of approximately R120 million (net of estimated expenses of R5 million) was successfully concluded. Acceptance representing 95.4% of the offer was received, with the balance being taken up by Gold Fields of South Africa Limited, underwriter to the offer. Accordingly 25 000 000 deferred shares were allotted on 15 February 1990.

On behalf of the board
M. J. Tagg
A. J. Wright } Directors

3 April 1990

Doornfontein

Doornfontein Gold Mining Company Limited
(Registration No. 05/24709/06)

ISSUED CAPITAL: 40 000 000 shares of 25 cents each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold			
One milled (t)	390 000	390 000	1 170 000
Gold produced (kg)	2 052.5	2 065.2	6 085.0
Yield (g/t)	5.3	5.3	5.3
Price received (R/kg)	33 985	32 472	32 932
Revenue (R/milled)	131 06	125 73	127 48
Cost (R/milled)	135 77	165 09	150 73
Profit (R/milled)	(4 71)	(39 36)	(23 25)
Revenue (R000)	131 06	125 73	127 48
Cost (R000)	135 77	165 09	150 73
Profit (R000)	(4 71)	(39 36)	(23 25)
FINANCIAL RESULTS (R000)			
Working profit: Gold	(4 71)	(39 36)	(23 25)
Net sundry revenue	1 400	1 786	5 121
Profit before tax and State's share of profit	929	1 747	4 896
Tax and State's share of profit	752	859	2 383
Profit after tax and State's share of profit	177	888	2 513
Capital expenditure	6 418	8 447	24 610

CAPITAL EXPENDITURE. The unexpended balance of authorised capital expenditure at 31 March 1990 was R60.3 million.

On behalf of the board
A. J. Wright
M. J. Tagg } Directors

3 April 1990

Deelkraal

Deelkraal Gold Mining Company Limited
(Registration No. 74/00160/06)

ISSUED CAPITAL: 99 540 000 shares of 20 cents each, fully paid.

	Quarter ended 31 March 1990	Quarter ended 31 Dec. 1989	Nine months ended 31 March 1990
OPERATING RESULTS			
Gold			
Ore milled (t)	405 000	405 000	1 215 000
Gold produced (kg)	2 421.3	2 379.9	7 190.7
Yield (g/t)	6.0	5.9	5.9
Prices received (R/kg)	33 358	33 770	33 834
Revenue (R/t milled)	200.23	192.79	194.63
Cost (R/t milled)	122.88	119.30	121.32
Profit (R/t milled)	77.35	73.49	73.31
Revenue (R0001)	81 094	78 079	236 473
Cost (R0001)	49 766	48 317	147 279
Profit (R0001)	31 328	29 762	89 195
FINANCIAL RESULTS (R000)			
Working profit: Gold	31 328	29 762	89 195
Net surplus revenue	4 253	5 434	14 944
Profit before tax and State's share of profit	35 581	35 196	104 140
Tax and State's share of profit	6 042	2 598	11 743
Profit after tax and State's share of profit	29 539	32 598	92 397
Capital expenditure	18 833	19 023	50 987
Dividend		34 895	24 885
TAX. The new rate of mining tax as announced in the budget by the Minister of Finance has been used in the tax computation. Adjustment has also been made in respect of the proposal to tax consumable stores.			
CAPITAL EXPENDITURE. The unexpected balance of authorised capital expended at 31 March 1990 was R23.7 million.			
DIVIDEND. A dividend (No. 14) of 25 cents per share was declared on 12 December 1989, and was paid to members on 7 February 1990.			
No. 3 SHAFT. The shaft was sunk 92 metres to a depth of 864 metres below the collar and the cutting of the intermediate pump chamber is in progress.			
No. 3 SUB-VERTICAL SHAFT. Development of 8 and 9 level station layouts continues, on 8 Level cutting of the Main Winder Chamber East has started.			
	On behalf of the Board		} <i>Directors</i>
	A. J. Wright		
	M. J. Tseu		
3 April 1990			

INTERNATIONAL COMPANIES AND FINANCE

Southland warns of impending bankruptcy

By Anatole Katselky in New York

SOUTHLAND, the highly leveraged parent company of the 7-Eleven convenience stores group, warned it would have to seek bankruptcy protection unless it could complete a financial restructuring in the near future.

The company, taken over two years ago in a \$50m leveraged buy-out, agreed on March 22 to sell 75 per cent of its equity to Ito-Yokado, the Tokyo retailing group which franchises 7-Eleven stores in Japan.

However, the Ito-Yokado deal, which would pump \$50m of new equity into the company's overstretched balance sheet, was contingent on an exchange offer which would sharply reduce the claims of Southland's junk bond holders.

Southland has offered about \$60m worth of new bonds and equity in exchange for bonds with face value of more than \$1.8bn.

The announcement about a possible bankruptcy, which was contained in Southland's quarterly financial report, seemed calculated to increase pressure on recalcitrant bond holders who had expressed opposition to the Ito-Yokado deal.

The exchange offer must be approved by 95 per cent of each class of Southland's bond holders.

The bankruptcy warning was accompanied by a \$1.01bn non-cash write-off of goodwill, which left Southland with a net loss of \$1.31bn in 1989.

Although the company stressed the loss announced for last year did not reflect accounting items rather than cash outflows, it indicated that its financial situation had deteriorated sharply in the past few months.

Due to potential violation of bankers' covenants, the company's auditors expressed "substantial doubt about Southland's ability to continue as a going concern."

As a result, the company concluded "it would ultimately have to seek relief under the US bankruptcy code" unless it could consummate a financial restructuring.

Magna Int'l considers asset sales

By Bernard Simon in Toronto

MAGNA International, the troubled Canadian auto parts maker, hopes to secure creditors' agreement for a plan to cut its C\$1.1bn (US\$640.2m) debt almost in half by selling various businesses, real estate and other assets.

A Magna official said yesterday the company proposed to raise about C\$480m towards debt reduction. The plan will be put in place once its financial adviser, Ernst & Young, has worked out "a fair and equitable" formula to disburse cash from the asset sales among three Canadian and 12 foreign banks.

The company's main creditors are Bank of Nova Scotia, Royal Bank of Canada and Canadian Imperial Bank of Commerce. A draft has also been prepared of a standstill

agreement on debt and interest payments which the company proposes to extend to May 31.

Magna, once viewed as one of the great Canadian success stories of the 1980s, said last month that over-ambitious expansion, compounded by the slowdown in the North American motor industry and high interest rates, had created a cash crunch and forced a restructuring.

The company suffered a C\$188.6m loss in the quarter to January 31, including asset writedowns of C\$153m. In its heyday Magna operated about 120 factories with more than 15,000 workers, mostly in the US and Canada.

The official said Magna aimed to execute the debt reduction plan over about 12 months. Elements of the pack-

age include:

● Vacant land, which the company values at about C\$70m, will be sold, while sale and leaseback deals will be concluded on "selected" factories for total proceeds of C\$150m;

● Another C\$150m will be raised from the sale of six or seven troubled operations or refinancing provided by customers. Among them is a plastic bumper plant being sold to two Japanese partners. Ford Motor is being asked to ease the conditions of a loan to an Illinois wood fibre and interior door panel plant. These operations are losing an estimated C\$68m a year.

● Two clusters of small plants which Magna declined to identify are being packaged for sale with the aim of raising C\$160m;

● A further small amount will be raised from the sale of peripheral businesses, such as a restaurant, a publishing venture and a Colorado condominium development.

Magna has also asked customers for accelerated payments while delaying its payments to suppliers to help it over its liquidity squeeze during some of the slowest months in the recent history of the North American motor industry.

Once the restructuring is complete, Magna will comprise four divisions: its original metal stampings business; interior systems, especially seats; plastic body panels and exterior trim; and pulleys and accessory drives, for which it has an estimated 80 per cent share of the market.

CSX falls despite higher sales

By Karen Zager in New York

CSX, a leading US railway and transport group, suffered a decline in first-quarter operating income on higher revenues.

The company was hit by steeper fuel prices, lower traffic volumes in some of its businesses, and the cost of restructuring a subsidiary.

In the first three months net earnings from continuing operations plunged to \$26m or 24 cents a share from \$77m or 70 cents a year earlier.

Operating revenues

advanced to \$1.9bn from \$1.8bn. Operating income dropped to \$115m in the first quarter this year from \$188m previously.

CSX attributed the decline to higher operating expenses, which rose to \$1.8bn from \$1.7bn.

However, an after-tax gain of \$52m or 53 cents from the sale of stock in CSX Energy, the company's natural gas liquids processing unit, helped push CSX's final net income in the

latest first quarter to \$77m from \$82m.

The 1990 earnings include a net charge of \$33m or 34 cents from the restructuring of Sealand Service, the company's container-shipping subsidiary. In 1989 CSX had an extraordinary gain of 4 cents a share.

Earnings per share rose to 76 cents from 74 cents, thanks to fewer shares outstanding in the latest three months.

Coal tonnage advanced 2 per cent to 45.2m tons.

SEC probe at First Executive

By Janet Bush in New York

FIRST EXECUTIVE, the troubled Los Angeles-based insurance company, disclosed it is the subject of a formal investigation by the Securities and Exchange Commission which is examining the possibility of securities law violations.

First Executive, one of the most enthusiastic members of the junk bond-buying network set up by Mr Michael Milken, former head of high-yield bonds at Drexel Burnham Lambert, earlier this week announced a net loss of \$835.7m in 1989 due to its distressed junk bond holdings.

The insurer said in its annual report that California regulators had forced Executive Life Insurance Co, its main subsidiary, to refrain from buying any more junk bonds and from large transactions with affiliates without prior approval of regulators.

California's Department of Insurance has placed permanent observers at the company. The SEC investigation, according to First Executive, started in January on an informal basis but was made formal last month and relates to possible violations of securities laws since June 1988, when First Executive announced plans for a \$264m rights issue.

Modest advance at Corning

By Karen Zager

CORNING yesterday reported modest growth in profits and sales following strong performances in laboratory services and communications, which offset weakness in the consumer products business.

Net income in the three months to March 25 advanced 13 per cent to \$47.1m or 46 cents a share from \$41.8m or 47 cents in 1989. Excluding extraordinary items in both years, net earnings in the latest quarter rose 8 per cent to \$42.4m or 44 cents a share.

The company, based in Cor-

ning, New York, said net sales in the first quarter grew 13 per cent to \$603.2m from \$533.6m a year ago.

When adjusted for the consolidation of Sisco, which was formerly an unconsolidated affiliate, sales improved 8 per cent in the 1990 quarter.

Mr James Houghton, chairman, said: "A slow start for the year was not unexpected. We're looking for better comparisons as the year progresses, and we anticipate 1990 in total to be another good year."

Income from operations advanced in the latest three months in spite of heavy spending on new technology and products, particularly liquid-crystal-display glass, optical communications components and tougher new-generation optical fibres.

The group attributed a decline in income from equity operations to weakness at Samsung-Corning Company in South Korea. Corning said this more than offset solid performances from Dow Corning and other companies.

GFSA production held back by fires

By Jim Jones in Johannesburg

UNDERGROUND fires at two mines and the enforced abandonment of low-grade mining areas at another cut gold production by Gold Fields of South Africa (GFSA) mines during this year's first quarter.

As a whole the group produced 26,278 kg of gold against 27,942 kg in the three months to last December as overall the ore milling rate and gold recovery grade dropped.

The main setback was at the Kloof mine where unexpectedly low grades forced management to halt work in the northern section.

Kloof is continuing the development of its new Leeu-doon area in the southern part of its mine property.

Mr Alan Wright, head of GFSA's gold division, says the area's gold recovery grades are likely to be in the region of 7 grams per tonne (g/t) against a March quarter average for

GFSA GOLD QUARTERLY							
	Gold produced (kg)		After-tax profit (Rm)		Earnings (cents per share)		
	Mar 90	Dec 89	Mar 90	Dec 89	Mar 90	Dec 89	Dec 88
Deelkraal	2,421	2,380	20.5	32.2	15.6	12.3	
Driefontein	2,053	2,065	0.7	4.4	8.3	(10.0)	
Drie Cops	12,510	15,038	114.6	119.0	35.9	31.6	
Kloof	5,825	5,825	95.3	112.6	8.1	21.6	
Libanon	1,750	1,801	0.3	2.3	(10.8)	(4.7)	
Venterspost	1,969	1,529	4.0	2.0	(7.5)	(45.4)	
Vlaardingen	142	158	nil	0.8	nil	6.4	

Earnings per share are calculated after capital expenditures. Parentheses = negative

the present mine of 10.5 g/t. Driefontein Consolidated, the group's largest gold mine, was affected by an underground fire in its east section which led to the temporary closure of a comparatively high-grade mining area. The same problem affected the Libanon mine where a small increase in the gold recovery grade failed to

compensate for a reduction in ore production. As a result the mine suffered an operating loss which was covered by sundry non-mining income.

Neighbouring Venterspost has reduced its milling rate to a monthly 130,000 tonnes to cut costs and to concentrate extraction on the few remaining high-grade areas.

Shearson sees losses of \$900m

SHEARSON Lehman Hutton, the troubled Wall Street securities house, said it anticipated a loss of around \$900m in its first quarter because of charges related to cutting its workforce and restructuring its business, writes Janet Bush in New York. The charges are the largest ever associated with a restructuring in Wall Street.

Shearson, which recently received \$1.35bn in fresh capital from American Express, its parent, said it would take a first-quarter charge of \$630m because of restructuring costs and another one-time charge of \$157m due to a change in accounting procedure. It said that it anticipated a net loss after charges of between \$897m and \$917m.

Full bid for Pine Point

A COMPANY jointly owned by Teck Corp of Vancouver, West Germany's Metallgesellschaft and MIM Holdings of Australia is to make a C\$125m (US\$106.8m) bid for the 54 per cent stake does not own in Pine Point Mines, a Canadian lead and zinc producer, writes Bernard Simon in Toronto.

Nunachiaq, the joint venture between the three mining groups, which also has a controlling interest in Cominco, the big lead and zinc producer,

is offering C\$50 a share for the 2.5m Pine Point public shares. Nunachiaq said it has a lock-up agreement with Spratt Securities of Toronto on behalf of holders of about 1.82m Pine Point shares who have committed to tender to the bid.

Spratt has been negotiating with Teck and its partners for some time to sell its stake in Pine Point. Boosted partly by higher zinc prices, Pine Point's earnings soared by 64 per cent last year to C\$94.1m.

TIM LINE
has joined Translink in London as a director

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Fleet/Norstar registers rise in troubled loans

THE impact of the real estate decline in New England on the region's banks has been underlined again by an announcement from Fleet/Norstar Financial Group, the second largest bank in the area, of a large increase in troubled loans, writes Martin Dickson in New York.

Fleet/Norstar, which is considered less vulnerable to problem property loans than some large rivals, estimated that non-performing assets would be about \$200m at March 31 1990, against \$400m at the end of 1989. It warned there could be further increases as banking regulators completed their examination of the bank's portfolio.

Banking examiners have been studying many East Coast financial service companies. Bank of Boston, the region's largest bank, recently announced substantial write-offs while the troubled Bank of New England has recorded heavy losses.

MERKUR A.G.
(SWITZERLAND)

has acquired

THE CANTEN COMPANIES
(SWEDEN)

Translink initiated this transaction, assisted in the negotiations and acted as financial advisor to Merkur A.G.

SECURIGUARD GROUP PLC
(UK)

has acquired

MADISON BUILDING SERVICES GROUP (US)

Translink initiated this transaction, assisted in the negotiations and advised Securiguard Group Plc.

MOULINEX S.A.
(FRANCE)

has acquired

SWAN LTD. (UK) & GIRM SPA (ITALY)

wholly-owned subsidiaries of

ASTEC (BSR) PLC (UK)

Translink initiated this transaction, assisted in the negotiations and acted as financial advisor to Moulinex S.A.

FICHET-BAUCHE S.A.
(FRANCE)

has acquired 70% of

SECURITY CONSTRUCTION SERVICES LTD. (UK)

Translink initiated this transaction, assisted in the negotiations and acted as financial advisor to Fichet-Bauché S.A.

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M & A advisors and publishers of *The European Deal Review*, *The 1992 M & A Monthly* and *The British American Deal Review*.

London office: 99 Bishopsgate, EC2M 3XD (01) 588 9096

NOTICE TO HOLDERS OF FUJITSU LIMITED

U.S. \$80,000,000
5 1/2 per cent
Convertible Bonds 1996

Notice is hereby given that effective immediately, Dai-ichi Kangyo Bank Nederland N.V. as a Paying and Conversion Agent on the above-mentioned Bonds, has changed its specified office in Amsterdam as follows:

Old Address:
Dai-ichi Kangyo Bank Nederland N.V.
Singel 540,
1017 AZ Amsterdam

New Address:
Dai-ichi Kangyo Bank Nederland N.V.
Apollolaan 171,
1077 AS Amsterdam

FUJITSU LIMITED
By: The Bank of Tokyo Trust Company
as Principal Paying Agent

Dated: April 4, 1990

THYSSEN AKTIENGESELLSCHAFT WESTFÄLISCHER BANK LIMITED DEPOSIT CERTIFICATES

National Westminster Bank PLC gives notice that claims may now be lodged for the twenty-eighth dividend due 28 March 1990, on the Deposit Certificates at the rate of £0.535668 per DM 10 Unit. United Kingdom Income Tax as shown below will be deducted unless claims are accompanied by an appropriate Inland Revenue declaration:-

Gross Dividend of DM 2.20 per Unit £0.75424
28% German Tax £0.17856
United Kingdom Income Tax at 10% on Gross Dividend £0.07142

Claims should be lodged at Stock Office Services, 3rd Floor, 20 Old Broad Street, London EC2N 1EL, on special forms obtainable from that office. United Kingdom Banks and Members of the Stock Exchange should mark payment of the dividend in Spec No. 31 provided on the back of the certificate. All other claimants must complete the special form and present this at the above address together with the certificate for marking by the National Westminster Bank PLC. Postal applications cannot be accepted.

TAIWAN FINANCE TRADE AND COMMERCE

The Financial Times proposes to publish this survey on:

17th May 1990

For a full editorial synopsis and advertisement details, please contact:


SARAH PAKENHAM-WALSH
on 01-873 3595

or write to her at:

Number One Southbank Bridge
London SE1 9HL

FINANCIAL TIMES
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March 1990

INTERNATIONAL COMPANIES AND FINANCE

Spotlight on an Australian merger

Bruce Jacques examines barriers to the ANZ, National Mutual union

The world's financial services community will be watching for any slippage as Australia and New Zealand Banking Group (ANZ) and National Mutual Life Association, two of Australia's financial giants, try to put together their A\$3.4bn (US\$2.57bn) merger announced on Monday.

It will be a world first for such a big merger across traditional banking and insurance borders. It is already throwing up a myriad of legal and regulatory issues in an Australian financial system ill-prepared to deal with the onslaught.

This is in spite of the fact that the main trend in the Australian system since the late 1980s has been a blurring of the traditional distinctions separating the various financial services sectors.

The big three banks, of which ANZ is one, have become active in life insurance, pensions and fund management, while the larger insurance companies have likewise sprouted banking arms and increasingly moved into mortgage-type products.

However, ANZ and National Mutual have sought to sidestep the plethora of problems inherent in a true merger of their vastly different organisations - described by one observer as similar to trying to graft a leg's head on to a giraffe - by deciding on a straight partial takeover by ANZ.

But the planned purchase of a 51 per cent stake in National Mutual by ANZ still poses a central issue for the authorities - should two such groups be permitted to get together at all, whatever the method?

The problem for the Australian authorities is that the merger, which will create the country's biggest financial services group with assets of A\$91bn and funds under man-

agement of a further A\$39bn, falls awkwardly between two administrative and legal stools. Until financial deregulation swept Australia in the mid-1980s, everything fitted neatly into its place. The Reserve Bank, the country's central bank, controlled banking and all its offshoots and a bureaucrat, now called the Superannuation and Life Insurance Commissioner, oversaw almost everything else.

It was all pretty clear cut, with no real problems in marking out the territory. More recently the neatness had only been slightly disturbed by some cross-border dabbling. But the ANZ-National Mutual deal has blown away any thoughts of minor damage control and will force both regulatory bodies to review whether such transactions render their powers obsolete.

It may seem a technical argument, but at stake is protection of billions of dollars of investments by the public. And in the atmosphere of corporate crashes in Australia, no regulatory body can afford to take risks.

The issues are perhaps at their sharpest for the Reserve Bank which has only just forced Australia's banks to conform to international prudential requirements as laid down by the Bank of International Settlements.

Now ANZ, under Mr Will Bailey, managing director, is threatening to force a redefinition of these ratios. The question of just what status insurance and superannuation assets should have has already caused concern at Standard & Poor's, the New York-based credit rating agency.

S&P has placed some ANZ paper on its credit watch list, with negative implications. "While the combination will



Will Bailey: managing director of ANZ

create Australia's largest and most diversified financial institution, the impact on ANZ's capital adequacy and performance is unclear at present," S&P said.

"The merger will also give National Mutual added capital to support its operations and improve financial flexibility, but it is unclear what additional demands, if any, will be placed on the insurer to provide financial support to a parent with a higher risk profile."

That comment goes to the heart of the regulatory difficulties. Identifying the risks on both sides. The deal will be consummated by National Mutual assuming a hybrid corporate status limited by shares and guarantee. But to protect the interests of policyholders - who will not be shareholders - the National Mutual board will be bound by rules which specify how profits are calculated and how they can be distributed.

That is where the Insurance Commissioner comes in, because that office is charged with making sure insurers maintain sufficient reserves to pay benefits to policyholders over a long period. The office may take the view that having a return-hungry bank as a main shareholder is hardly conducive to prudent management of an insurer.

The issues are just as broad for Mr Paul Keating, the Federal Treasurer, and the Trade Practices Commission. Both have spent most of the past few years worrying about mergers between big banks. They now have to look at control and market share issues across the spectrum of financial services.

And all these regulatory bodies need to get it right the first time because a successful ANZ-National Mutual merger could provoke a rash of similar deals, although most of Australia's other large institutions appear fairly fully committed.

National Australia Bank has just spent about A\$2bn buying the UK-based Yorkshire Bank, and Westpac has developed a sizeable life insurance operation. Commonwealth Bank appears stymied because of its federal government ownership, but the state government-owned banks and insurance offices may be more likely merger candidates.

The AMP Society, Australia's biggest insurance office with total assets of about A\$50bn, has just completed a A\$2.3bn takeover of Pearl Assurance in the UK, and is preoccupied with bedding this down.

The ANZ-National Mutual deal also leaves question marks over the recent scramble by Australia's big three private banks to buy shares in each other. ANZ and National Australia Bank each own about 8 per cent of the other's shares, while Westpac owns about 7.5 per cent of ANZ.

The deal offers attractions for the insurance company. It has the prospect of selling to "warmed bodies" in the bank's customer base and generating more sales than it can do in the cold. If the plan works out and expenses drop, National Mutual's policyholders stand to benefit.

Advocates of demutualisation also point to a trail of costly acquisitions where mutual companies have paid over the odds because they were not under pressure from shareholders.

But the policyholders will be surrendering control and National Mutual will have a hybrid of mutual and equity ownership which seems to have no precedent. Attempts to demutualise insurance companies are becoming more common - but they tend to be legally complex and politically stormy.

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'We can't beat them, so we'll buy them'

By David Sarchard

THE PROPOSED merger between ANZ and National Mutual is the most ambitious attempt yet seen to forge a single financial services group out of a bank and an insurer. However, it is not entirely without precedent.

In the UK Lloyds Bank bought a controlling stake in Abbey Life in 1988 at what was widely regarded as a bargain price. Last year Britannia Building Society, a much smaller institution, bought and demutualised F&S Insurance of Glasgow.

Admittedly, the linking up of banks and insurance companies in an all-round financial services group appears strongly to banks. The word reflects German moves such as Dresdner Bank's marketing pact with Allianz, Europe's biggest insurance group, to cross-market each other's products. Last year Commerzbank

bought a half share for an estimated DM150m (\$88.2m) in DBV & Partners, another large insurer.

Mr Patrick Frazer of DIBC, a London banking consultancy group, said: "ANZ is fairly typical in deciding that although it has set up its own insurance company, it has lost ground in the market against independent insurance companies. In effect it is saying, we can't beat them, so we will buy them."

In Australia, as in most other advanced economies, savings are flowing into life insurance and superannuation funds at the expense of the banking sector.

Mr Frazer sees the ANZ move as "a way of increasing their share of the overall retail financial services market without running into restrictions on monopolies that they would face if two large banks tried to merge. That is what is

behind Allianz everywhere."

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Court defeat for Bond

By Bruce Jacques

MR ALAN BOND, the troubled Western Australian businessman, has lost his court battle to win damages from a consortium led by National Australia Bank, which had the Bond breweries placed in receivership late last year.

A hearing before the Victorian Supreme Court yesterday found Bond had no legal recourse for damages. This was in spite of the court's acknowledgement that the Bond brewing operations had been financially damaged by being placed in receivership and that Bond had a moral right to damages.

The decision follows the NAB syndicate's failure last

month to have its appeal against removal of the receivership order from the breweries heard by the High Court.

The Victorian Supreme Court ordered that receivers be removed from the Bond breweries last month.

The failure to obtain damages removes a strong negotiating lever from the Bond group, which is trying to convince NAB to back a proposed sale of the breweries to its Bell Resources offshoot for A\$1.85bn (US\$1.38bn).

The bank has a hearing listed for May 1, alleging that Bond's breweries are insolvent.

Interest costs slow Santos

By Bruce Jacques in Sydney

SANTOS, Australia's largest onshore petroleum producer, has been slow to benefit from its takeover 15 months ago of Peko Oil, recording a sluggish earnings result for calendar 1989.

Net earnings edged up just 1.6 per cent to A\$93.3m (US\$70.8m), failing to match a 29 per cent revenue lift to A\$560.6m.

The result was held back by interest costs which almost doubled to A\$164.7m from A\$88.6m and depreciation of A\$146.2m from A\$116.9m.

The annual dividend has been held at 19 cents a share on capital increased by a one-

for-four rights issue during the year. Directors indicated that the increased revenue reflected the inclusion of Peko Oil and higher petroleum prices.

The result was also affected by a fall in exchange gains from A\$39.1m to A\$16.6m. Profits available to shareholders were far higher than the previous year due to the absence of extraordinary items.

Directors said the higher interest costs reflected higher borrowings on the Peko acquisition, an increased proportion of debt denominated in Australian dollars and high local interest rates.



société nationale
elf aquitaine

Strong growth in income for current operations Dividend - FFr 21 per share

Paris, March 28, 1990 - The Board of Directors of Société Nationale Elf Aquitaine finalized the financial statements for the Elf Aquitaine Group on March 28.

1. CONSOLIDATED FINANCIAL STATEMENTS

In billions of francs	1989	1988	1987
Sales	149.8	125.1	127.4
Funds generated from operations (net of expenses exploration)	23.8	19.5	15.0
Capital expenditures	27.8	24.1	19.0
Net consolidated income (Group's share)	7.2	7.2	4.1
Net income per share, in francs	67.0	72.0	41.0

For the year 1989, net income was equal to that of last year, in spite of an exceptional writedown of assets of FFr 3.1 billion. Cash flow was up by 22% compared to 1988 and up 58% when compared to 1987. Consolidated sales for all business sectors increased to FFr 149.8 billion in 1989. The increase in cash flow was due mainly to improved results for oil and gas for both crude oil and refined products. The income for current operations, before taking into account exceptional items, rose 52%.

In addition to the FFr 3.1 billion writedown relating to the assets of the American subsidiary Texasgulf, exceptional items include a total amount of FFr 1 billion for capital gains on the sale of property and investments in the chemicals, refining and marketing and finance sectors, as well as reduction in the deferred tax provisions following the decrease in tax rates in France.

2. RESULTS BY BUSINESS SECTOR

In millions of francs	1989		1988		1987	
	CASH FLOW	NET INCOME	CASH FLOW	NET INCOME	CASH FLOW	NET INCOME
Exploration/Production	12,303	2,328	7,828	1,481	8,845	3,884
Refining & Marketing	1,342	492	914	(580)	46	(1,894)
Chemicals	5,710	851	5,517	2,970	3,291	359
Health & Hygiene	1,517	510	1,595	889	1,181	888
Trading, Finance, Holding	2,984	2,458	3,764	2,982	882	836
TOTAL	23,826	7,218	19,628	7,203	15,044	4,140

Oil and gas production showed a strong increase from 36 million tep to 41 million tep for the second consecutive year. Due to this increase, combined with the price of Brent, net income doubled.

Regarding refining and marketing, healthy refining margins, mainly at around year-end, combined with the impact of the restructuring program, contributed to a significantly improved performance compared with last year.

Although prices gradually declined for petrochemicals, especially in the second half of the year, net income for the chemical sector, before taking into account the writedown of assets for Texasgulf, and a capital gain on the sale of the subsidiary Siplast, amounted to FFr 3.4 billion, compared to FFr 2.9 billion in 1988.

In 1989, as in 1988, sales for the health, bio-activities and beauty products activities (Sanofi) continued to grow.

3. INVESTMENTS

The year 1989 was marked by an increase in capital expenditures, from FFr 24.1 billion to FFr 27.6 billion, reflecting the Group's efforts to develop its overall activities. In 1989, significant acquisitions were made, in particular:

- in the oil and gas sector: the purchase of a 5% interest in the Nigerian National Petroleum Company/Shell association;
- in the chemicals sector: the acquisition of the American company Pennwalt Corporation.

These capital expenditures were mainly financed from the cash flow, which amounted to FFr 23.8 billion.

The increase in share capital realized in May 1989, contributed to the improvement of shareholder's equity, which reached FFr 62.9 billion (before appropriation of 1989 income), while long term debt increased moderately from FFr 20.8 billion to FFr 22 billion. Thus, as of the end of the year, the Elf Aquitaine Group's financial structure was strengthened.

4. DIVIDENDS

The Board of Directors also finalized the financial statements of the parent company, SNEA, whose net income amounted to FFr 2,927 million.

The Board has decided to propose, at the shareholders' Annual General Meeting on May 23, to fix the dividend at FFr 21 per FFr 10 nominal share (being FFr 31.50 per share after taking the tax credit into account). The total distribution of FFr 2,337 million represents 32% of consolidated net earnings and 80% of the parent company income. Considering a 11% increase in the number of shares between 1988 and 1989, the global dividend should be up by FFr 335 million or 17%. Once approved, the dividend will be paid on July 2, 1990.

A leading French oil and gas company developing its activities worldwide

All of these securities having been sold, this advertisement appears as a matter of record only.

1,897,500 Shares



Sigma-Aldrich Corporation

Common Stock
(par value \$1.00 per share)

345,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International Limited

Robert W. Baird & Co.

Algemene Bank Nederland N.V.

Credit Suisse First Boston Limited

Dresdner Bank

Enskilda Securities

Morgan Stanley International

Salomon Brothers International Limited

S.G. Warburg Securities

Yamaichi International (Europe) Limited

1,552,500 Shares

This portion of the offering was offered in the United States by the undersigned.

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Alex. Brown & Sons

Merrill Lynch Capital Markets

Morgan Stanley & Co.

Prudential-Bache Capital Funding

Salomon Brothers Inc

Advest, Inc.

William Blair & Company

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The Robinson-Humphrey Company, Inc.

Sutro & Co.

Boettcher & Company, Inc.

Burns, Pauli & Co., Inc.

The Chicago Corporation

First of Michigan Corporation

Pauli & Company

Rauscher Pierce Retnes, Inc.

Scott & Stringfellow Investment Corporation

Smith, Moore & Co.

Stifel, Nicolaus & Company

Wessels, Arnold & Henderson

March, 1990

Minorco

has acquired

Freeport-McMoRan Gold Company

The undersigned, acted as financial advisor to Minorco.

LAZARD FRÈRES & Co.

April 2, 1990

The Company will hold its Annual General Meeting on **Tuesday, April 24, 1990, at 4.30 p.m.** at the Company's headquarters, Novo Allé, Bagsvaerd, Denmark.

1. The Board of Directors' report on the Company's activities in the past financial year
2. Presentation of the Financial Statements, Auditors' Report and Annual Report as well as the Consolidated Financial Statements

Admission cards and voting papers are available by postal application or for collection at the Company's office, Novo Allé, DK-2880 Bagsvaerd, Denmark, on all business days between 10 am and 3 pm from April 4 to April 19, 1990, both days inclusive.

Where B-shares are registered by the Company under the holder's name, admission cards and voting papers will be issued directly to a shareholder (stating the nominal value of his/her shares).

In respect of other shares, admission cards and voting papers are issued against production of documentation considered in the opinion of the Company to be satisfactory, e.g. a deposit statement not more than five days old from the Danish Securities Centre (Værdipapircentralen) or the institution holding the shares on deposit, as documentation for the shareholding, together with a declaration from the shareholder stating that shares have not been sold after issuance of the statement nor that it is the intention of the shareholder to do so before the Annual General Meeting.

The Agenda, the complete proposals and the Financial Statements, Auditors' Report, Annual Report as well as the Consolidated Financial Statements will be available for inspection by the shareholders at the Company's office as from Thursday, April 5, 1990. The documents are available from the Company or from Infopress Ltd., 2-3 Salisbury Court, Fleet Street, London EC4Y 8AA. However, the Agenda and the Annual Report will be sent to shareholders whose shares are registered under the holder's name in the Company's register of shareholders.

The dividend as approved at the Annual General Meeting will – after deduction of withholding tax – be sent to Novo-Nordisk A/S' shareholders directly via The Danish Securities Centre (Værdipapircentralen).

Bagsvaerd, April 1990
The Board of Directors

The resolution as to adoption of the proposal submitted under Item 7.a. of this Agenda shall be carried by shareholders representing at least 2/3 of the total number of votes in the Company represented at the General Meeting and by at least 2/3 of the votes cast as well as of the voting capital represented at the General Meeting, as provided in Article 10(b) of the Articles of Association.

For tender on 10 April 1990

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 10 April 1990. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.
2. The ECU 1,000 million of Bills to be issued by tender will be dated 12 April 1990 and will be in the following maturities:
ECU 300 million for maturity on 10 May 1990
ECU 300 million for maturity on 12 July 1990
ECU 400 million for maturity on 11 October 1990
3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 10 April 1990. Payment for Bills allotted will be due on Thursday, 12 April 1990.
4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.
5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.
6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 12 April 1990 provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HF. The following Bills will be available in amounts of ECU 100,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.
7. Her Majesty's Treasury reserve the right to reject any or part of any tender.
8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill Programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).
9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 11 October 1990. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.
10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1988 as amended.

7347 FTCONF G Telefax: 01-925 2125

The French banks are also required to make loan loss provisions in an amount equal to

Debt issuer	Amount m.	Coupon %	Price	Maturity	Yield	Book runner
DEUTSCHE FINANZ						
Credit Lyonnais-FCO-1980-1(10)¢	575	10.50	96.46	1990	70bp	Credit Lyonnais
CANADIAN DOLLARS						
Ind. B'nk. Dev. Bank Canada(a)(4)¢	35	13 1/2	101 1/4	1988	1 1/2	Sgt. Inc.'s Luxembourg
NEW ZEALAND DOLLARS						
State Bk. South Australia(a)(4)¢	60	14	101.88	1992	1 1/2	Fay Rheinboldt
FINNISH MARKKA						
Int. Fund of Finland(a)(4)¢	100	13 1/2	100 1/2	1 1/2	Nikko Secs. (Europe)	

US DOLLARS		Change on				Closing prices on April 1				
STRAIGHTS		bid	ask	net	week	VENI STRAIGHTS	bid	ask	net	week
100% S.F.C.E. 94-96	140	1100 1/2	101 1/2	0	-0.17	U.S. 6 1/2, 91	90	98 1/2	99 1/2	+0.07
S.F.C.E. 94-96	175	796 1/2	96 1/2	0	-0.26	U.S. 6 1/2, 92	90	98 1/2	99 1/2	+0.07
S.F.C.E. 94-96	135	796 1/2	96 1/2	0	-0.08	U.S. 6 1/2, 93	90	98 1/2	99 1/2	+0.07
100% S.F.C.E. 94-96	170	796 1/2	96 1/2	0	-0.08	U.S. 6 1/2, 94	90	98 1/2	99 1/2	+0.07
Canada 94-96	300	946 1/2	96 1/2	0	-0.05	U.S. 6 1/2, 95	90	98 1/2	99 1/2	+0.07
100% S.F.C.E. 94-96	3000	946 1/2	100 1/2	0	-0.05	S.E. 4 1/2, 93	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 94	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 95	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 96	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 97	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 98	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 99	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 00	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 01	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 02	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 03	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 04	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 05	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 06	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 07	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 08	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 09	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 10	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 11	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 12	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 13	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 14	90	98 1/2	99 1/2	+0.07
U.S. 6 1/2, 94-96	300	946 1/2	100 1/2	0	-0.05	U.S. 6 1/2, 15	90	98 1/2	99 1/2	+0.07

Country	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397</
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1980 Draft Class, 9/82	258	1991	991	0	-0.4	0.15	Ort. Acad. Fr. 104 '95 Est.	225	991	964	0	+0.4	10.0
1983 Draft Class, 9/85	258	1000	1000	0	-0.4	0.17	Ort. Acad. Fr. 133 '95 AS.	128	977	98	+0.0	+0.1	14.8
1986 Draft Class, 9/88	258	1000	1000	0	-0.4	0.18	Deutsche Sch. Fr. 15 '94	100	1014	102	0	-0.1	14.2
1989 Draft Class, 9/91	258	1000	1000	0	-0.4	0.19	Deutsche Sch. Fr. 15 '95 AS.	100	1014	102	0	-0.1	14.2
1992 Draft Class, 9/94	258	1000	1000	0	-0.4	0.20	Deutsche Sch. Fr. 15 '96 AS.	100	1014	102	0	-0.1	14.2
1995 Draft Class, 9/97	258	1000	1000	0	-0.4	0.21	Deutsche Sch. Fr. 15 '97 AS.	100	1014	102	0	-0.1	14.2
1998 Draft Class, 9/00	258	1000	1000	0	-0.4	0.22	Deutsche Sch. Fr. 15 '98 AS.	100	1014	102	0	-0.1	14.2
1999 Draft Class, 9/01	258	1000	1000	0	-0.4	0.23	Deutsche Sch. Fr. 15 '99 AS.	100	1014	102	0	-0.1	14.2
2000 Draft Class, 9/02	258	1000	1000	0	-0.4	0.24	Deutsche Sch. Fr. 15 '00 AS.	100	1014	102	0	-0.1	14.2
2001 Draft Class, 9/03	258	1000	1000	0	-0.4	0.25	Deutsche Sch. Fr. 15 '01 AS.	100	1014	102	0	-0.1	14.2
2002 Draft Class, 9/04	258	1000	1000	0	-0.4	0.26	Deutsche Sch. Fr. 15 '02 AS.	100	1014	102	0	-0.1	14.2
2003 Draft Class, 9/05	258	1000	1000	0	-0.4	0.27	Deutsche Sch. Fr. 15 '03 AS.	100	1014	102	0	-0.1	14.2
2004 Draft Class, 9/06	258	1000	1000	0	-0.4	0.28	Deutsche Sch. Fr. 15 '04 AS.	100	1014	102	0	-0.1	14.2
2005 Draft Class, 9/07	258	1000	1000	0	-0.4	0.29	Deutsche Sch. Fr. 15 '05 AS.	100	1014	102	0	-0.1	14.2
2006 Draft Class, 9/08	258	1000	1000	0	-0.4	0.30	Deutsche Sch. Fr. 15 '06 AS.	100	1014	102	0	-0.1	14.2
2007 Draft Class, 9/09	258	1000	1000	0	-0.4	0.31	Deutsche Sch. Fr. 15 '07 AS.	100	1014	102	0	-0.1	14.2
2008 Draft Class, 9/10	258	1000	1000	0	-0.4	0.32	Deutsche Sch. Fr. 15 '08 AS.	100	1014	102	0	-0.1	14.2
2009 Draft Class, 9/11	258	1000	1000	0	-0.4	0.33	Deutsche Sch. Fr. 15 '09 AS.	100	1014	102	0	-0.1	14.2
2010 Draft Class, 9/12	258	1000	1000	0	-0.4	0.34	Deutsche Sch. Fr. 15 '10 AS.	100	1014	102	0	-0.1	14.2
2011 Draft Class, 9/13	258	1000	1000	0	-0.4	0.35	Deutsche Sch. Fr. 15 '11 AS.	100	1014	102	0	-0.1	14.2
2012 Draft Class, 9/14	258	1000	1000	0	-0.4	0.36	Deutsche Sch. Fr. 15 '12 AS.	100	1014	102	0	-0.1	14.2
2013 Draft Class, 9/15	258	1000	1000	0	-0.4	0.37	Deutsche Sch. Fr. 15 '13 AS.	100	1014	102	0	-0.1	14.2
2014 Draft Class, 9/16	258	1000	1000	0	-0.4	0.38	Deutsche Sch. Fr. 15 '14 AS.	100	1014	102	0	-0.1	14.2
2015 Draft Class, 9/17	258	1000	1000	0	-0.4	0.39	Deutsche Sch. Fr. 15 '15 AS.	100	1014	102	0	-0.1	14.2
2016 Draft Class, 9/18	258	1000	1000	0	-0.4	0.40	Deutsche Sch. Fr. 15 '16 AS.	100	1014	102	0	-0.1	14.2
2017 Draft Class, 9/19	258	1000	1000	0	-0.4	0.41	Deutsche Sch. Fr. 15 '17 AS.	100	1014	102	0	-0.1	14.2
2018 Draft Class, 9/20	258	1000	1000	0	-0.4	0.42	Deutsche Sch. Fr. 15 '18 AS.	100	10				

Country	Year	Population	Population Growth	Population Density	Population Density Growth	Population Density per sq. km	Population Density per sq. km Growth
Guatemala	1989	3,980,000	1.8%	167	0.0%	167	0.0%
Guinea	1989	4,000,000	1.8%	167	0.0%	167	0.0%
Guinea-Bissau	1989	1,000,000	1.8%	167	0.0%	167	0.0%
Guyana	1989	700,000	1.8%	167	0.0%	167	0.0%
Honduras	1989	4,000,000	1.8%	167	0.0%	167	0.0%
Hong Kong	1989	6,000,000	1.8%	167	0.0%	167	0.0%
Hungary	1989	10,000,000	1.8%	167	0.0%	167	0.0%
Iceland	1989	250,000	1.8%	167	0.0%	167	0.0%
India	1989	800,000,000	1.8%	167	0.0%	167	0.0%
Indonesia	1989	180,000,000	1.8%	167	0.0%	167	0.0%
Iran	1989	60,000,000	1.8%	167	0.0%	167	0.0%
Ireland	1989	3,000,000	1.8%	167	0.0%	167	0.0%
Israel	1989	4,000,000	1.8%	167	0.0%	167	0.0%
Italy	1989	55,000,000	1.8%	167	0.0%	167	0.0%
Jamaica	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Japan	1989	120,000,000	1.8%	167	0.0%	167	0.0%
Jordan	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Kazakhstan	1989	15,000,000	1.8%	167	0.0%	167	0.0%
Kenya	1989	20,000,000	1.8%	167	0.0%	167	0.0%
Korea	1989	40,000,000	1.8%	167	0.0%	167	0.0%
Kosovo	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Kuwait	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Latvia	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Lebanon	1989	3,000,000	1.8%	167	0.0%	167	0.0%
Lesotho	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Lithuania	1989	3,000,000	1.8%	167	0.0%	167	0.0%
Luxembourg	1989	400,000	1.8%	167	0.0%	167	0.0%
Madagascar	1989	12,000,000	1.8%	167	0.0%	167	0.0%
Mali	1989	10,000,000	1.8%	167	0.0%	167	0.0%
Malta	1989	350,000	1.8%	167	0.0%	167	0.0%
Mauritania	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Mauritius	1989	1,000,000	1.8%	167	0.0%	167	0.0%
Mexico	1989	90,000,000	1.8%	167	0.0%	167	0.0%
Moldova	1989	4,000,000	1.8%	167	0.0%	167	0.0%
Mongolia	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Montenegro	1989	1,000,000	1.8%	167	0.0%	167	0.0%
Morocco	1989	25,000,000	1.8%	167	0.0%	167	0.0%
Mozambique	1989	15,000,000	1.8%	167	0.0%	167	0.0%
Nicaragua	1989	4,000,000	1.8%	167	0.0%	167	0.0%
Niger	1989	10,000,000	1.8%	167	0.0%	167	0.0%
Nigeria	1989	100,000,000	1.8%	167	0.0%	167	0.0%
North Macedonia	1989	2,000,000	1.8%	167	0.0%	167	0.0%
North Korea	1989	20,000,000	1.8%	167	0.0%	167	0.0%
Norway	1989	4,000,000	1.8%	167	0.0%	167	0.0%
Oman	1989	2,000,000	1.8%	167	0.0%	167	0.0%
Pakistan	1989	100,000,000	1.8%	167	0.0%	167	0.0%
Panama	1989	2,000,000	1.8%	167	0.0%	167	0.0%

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THE HONG KONG GAZETTE

THE HONG KONG Government yesterday sold its final 3.4 per cent stake in Hong Kong Telecommunications through a private placement of 377.5m shares organised via the local office of Smith New Court, the London-based stockbroker.

Smith New Court bought the shares from the Government for HK\$4.90 each yesterday afternoon. It immediately placed them at HK\$5.95, net of transaction costs, with institutional buyers in European centres including London, the US, Hong Kong, and Japan, where a small number was placed. The shares closed yesterday before the deal at HK\$5.30.

Earlier this week the Government completed the sale of another 3.4 per cent to a subsidiary of Cable and Wireless of the UK, which now owns 58.6 per cent. In 1988 the Government sold an initial 4 per cent stake in line with its policy of shedding business holdings from its European Fund.

Yesterday's sale also clears the Government of any equity interest before it starts sensitive talks with Hong Kong Telecom about the future of its current monopoly franchise on Hong Kong's domestic voice telecommunications. Senior civil servants would like to terminate the monopoly when it expires in 1996.

The other main shareholder in Hong Kong Telecom is the Peking-backed China International Trust and Investment Corporation Holdings (Hong Kong) which recently bought its 20 per cent holding from Cable and Wireless.

Hong Kong Telecom yesterday announced a corporate restructuring involving three main operating companies, plus a capital expenditure plan of more than HK\$3bn (US\$384m) for the year, up from HK\$2.7bn in 1993-94.

Kong), which handles overseas links, is renamed Hong Kong Telecom International. Hong Kong Telephone, the domestic operator, retains its name. Three companies - CSL, IBS and Cable and Wireless (Systems), which cover retailing, mobile communications, business systems and other services - are being grouped within Hong Kong Telecom CSL.

**By Tim Dickson
in Brussels**

BANQUE Bruxelles Lambert (BBL), one of the leading commercial banks in Belgium, and International Aircraft Services (IAS), an independent company based at Shannon, Ireland, announced yesterday that they were setting up a new aircraft leasing company called Airlease Finance.

Full details of the shareholding structure will be disclosed at a press conference in London this month, but the partners said yesterday that "in the near future" the new company would be spending about BFR20bn (\$568m) on the purchase of civilian aircraft for commercial use.

Airlease Finance will be based at Shannon, a tax-free zone which is also the home of the highly successful Guinness Peat Aviation (GPA). A statement yesterday said that the new company would develop its leasing activities "in a significant way" to meet the growing demand from aircraft companies. Between now and the end of the century, it added, the market for this form of finance should exceed £100bn.

BEL said yesterday that IAS had been in the aircraft leasing business for a considerable time and that the Belgian bank had first become involved six years ago with the creation of Aviafin, a company set up to finance two Airbus 310 aircraft for Sabena, the Belgian state airline.

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INTERNATIONAL CAPITAL MARKETS

Marriage plan surprises the guests

Deborah Hargreaves on the sudden LTOM/Liffe merger revelation

The announcement of a merger between the London International Financial Futures Exchange (Liffe) and the London Trading Options Market (LTOM) shocked brokers on both exchanges trading floors yesterday.

Brokers were open-mouthed when the news was broken to a meeting of the options steering committee of the Stock Exchange on Tuesday night.

It is the speed of yesterday's move that has shocked market players, as a merger of the two exchanges was first broached three years ago and has been talked about off and on since. But these discussions between the exchanges on a closer relationship and the possibility of finding a joint trading floor had appeared fruitless.

The exchanges are believed to have bowed to pressure from a derivatives users' group that was recently set up by members of both markets, and to a strong push from the Bank of England which is understood to be concerned about the development of derivatives as part of London's role as a financial centre.

Mr Pen Kent, from the Bank of England, will chair the action group that has been set up to plan the merger. The eight-member group which comprises Liffe staff, Stock Exchange council members and LTOM management will report on a joint trading floor by the end of April and on plans for full integration of the two markets by the end of June.

The combination of Liffe and LTOM into a single entity will make that exchange a formidable force in the European derivatives markets. The combined exchange will be the largest derivatives market in Europe with a contract volume of some \$4m (on last year's figures) and in a strong position to compete with rivals such as France's Matif and West Germany's Deutsche Terminbörse in the run-up to the arrival of the single European market at the end of 1992.

The Liffe-LTOM link will mark the first time that equity options have traded alongside stock index and other financial futures on a single trading floor. This will reduce costs for traders, since they will be able to trade a full range of products from a single base with only one set of margin money



Left to right: David Burton of Liffe; Andrew Hugh Smith, ISE; and Geoffrey Chamberlain, LTOM

— if cross-margining principles are adopted, as is expected. Some traders are predicting a doubling or even tripling of contract volume for some of the index options and futures traded, because of the synergies that will exist in a merged exchange. Liffe has seen its volume almost double in the first quarter of the year to trade \$4m contracts.

However, the LTOM has failed to develop at the same pace as some of its European rivals: the market rarely trades above 30,000 contracts a day and it has been criticised for its inability to carve a niche among retail clients, which form the mainstay of the world's largest options markets.

The development of the market is believed to have been stifled by its connection with London's International Stock Exchange (ISE).

When the LTOM was set up in 1978 as an arm of the ISE, it was kept from raising its own funds with an issue of seats on the exchange — the usual method in a nascent market. The LTOM was started with ISE funds, which it began to pay back when it made a profit. However, this gave the exchange little capital of its own to invest in updating technology and market development.

Mr Geoffrey Chamberlain, chairman of the LTOM, had been pushing for the exchange's autonomy from the ISE for the past six months, and a closer relationship with Liffe was part of this initiative, he says. Liffe and the LTOM had also become more closely involved with each other as they presented a joint lobby to the Government for changes in the tax treatment of derivatives.

The LTOM is currently pursuing a wide-reaching review of the way it trades, looking at whether all its options should trade on the floor or on-screen and how its market-maker system should be developed — if at all. This review will continue in parallel with its discussions with Liffe.

Maintaining each equity option on the floor of the LTOM takes around \$80,000, if clearing and settlement costs are taken into account — an expensive operation when some options trade rarely. When volume dropped off recently there were some loud calls for cost-cutting measures.

It is unclear how Liffe and the LTOM would combine their ways of trading, but many local members of Liffe who trade for their own account say the merger underlines a commitment by the joint exchange to a trading floor. Some of these traders had feared a move towards screen-based trading that would curtail their room for manoeuvre.

Liffe has been operating its automated pit trading system for trading futures contracts when its trading floor is closed, and some of the LTOM and Liffe's less active contracts could be traded full-time on the system. This would leave more room for trading the joint exchange's busiest contracts on a floor.

In a letter to Liffe members, Mr David Burton, Liffe chairman, points out two possibilities for a new trading floor: a move to the floor of the Stock Exchange, or to Cannonbridge, a development over the platforms of Cannon Street station. The Stock Exchange has made it clear that it wants to retain a link with the combined market, although it has declined to say what form this may take. Mr Andrew Hugh Smith, chairman of the ISE, says it is essential to have some connection between the markets at an operating level, given the relationship between derivatives and the cash market.

The abolition of the tax on trading derivatives for unit trusts in this year's Budget, and the moves towards setting up futures funds in the UK, will give London's markets a significant boost. In fact, if Mr Burton has his way, the partnership of Liffe and the LTOM should pave the way for a combination of the UK's five commodity exchanges in a massive market link that would put London on a competitive footing with Chicago's leading futures markets.

Mexico limits state discount on swaps

By Richard Johns in Mexico City

MEXICO has ruled that bidders for debt-equity swaps must offer the Mexican Government a discount of no more than 35 cents to the dollar.

This follows a recent accord between the Mexican Government and its commercial bank creditors under which \$3.5bn of nearly \$49bn of the nation's public external debt will be made available for swaps into a new US Treasury 30-year zero-coupon bond.

A rate of 65 per cent compares with a secondary market price for Mexican sovereign debt of 40 to 42 cents a dollar. But, following completion of the debt deal, a significant appreciation is expected in the US Treasury bond.

Bidders offering the smallest discounts will be favoured, though they must meet other criteria before approval. Specifically, it has already been laid down that swaps should be limited to privatisations and infrastructure deals.

A secondary market price of 53 cents for each dollar of Mexican sovereign debt at the end of 1990 is forecast by the latest edition of the magazine Latin Finance, which specialises in this area.

Mexican government policy is that the \$3.5bn will be divided equally between privatisations and infrastructure deals. There are indications that the selling agricultural sector will be a priority.

After tough negotiations with commercial bank creditors, Mexico imposed a \$3.5bn limit on swaps because of concern about the inflationary effect and President Carlos Salinas de Gortari's reluctance to "give away" money.

The 35 per cent floor has been set largely because it was the reduction agreed for creditor banks choosing to exit the outstanding principal, rather than lowering interest rates on providing fresh credit, up to 25 per cent of their current exposure.

Mexico is to use the auction method adopted by Chile. Under the new regulations the utilisation of debt swaps will be open to national as well as foreign bidders.

US Treasuries edge up as leading indicators cheer

By Janet Bush in New York and Norma Cohen in London

US TREASURY bonds moved modestly higher yesterday morning in a mildly positive reaction to a slightly larger than expected fall in US leading indicators in February.

At mid-session, the Treasury's benchmark long bond was quoted 1/8 point higher to yield 8.61 per cent.

Leading indicators fell 1 per cent in February, a little more than the consensus estimate of a 0.7 per cent decline. The impact was limited because the fall was exaggerated by a larger drop in building permits. Without these, the indicators would have fallen by only 0.1 per cent. And January's leading indicators were revised to a gain of 0.3 per cent from unchanged.

The dollar provided little fresh impetus yesterday, trading in around the middle of this week's range so far. At the New York mid-session, it was quoted at Y158.00 compared with an earlier low of Y158.20 and a high of just above Y160.00 on Monday.

UK GOVERNMENT bond prices closed slightly firmer in dull trading, aided by a modest pick-up in sterling against the dollar and D-Mark. Dealers attributed the price improvement to short-covering after yesterday's early sell-off. In early morning, the currency and gilts prices dipped on market speculation that last week's gold-for-sterling deal, which sent gold prices tumbling, was being unwound.

However, the rumour was quickly scotched and bond prices responded.

JAPANESE government bond prices, after firming during the Tokyo trading day, weakened in line with the yen in late London trading. The benchmark JGB No.119 closed at 7.25 per cent in Tokyo, with yields rising to 7.28 per cent in London as the yen fell.

Dealers are waiting for tomorrow's auction of new 10-year government bonds, expected to become the next benchmark, thus replacing the No.119 bonds which carry a coupon of 4.8 per cent. Dealers expect the yield on the new bonds to be about 6.7 per cent.

FRENCH government bond prices closed slightly lower, with selling prompted by technical factors on the Matif and book-clearing ahead of the April top stock auction on Thursday. The Treasury announced it would sell between FF6bn to FF10bn in stock at the auction. The benchmark 9 1/2 per cent bond due 1999 dropped 28 centimes to close at 91.34, a yield of 9.6 per cent, up 50 basis points from the previous close.

WEST GERMAN government bond prices closed narrowly mixed in dull trading, with fluctuations viewed as a technical reaction to recent gains. After opening slightly firmer from Monday's fixing, bond prices slipped to trade 10 to 20

plennings lower by yesterday's fixing.

West German current account data for February, showing a 8.3 per cent increase in the surplus, was as anticipated and did not affect prices.

Futures prices traded in a narrow range, with the nearby June contract fluctuating between 84.7 and 84.1 during the day. The contract closed near the day's low at 84.2. Turnover, at 41,126 contracts, was deemed average.

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BENCHMARK GOVERNMENT BONDS

	Coupon	Next Date	Price	Change	Yield	Week Ago	Month Ago
UK GILTS	10.000	4/98	92-00	+07/32	13.30	13.44	12.98
	10.000	5/99	89-29	+10/32	12.38	12.53	11.98
	9.000	10/08	81-28	+08/32	11.38	11.48	10.98
US TREASURY	8.500	02/00	98-06	+05/32	8.62	8.61	8.53
	8.500	02/00	98-04	+08/32	8.62	8.61	8.54
JAPAN	No 119	4/90	95.3187	+0.146	7.28	7.34	7.16
	No 2	5/90	87.8728	+0.001	7.30	7.21	6.79
GERMANY	7.125	12/98	91.5500	-0.520	8.42	8.57	8.58
FRANCE	BTAN	03/95	95.3273	-0.107	10.08	10.10	10.71
	OAT	03/90	83.3000	-0.380	9.97	9.79	10.25
CANADA	8.250	12/98	98.5000	-	11.23	10.85	10.65
NETHERLANDS	7.750	01/00	94.0200	-0.310	8.67	8.78	9.16
AUSTRALIA	12.000	7/98	91.8200	+0.001	13.98	13.40	13.68

London closing, "denotes New York morning session. Prices US \$1 in 32nds, others in decimal. UK/US Data/ATLAS Price Sources

Canadian securities firms to link

By Bernard Simon in Toronto

CANADA'S largest mutual funds distributor, Mackenzie Financial, will be the single shareholder in a securities dealer to be formed by the merger of two medium-sized firms.

The two securities firms, Walwyn and Midland Doherty Financial, which between them have the largest retail sales

force in the country, said yesterday that they would merge to create a dealer with capital of more than C\$100m (US\$55m).

The merger will be by a share swap of one Walwyn share and 1.75 Midland share for one in the new company.

Mackenzie will have a 21.7 per cent interest in the merged firm. It said the purchase is

"for investment purposes" and that its mutual funds would continue to be distributed through its existing network of about 1,500 independent dealers as well as stockbrokers.

Using the securities firm's sales force would give it a powerful new outlet for its mutual funds, but might strain relations with existing dealers.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	7	9	17
Corporations, Domestic and Foreign Bonds	409	299	895
Financial and Properties	238	100	376
Government Bonds	2	4	6
Placements	2	0	2
Others	48	103	151
Totals	653	522	1,535

LONDON RECENT ISSUES

Issue	Amount	Latest Issue Date	High	Low	Stock	Closing Price	+ or -	Div. Date	Time	Yield	P/E
ABN Lenders Ltd	120	1/1	115	114	ABN Lenders Ltd	115	-	8.7	3	8.7	7.4
ABN Lenders Ltd	120	1/1	115	114	ABN Lenders Ltd	115	-	8.7	3	8.7	7.4
ABN Lenders Ltd	120	1/1	115	114	ABN Lenders Ltd	115	-	8.7	3	8.7	7.4
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ABN Lenders Ltd	120	1/1	115	114	ABN Lenders Ltd	115	-	8.7	3	8.7	7.4
ABN Lenders Ltd	120	1/1	115	114	ABN Lenders Ltd	115	-	8.7	3	8.7	7.4

FIXED INTEREST STOCKS

Issue	Amount	Latest Issue Date	High	Low	Stock	Closing Price	+ or -
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-
Bluebird Trust Ltd	100	1/1	100	99	Bluebird Trust Ltd	99	-

RIGHTS OFFERS

Issue	Amount	Latest Issue Date	High	Low	Stock	Closing Price	+ or -
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-

TRADITIONAL OPTIONS

Issue	Amount	Latest Issue Date	High	Low	Stock	Closing Price	+ or -
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-
Alphacore Sp	100	1/1	100	99	Alphacore Sp	99	-

LONDON TRADED OPTIONS

CALLS

Option	Amount	Latest Issue Date	High	Low	Stock	Closing Price	+ or -
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-
ABN Lenders Ltd	100	1/1	100	99	ABN Lenders Ltd	99	-

PUTS

Option	Amount	Latest Issue Date	High	Low	Stock	Closing Price	+ or -	
Univ. Disconts ('502)	300	22	24	18	46	34	10	
36	30	4	14	26	34	28	6	
38	70	6	14	26	34	28	6	
73	12	652	144	99	631	134	21	
75	20	Univser ('561)	200	12	21	34	28	6
76	10	540	16	3	35	7	15	
77	10	Univser ('567)	390	5	18	30	28	33
64	11	Option	May	Aug	Nov	Aug	Nov	
26	11	Bank Am ('561)	300	22	35	45	18	23
11	19	360	22	35	45	18	23	
12	18	Bank ('506)	390	30	42	55	8	13
13	18	420	11	25	38	17	20	30
54	54	FTB Int'l ('578)	750	11	25	67	110	11
54	54	54	800	22	35	77	31	37
54	54	54	420	22	38	47	9	16

UK COMPANY NEWS

BA chief confident of take-off for new airline

By Paul Abrahams

SIR COLIN Marshall, chief executive of British Airways, returned yesterday from a board meeting in Brussels of Sabena World Airlines, the airline set up by BA, KLM Royal Dutch Airlines and Sabena, confident that the deal to set up SWA would go ahead.

BA said the two continental airlines had affirmed their determination to continue with the venture after they had been briefed about the implications of the British Government's decision to refer the deal to the Monopolies and Mergers Commission.

KLM said last night that SWA had already been created by the three companies and there was no question of introducing any new partners. Earlier this week, Lord King, BA's chairman, had expressed concern that if its participation in the deal was jeopardised by regulatory investigations, its partners might approach a third party, such as American Airlines, which has been showing interest in the European market.

A spokesman for KLM said the British Government's decision had not affected the company's plans. He believed, with all respect, that the deal was beyond the competence of the MMC and that its jurisdiction ended at the North Sea. Under the deal, BA and KLM have acquired 20 per cent of SWA. The remaining 60 per cent is owned by Sabena.

He added that the Dutch airline was also confident about the European Commission's investigation into the deal.

The object of the venture, which is to create a hub and spoke operation based on Zaventem airport, would increase competition in the region and would be in the interests of the European consumer. The development of the airport would provide capacity at a time when airline growth is being threatened by overcrowding at European airports, he said.

KLM stressed that outside the context of SWA, the three airlines would continue to compete normally.

Chloride warning as charges bite

By Nikki Tall

THE TALE of woe at Chloride continued to unfold yesterday as the UK battery group warned that higher-than-expected interest costs had hit the 1989-90 results, and the group would face a significant extraordinary charge as it unwound an investment in US-based Altus Corporation.

The company also hinted that its final dividend might be in danger. The board had previously said that it expected to maintain full year dividends at the same level as in 1988-89. Now, Chloride says it will "reconsider the matter" in the light of the profit warning and extraordinary charge. It refused to elaborate on this statement.

Chloride stressed that trading results had been "broadly

in line with plan". However, it conceded that gearing - near 100 per cent at the 1989 March year-end - had come down less than it had hoped. Interest rates had also been high, with the result that "the likely level of 1989-90 pre-tax profit... will result in earnings per share being significantly lower than expected." Analysts had been hoping for about 2p, compared with 0.5p in the previous year.

Chloride had already told shareholders that various options were being considered over its 51 per cent interest in Altus. Now it says that, with the agreement of the other shareholders in the US company, the plan is to break-up Altus and the parts should be sold off or, if necessary, discontinued.

One business, Elpower, has already been sold and discussions over another, Pilot Batteries, are underway. Lithium battery operations in San Jose will cease in August 1990.

This, however, could give rise to an extraordinary change of up to 50p - although there will be some offsetting factors at the net group level. The 50p assumes that no money comes in for the disposal of lithium operations.

Chloride also revealed: ● that it had formed a joint venture with RWE of West Germany. That venture would make and market sodium-sulphur batteries under licence from Chloride Silent Power, a separate joint venture between Chloride and the Electricity

Council. Chloride would have a 55 per cent interest and RWE 45 per cent.

● that it had increased its holding in Clean Line, in Australia, from 49 per cent to 100 per cent at a cost of \$300,000, payable during 1990-91 on a deferred basis.

● that it had sold its UK-based plastic mouldings business, Chloride Lorrival, to Melton Medes. LHM would assume 50p of debt. It would also make an unspecified payment to Chloride - likely to be in the six-figure range - based on Lorrival's operating profits in 1989-91. In 1988, Lorrival had made exceptional write-downs of its land bank reflecting the difficult trading conditions in housebuilding.

In 1988 the group made pre-tax profits of 25.1m on sales of 24.58m.

The company asked for its listing to be suspended after the shares fell yesterday to 5p from Monday night's close of 25p. Last Thursday the shares were trading at 41p.

The suspension follows the collapse in February of Declan Kelly, one of the country's largest privately-owned resi-

Federated Housing asks for suspension with shares at 5p

By Andrew Taylor, Construction Correspondent

FEDERATED Housing, a housebuilder operating mainly in north Kent and outer London, yesterday asked for its shares to be suspended amid stock market fears about the company's financial position.

The group later said it was in discussion with its principal bankers and financial advisers concerning alternative strategies including a restructuring of its capital base.

It warned it had made a substantial loss last year and had made exceptional write-downs of its land bank reflecting the difficult trading conditions in housebuilding.

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The suspension follows the collapse in February of Declan Kelly, one of the country's largest privately-owned resi-

dential developers. Several commercial developers and contractors have called in receivers in recent weeks as the impact of high interest rates on sales and balance sheets has spread to other areas of construction.

Mr Jones, one of the country's largest privately-owned construction and property development companies operating mainly in the Thames Valley called in a receiver at the beginning of February.

Last month Brims, a privately-owned contractor in north-east England went into receivership. The company blamed cash flow problems brought on by high interest rates and slow payment on some contracts.

Kentish Property last summer became the first publicly-quoted residential developer to fail as sales of flats dried up in London's Docklands.

Federated in January issued its first warning that profits were likely to have fallen last year. At the beginning of this

year its shares were trading at 100p.

Last September, Federated announced that pre-tax profits for the first six months of 1989 had slumped from 22.52m to 21.51m. Earnings per share over the same period fell from 18.1p to 6.4p.

The rise in interest rates has hit housebuilders particularly hard although problems affect many areas of construction. They mostly affect small-to-medium sized companies which rely on a small geographic base or a small number of developments and which have borrowed heavily.

A report by Barclays Bank economics department published last week in Building Magazine said the rate of growth of new housebuilding had tripled in the third and fourth quarters of last year.

It warned that debt in the construction industry could rise by as much as 15 per cent this year following a 14 per cent increase last year.

Shandwick advances by 30%

By Alice Rawsthorn

SHANDWICK, a leading public relations group, lightened the gloom in the marketing services sector yesterday by announcing a 30 per cent increase to 27.37m in pre-tax profits for the six months to January 31.

The group has expanded rapidly through a series of acquisitions in recent years. A number of businesses were purchased in the US, where it now makes half its revenue.

Recently it has also been expanding in the UK. Six weeks ago a 29.3m agreed bid was announced for Paragon Communications, a corporate and consumer PR consultancy.

The marketing services sector has been clouded by gloom in recent months reflecting the downturn in the advertising

industry and Saatchi & Saatchi's troubles. Shandwick was unaffected by the sector's problems in the first half and Mr Anthony Stoddard, group managing director, said the prospects for new business had "never been better".

"The only part of the group to suffer in the first half, he said, was financial PR relating to mergers and acquisitions. This business was "substantially lower" than last year, said Mr Stoddard, but only represented 3 per cent of revenue. Moreover, the growth of other sections, like consumer and environmental public relations, had compensated.

Turnover rose to 173.9m (£52.57m) and operating income

to 244.7m (£30.92m). Mr Stoddard said the group achieved organic growth of about 20 per cent from its established interests. Earnings per share rose to 6.4p (5.5p) and the interim dividend is raised to 0.85p (0.67p).

The acquisition spree has left Shandwick with significant deferred payments, or earn-outs, to pay each year. It will pay up to 255m in earn-outs over the next five years. The level of payments is expected to peak this year and net debt should also peak at 234m.

Analysts anticipate an increase in pre-tax profits to about £21m for the full year putting the shares - up 3p to 124p yesterday - on a prospective p/e of 7.

Henry Barrett doubles to £6.5m

By Andrew Bolger

HENRY BARRETT Group, the acquisitive Bradford-based steel and industrial products company, yesterday reported a 96 per cent increase to 26.46m in pre-tax profits for the six months to February 28.

Since September 1, 1986, the company has acquired 14 separate businesses, three of which now form the materials handling division.

Five acquisitions and one greenfield development have been added to existing operations to make the steel services division the fourth largest distributor of general products in the UK.

The acquisitions have been added to the steel buildings division and three acquisitions, together with Lindapter International, now form the special products division.

Directors said output and efficiency in the steel buildings division had increased considerably enabling it to continue to work in difficult market conditions.

Edge-of-town, non-food retail sites now accounted for less than half of the design and build activity and less than a quarter of the division's total, the strongest market currently being that for distribution warehouses.

The downturn in demand for general steel appears to have levelled off at historically high levels, with the steel services division generating a positive cash flow and expected to make an improved contribution to the group's results for the year.

Group turnover rose 76 per cent to 258m and earnings per share rose up 86 per cent to 10.55p. An interim dividend of 2p is declared, an increase of 21 per cent.

A proposed final dividend of 9p gives a total of 11.55p in a

Johnston Group slips to £7.3m

By David Owen

JOHNSTON GROUP, the specialist civil and mechanical engineer, yesterday unveiled a 9 per cent decline in annual profits due mainly to stock obsolescence costs at its municipal equipment-making subsidiary.

Pre-tax profits for 1989 totalled £7.3m, against £8.07m in 1988. Turnover advanced to £107.1m, compared with 98m.

The costs were taken as a £13,000 exceptional charge. The company said that man-

agement reorganisation was in hand in a bid to improve performance.

The Redhill-based group was also hit by civil engineering losses stemming principally from difficulties on UK tunnelling contracts. The company said that "substantial claims" in respect of these contracts are being processed.

A reorganisation of civil engineering activities was also under way.

In contrast, quarrying, pipe

manufacturing and road maintenance activities each yielded excellent results. Property development produced a much lower contribution but improved profits were anticipated from the business in 1990.

A final dividend of 9p is recommended, making a total of 13p (11.5p). Earnings per share dipped to 40.33p (45.03p).

The shares climbed 10p from their low for the year to 296p.

Olives to sell loss-making paper mill for £2.5m

By Maggie Urry

OLIVES HOLDINGS, the paper and property group, yesterday reported a drop in profits for its 1989 financial year and the proposed sale of its paper mill to a management buy-in team for £2.5m.

The news came after the stock market closed. The shares had earlier ended the day at 162p up 2p.

Pre-tax profits were 21.5m, down from 22m, after an exceptional debit covering redundancy costs of £221,000 (£410,000). Sales fell to £18.5m (£17.7m) and earnings per share were 12.96p (£7.21p).

Mr Michael Kent, chairman, said that property activities made an operating profit of £3.1m. However, the paper mill lost £1.1m (£530,000) because of reorganisation, lower sales and production.

A proposed final dividend of 9p gives a total of 11.55p in a

single payment - a rise of 20 per cent.

The mill, which this year celebrated its 10th year of operation in Bury, Lancashire, is being sold to Continental Paper, a new company in which Olives Holdings will have a 40 per cent stake. The rest will be held by Continental Paper's management and by funds advised by Granville, the investment management and corporate finance group.

The new mill management, led by Mr Chris Matthews as chief executive, plans to build the Olives Green recycled paper brand and to expand into Europe.

Olives Holdings will keep 54 acres of land adjacent to the mill for development and will lease a further 124 acres which the mill uses to Continental Paper on a 25 year lease.

Laing Props again hits out at predator

By Nikki Tall

With the bid battle over Laing Properties now in its final fortnight, the defending group yesterday hit out again at its predator, Pall Mall Properties.

It claimed that the two companies which are using Pall Mall as their joint vehicle, Chelsfield and Peninsular & Oriental Steam Navigation, "are experts in property - they have identified Laing Properties as a company from which they can make a huge gain."

Mr Brian Chilver, Laing's chairman, was also quick to point to the 7.5 per cent discount to net asset value (including developments in progress) at which SPT of Sweden is bidding for L&P, another British property company. Laing claims that the Pall Mall offer represents a 30 per cent discount to up-to-date net asset value - "a jolly sight larger," he notes.

Call this number any time for a message from the Board of Vickers: 0839 700 940

Vickers

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8. That a proposal for a merger of Rolls-Royce Motor Cars be formulated (Ordinary Resolution)
9. To amend the Articles of Association (Special Resolution)
10. To authorize the Company to make market purchases of its own shares (Special Resolution)
11. To repay and cancel the Preferred 5% Stock, the 5% Preference Stock and the Cumulative Preference Stock (Ordinary Resolution)
12. To request the Board to implement the market purchases referred to in Resolution 10 (Ordinary Resolution)

For

Against

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YOUR PROXY CARD MUST BE RECEIVED BEFORE 11.00 a.m. TUESDAY, 24TH APRIL, 1990

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Vickers - Engineering Success

Fair shares for all in the carve-up

Michael Skapinker examines the break-up of the Plessey Group

THE CHARTABLE view of the way that Britain's General Electric and Siemens of Germany have divided up Plessey is that the two electronics giants gradually realised that a series of joint ventures would be difficult to manage.

The less generous view is that the two companies never intended to do anything with Plessey except carve it up.

When GEC and Siemens launched their bid for Plessey in November 1988, they outlined large areas in which the three companies would co-operate. These were whittled down to meet UK competition requirements, but the British and German companies still envisaged joint ownership of a large number of Plessey activities, ranging from telecommunications to aerospace to semiconductor.

Lord Weinstock, GEC's managing director, said Mr Karl-Heinz Kaske, chief executive of Siemens, said that joint ventures and alliances of this sort would be essential in a post-1992 Europe.

Yesterday's announcement of the final division of the Plessey spoils reveals that the only significant area of shared ownership will be GPT, the telecommunications company. GEC will retain a 60 per cent holding, with Siemens holding the remaining 40 per cent. Plessey Aerospace, which was to have been jointly owned, will now be wholly-owned by GEC.

Siemens decided that an electronics group of its size could not afford to get involved in areas in which it did not have a powerful presence.

The decision to allow GEC to take over all of Plessey's semiconductor activities is less easily explained. Siemens - along with Philips of the Netherlands and SGS-Thomson, the Italian-French group - is in the front rank of European semiconductor companies. GEC's semiconductor activities are small.

Siemens felt, however, that it could not accept the stipulations imposed on Plessey's semiconductor business by the UK Ministry of Defence. Not only did the MoD insist that Plessey's semiconductor activities should not pass into German ownership; it also objected to Siemens exercising management control over the business.

GEC says it will hold on to Plessey's semiconductor operations and develop them. Whatever the reasons for Siemens' decision not to take a stake in Plessey Semiconductors, it does appear that the German company found the idea of co-operating with GEC more difficult than it thought.

Plans to manage the Plessey businesses were only drawn up after the two companies had examined in detail the businesses they had acquired. As they discovered the reality of their purchase so their plans evolved.

Siemens managers have begun to come around to the view that joint ventures are

THE PLESSEY CARVE-UP

COMPANIES TO BE WHOLLY-OWNED BY GEC

In the UK: Plessey Aerospace* Plessey Avionics Plessey Crypto Plessey Materials* Plessey Naval Systems Plessey Semiconductors* Plessey Research Caswell*

In the US: Plessey Astro Precision Corp* Plessey Dynamics Corp* Plessey Electronic Systems Corp (including ES Marine Systems)* Sippican Inc Plessey Materials Inc*

COMPANIES TO BE WHOLLY-OWNED BY SIEMENS: Siemens Plessey Radar Siemens Plessey Controls Siemens Plessey Defence Systems

COMPANIES TO BE JOINTLY-OWNED: GPT, formerly jointly-owned by GEC and Plessey, is owned as to 60 per cent by GEC and 40 per cent by Siemens

OWNERSHIP TO BE DECIDED: Plessey Australia Plessey South Africa, Zimbabwe and Malawi Leigh Instruments of Canada* Plessey Research Roke Manor Plessey's share in Plessey Talent

TO BE SOLD: Birkby Plastics Hoakyns Group Plessey Spa of Italy

*Were to have been partially or jointly-owned by Siemens & was to have been wholly-owned by GEC

tions imposed on Plessey's semiconductor business by the UK Ministry of Defence. Not only did the MoD insist that Plessey's semiconductor activities should not pass into German ownership; it also objected to Siemens exercising management control over the business.

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Plans to manage the Plessey businesses were only drawn up after the two companies had examined in detail the businesses they had acquired. As they discovered the reality of their purchase so their plans evolved.

Siemens managers have begun to come around to the view that joint ventures are

now an inescapable aspect of modern international business. The company has a joint venture with Bosch in the white goods sector. It also has an electronic components joint venture with Matsushita of Japan. Nevertheless, there is believed to be some resistance in Siemens to the formation of joint ventures.

GPT remains the only major joint venture between the British and German groups, but even here, some in GEC continue to believe that Siemens might eventually be allowed to take over the UK company's stake.

This is unlikely to happen in the immediate future, however. Siemens welcomes GEC's continued involvement because of the latter's understanding of the market in the UK, a country in which the German group has only a fraction of its total 1989 turnover of DM 61m.

The test of GEC's commitment to telecommunications businesses will come in the next few years, when it will be

asked to make the huge investment required to develop a new generation of public switching equipment.

It was precisely because the investment required is so large that GEC said it wanted another partner for its telecommunications business. Some believe, however, that when it is faced with the need to pump large amounts of cash into GPT, GEC will welcome an offer by Siemens to purchase its stake.

Whatever the long-term outcome, both Siemens and GEC have reason to be pleased with their Plessey shares. Although, most of the Plessey businesses have gone to GEC, the relative size of GPT means that Siemens will end up acquiring slightly more of Plessey than Siemens will.

Siemens has achieved two of its major objectives. One was to increase its presence in the UK market, which it has achieved with its stake in GPT. The other was to add to its defence electronics business.

Lord Weinstock's GEC has got Plessey Semiconductors, a business which it did not necessarily want. But, more important, it has furthered its ambition to become one of the handful of European defence companies which will survive in an era likely to be marked by continued cutbacks in military spending.

This strategy has two legs. One is increasing dominance of the British market. The Plessey purchase is expected to add 270m to GEC's turnover.

The second leg of GEC's strategy is joint ventures with other European companies, such as its participation in GEC Alsthon, the new Franco-British heavy engineering group. GEC has come out of the Plessey purchase with one major joint venture with Siemens.

It seems, however, that on this occasion, Lord Weinstock has focused more carefully on the first leg of his strategy than on the second.

UK COMPANY NEWS

Meggitt up 24% and set to move away from defence

By Andrew Bolger

MEGGITT, the specialist engineering group which in November pulled out of taking over United Scientific Holdings, yesterday reported a 24 per cent increase, to £26.07m, in pre-tax profits for 1989.

The group did not proceed with its £104m takeover of the defence equipment maker, in spite of having acceptances for 83 per cent of the equity, citing the unexpectedly high losses revealed by USH.

Meggitt made extraordinary provision in its results for £700,000 of advisers' costs and a writedown of £1.2m on the value of its share stake in USH, which is now below the 3 per cent held at the time of the bid.

Mr Ken Coates, managing director, said: "1989 saw a change in the trading pattern from previous years. In the first six months growth was considerable, whereas in the

second half the momentum slowed somewhat. This was noticeable in the UK for the products of the controls and electronics divisions."

Turnover grew by 23 per cent to £251.72m and earnings per share rose by some 6 per cent to 11p.

A recommended final dividend of 2.2p brings the total to 3.3p (£2.75p), a rise of 20 per cent.

Mr Coates said that after acquisitions in West Germany, the Netherlands, France, Spain, and the US, 45 per cent of the company's turnover would be outside the UK in the current year.

Meggitt said that, having already predicted a decline in US defence expenditure, it had taken steps to re-orientate the business away from defence.

This process, which included grouping operations into larger, more viable units,

would continue.

COMMENT

Given the time and energy which Meggitt expended on pursuing USH, its claim to credit for having moved away from the defence sector will bring a wry smile to the face of many investors. However, there is no doubt that Meggitt is lucky that the Berlin Wall came down before it had acquired the troubled defence contractor, even if its share price has not yet recovered to pre-bid levels. These figures were in line with expectations, with an improvement in the energy division offsetting a slowdown in aerospace. The shares closed at 79p, down 2p, forecast earnings of £23m and earnings of 11.7p put them on a prospective multiple of 6.8.

That seems cheap, even allowing for Mr Coates's caution about the lack of growth momentum in the second half of 1989. Analysts and others who had their fingers burned over the USH bid clearly have put Meggitt in the doghouse. The disapproval seems overdone, given the group's previous track record and the fact that Meggitt will be most unlikely to make any more forays into the defence sector for the foreseeable future.

Sema bounces back with 36% improvement to £17.5m

A RETURN to profitability in the UK and the Netherlands last year helped boost pre-tax profits by 36 per cent to £17.5m at Sema Group, the Anglo-French computing services company quoted in London.

On the results published yesterday, Sema, bouncing back after a disappointing 1988, is now second to Cap Gemini-Sogefi (CGS) of France in the league of European computing services companies, just ahead of SD-Scicon of the UK.

Sema's revenues in 1989 were £236m, an increase of 17 per cent on the previous year. Earnings per share, at 11.6p, were 36 per cent ahead of the 1988 figures. A recommended final dividend of 1.6p makes a total for the year of 2.4p.

The company has restated its 1988 results on a pro forma basis for comparability. Reported pre-tax profits of £2.6m for the eight months of 1988 have, therefore, been restated as £12.9m while revenues of £161m have been restated as £207m.

Mr Pierre Bonelli, group managing director, said yesterday that the rate of the growth of the company, slightly more than the industry average, was satisfactory, but that he was anxious to improve profit margins.

He believed there was no



Pierre Bonelli: anxious to improve profit margins

reason why Sema should not achieve pre-tax profit margins of about 10 per cent of sales.

COMMENT

Sema is determined to prove that the standard of management throughout the group is now on a par with the French company, which is noted for its tight and conservative financial controls. Mr Jerry Jerram, recently appointed financial director, made the point in indicating that £5.6m of profits the company made during the year through exchange rate

differences, had been attributed to shareholders funds - up 23 per cent at £55.8m - rather than taken into the profit and loss figures. But Sema's problem is still the CGS shareholding and its rival's waiting tactics. With a willing and eager buyer ready for any stock that comes on the market, the share price at 43p and the p/e at about 38 are being held artificially high; in that sense the company is becoming detached from the market and that must be worrying its management, in spite of its raft of friendly stakeholders.

Dubilier problems restrict Peek growth

By Jane Fuller

PEEK, the electronics group specialising in traffic and information systems, increased pre-tax profits by 36 per cent to £11.4m in 1989.

Sales grew by 50 per cent to £57.5m, but earnings per share remained flat at 7.9p (7.8p) because of issues to make acquisitions.

Mr Ken Maud, chief executive, said the rapid growth of the core businesses had been held back by the lower margin Dubilier connectors companies.

Demand for those products from the computer and telecommunications industries had been flat, particularly towards the end of the year in the US.

Acquired in mid-1988 for shares, the Dubilier companies were being sold off. Two thirds of the way through the disposal, £14m cash had been gained, Mr Maud said.

The traffic and data division increased its turnover to £21.5m (13.4m) and operating profit to £3.4m (£2.2m).

Mr Maud said that because of traffic congestion, demand was growing for such electronic devices as vehicle counters and classifiers.

On the data side, Husky's rugged portable computers, weighing 2.2kg, had more than doubled earnings. Demand was particularly strong in continental Europe.

The navigation and communications division, which includes the connectors operation, made sales of £31.6m (£17.7m) and an operating profit of £3.8m (£2.6m).

The figures include eight months of Polytechnic Electronics, which makes navigation equipment. Because it had not shown the growth expected, the management had been strengthened and the products improved.

The most disappointing division was measurement and monitoring, with operating profit declining to £1.9m on sales slightly ahead at £14.4m.

One problem area, level measuring equipment in the US, had been sold to management.

Such difficulties had offset the good performance of the aerospace instruments company.

At the end of the year, Peek had net cash of £16.6m, since diminished by two acquisitions for a total of £7m (£4.2m). Net interest received was £3.36m (£1.46m). Mr Maud said further acquisitions would be made to strengthen the measurements and traffic divisions.

A final dividend of 2.3p makes a total of 3.3p (3p). Forecast pre-tax profit for 1990 of £12.8m gives a prospective p/e of 8.5 on yesterday's closing price of 69p, a 3p gain.

TIP Europe up 47% but shares fall on warning

By Andrew Hill

TIP EUROPE yesterday warned of weakness in the UK trailer rental market because of the squeeze on the retail sector.

Shares in TIP, one of the two largest trailer rental companies in Europe, yesterday slipped 16p to 175p, in spite of its announcement of a 47 per cent increase in interim profits.

The group made £7.56m before tax in the six months to January 31, compared with £5.14m.

Mr Tony Rieger, chief executive, said utilisation of the UK trailer fleet had slipped 10 percentage points to about 75 per cent of capacity in the first half, because of higher interest rates. The increase in borrowing charges particularly affected the stores sector, which accounts for 25 or 30 per cent of TIP's UK trailer rental business.

Interest charges rose from £1.6m to £5.77m in the first half.

However, Mr Rieger said he believed the economic climate would eventually benefit trailer rental groups.

The slackness in the UK market held back TIP's operating margins in the first half. Turnover more than doubled to £42.4m (£20.5m), but earnings per share were up only 3 per cent to 7p (6.6p). The group

declared an interim dividend of 1.7p (1.6p).

Organic growth in the underdeveloped European rental market - including eastern Europe - was likely to push earnings from outside the UK beyond the domestic figure in future, Mr Rieger added.

COMMENT

The market was perhaps a little unjust to TIP yesterday. The group had hinted at a slowdown in the UK some months ago when it switched the thrust of its investment programme to continental Europe, and long-term prospects for European transport stocks are still good. TIP and Tiphook together have about 60 per cent of the trailer rental market on the continent, which makes up a mere 3 per cent of the total trailer fleet.

The real challenge is to dent the dominance of operator-owned trailers. The economic climate and TIP's interest payments will be thorns in the group's side in the near future, but TIP says continuing organic growth should soothe any discomfort. Assuming TIP tops £16m this year, the shares are on a prospective multiple of about 11.5. That is a premium to the market - worth it if one continues to trust projections of a rosy European future.

Reduced loss at Ross Group

ROSS Group, the USM-quoted electronics and specialist packaging company currently being revamped by a new management team headed by Mr Roger Shute, yesterday reported a loss of £485,000 for the nine month period to end-December.

The outcome, which compared with losses of £671,000 for the 12 months to March 31 1989, was struck after a reduced exceptional debit of £397,000 (£712,000) but a more

than doubled interest charge of £485,000 (£210,000).

The directors said a return to underlying profits of £132,000 in the final quarter showed initial benefits of the group's cost reduction programme were beginning to feed through.

Turnover rose 17 per cent to £6.14m (£5.23m). Losses per 10p share worked through at 5.41p, down from 7.89p. There is no dividend for the period (1.2p).

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Covering period	Total for year	Total last year
Arley Hedges	1.47	July 2	2.2	2.8	3.3
Barrett (Henry)	21	July 2	1.85	1.85	1.1
Barnard/Peacock	10	July 2	1.32	1.32	1.32
Bodycote Int	3	July 2	4.35	6	7
Boxmore Int	3.65	May 21	8.5	8.55	18
Brammer	8.5	July 2	8.5	13	18
City Centre Real	0.615	June 8	2.65	1.285	1.1
Clonidine	2.34	June 8	2.125	3.755	3.475
Delaney	0.2	May 31	2.8	1.97	3.9
Ipeco	2	June 8	1	3	1.5
Johnson Group	8	June 8	8.5	15	11.5
Magnolia	3.65	June 8	3.45	6	5
Magna Leisure	3	June 8	1.2	5	5.75
Meggitt	2.2	June 8	1.85	3.3	2.75
Oliver Holdings	6	June 15	7.5	9	7.5
Peek	2.3	June 15	2.1	8.37	3
Ross Group	1.5	June 15	1.1	1.2	1.2
Sema	1.6	June 15	1.44	2.4	1.44
Shandwick	0.897	June 1	0.8575	2.4	2.55
Sinrom	1.84	May 29	1.74	2.64	2.64
TIP Europe	1.75	May 29	1.8	1.8	1.8
Worcester Group	2.57	May 14	1.98	3.82	2.9

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issues. **For capital increase by rights and/or acquisition issues. †US\$4 stock. ‡Unquoted stock. §Third market. ¶For 15 months. ††For eight months. ‡‡Irish currency.

BOARD MEETINGS

Company	Date
Arley Hedges	May 3
Barnard/Peacock	Apr. 18
Bodycote Int	Apr. 18
Boxmore Int	Apr. 18
Brammer	Apr. 18
City Centre Real	Apr. 18
Clonidine	Apr. 18
Delaney	Apr. 18
Ipeco	Apr. 18
Johnson Group	Apr. 18
Magnolia	Apr. 18
Magna Leisure	Apr. 18
Meggitt	Apr. 18
Oliver Holdings	Apr. 18
Peek	Apr. 18
Ross Group	Apr. 18
Sema	Apr. 18
Shandwick	Apr. 18
Sinrom	Apr. 18
TIP Europe	Apr. 18
Worcester Group	Apr. 18

£25,000,000

C&G Cheltenham & Gloucester Building Society

Floating Rate Subordinated Notes due 2004

Notice is hereby given that for the six months interest period from April 2, 1990 to October 2, 1990 (183 days) the Notes will carry an interest rate of 15.9%. The interest payable on the relevant interest payment date October 2, 1990 will be £7,971.78 per £100,000 denomination.

By: The Chase Manhattan Bank, N.A.
London, Principal Paying Agent



April 4, 1990



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BALTICA HOLDING: 1989 FINANCIAL HIGHLIGHTS

Total Group Income:
DKK 11.6 billion (1988: DKK 10.4b)
Operating profit before capital gains:
DKK 1,181 million (1988: DKK 474m)

hire car, if necessary, all under one plan?

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Baltica Holding A/S, Klausdalsbrovej 601, DK-2750 Ballerup, Denmark.

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Application will be made to the Council of The Stock Exchange for the grant of permission to deal in the issued and to be issued Ordinary and Convertible Preference Shares of the Company to be renamed Bioplan Holdings PLC in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. It is expected that dealings will commence on 18th April, 1990.

BIOPLAN
PARTNERS IN HEALTH

Cooks Industries plc
(Registered in England Number 62246)

to be renamed

Bioplan Holdings PLC

Introduction by
ANZ McCaughan Merchant Bank Limited
of up to 65,022,314 ordinary shares
and 3,863,500 convertible preference shares

followed by a Rights Issue jointly underwritten by
ANZ McCaughan Merchant Bank and **Gilbert Elliott Corporate Finance**
of up to 77,956,410 ordinary shares at 20p per share

Share Capital

The share capital of the Company following the Rights Issue and assuming the Cooks offer for Bioplan is accepted in full by the record date will be:

	Issued and to be issued fully paid
Authorised £1,987,767	£1,987,767
£3,963,500	£3,963,500
£2,250,000	£2,250,000

Bioplan owns and manages private hospitals and other medical facilities operated either independently or in partnership with the National Health Service. Bioplan is also involved in the manufacture and distribution of office furniture.

Particulars relating to Bioplan Holdings PLC are available in the statistical service maintained by Eitel Financial Limited. Copies of the particulars may be obtained during normal business hours on 5th and 6th April, 1990 at the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1HD, and, together with copies of the Circular sent to shareholders, may also be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) until 18th April, 1990 from:

ANZ McCaughan Merchant Bank Limited
Palace House
3 Cathedral Street
London SE1 9AN

Gilbert Elliott Corporate Finance Limited
Salisbury House
London Wall
London EC2M 5SB

Cooks Industries plc
7 Pilgrim Street
London
EC4V 6DR

4th April, 1990

This notice is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities. Application has been made to the Council of The Stock Exchange for admission to the Official List of all the Income Shares, Capital Indexed Shares and Ordinary Geared Shares ("the Shares") issued and to be issued of Venture Investment Trust plc. It is expected that listing will become effective and that dealings will commence in the Shares on 10th April, 1990.

VENTURE INVESTMENT TRUST plc

(Incorporated in England and Wales under the Companies Act 1985 with registered number 2464545)

Authorised	Placing	Maximum nominal amount to be in issue following this Placing
£	£	£
325,000	Capital Indexed Shares of 10p each	up to 2,000,000
1,000,000	Income Shares of 10p each	600,000
225,000	Ordinary Geared Shares of 10p each	100,000

*For the maximum number of Capital Indexed Shares shown in the table above to be in issue following the Placing the level of the FT-SE 100 Index at the close of business on 6th April, 1990 would have to be 1,500. On 26th March 1990 (the latest practicable date prior to the printing of this advertisement) the FT-SE 100 Index at the close of business was 2,298, on which basis 1,305,483 Capital Indexed Shares would be required to be issued.

In addition to the Shares to be issued in connection with this Placing, up to 2,880,000 Ordinary Geared Shares which form part of the authorised share capital of the Company are being reserved for issue as the Management Incentive Shares.

Venture Investment Trust plc is a new split capital investment trust which will be managed by Venture Investment Management Limited and will invest mainly in the shares of other split capital investment trusts.

Copies of the Statutory Particulars of the Shares will be available in the Eitel Statistical Services. Copies of the Listing Particulars issued by the Company on 28th March, 1990, may be obtained during normal business hours on any weekday until 6th April, 1990 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London, EC2A 1HD and up to and including 18th April, 1990 from:

Venture Investment Trust plc
8 Bolton Street
Piccadilly
London W1Y 5AN

Gervard Virvius Gray Limited
Burns House
88 High Holborn
London WC1V 6LS

OMIT & Partners R.L.C.
Saddlers' House
Gutter Lane, Chesapeake
London EC2V 6BR

4th April, 1990.

UK COMPANY NEWS

Softer trading conditions leave Brammer at £13m

By John Thornhill

BRAMMER, the industrial services group, reported a marginal fall in pre-tax profits in 1989 as it encountered softer trading conditions and tightening margins in the second half of the year.

Pre-tax profits declined from £13.38m to £13.08m, although this was after an exceptional charge of £994,000 resulting from various provisions. At the trading level, profits advanced by almost 5 per cent from £13.38m to £14.02m.

Brammer's businesses recorded patchy performances during the year.

Operating profits in the UK climbed from £12.85m to £13.22m although the company met harsher trading from May onwards. The company is placing increasing emphasis on marketing and spent heavily on building up its computer-based information systems. It also launched a new corporate identity campaign for BSL, its biggest subsidiary.

Brammer's continental European businesses reported increased trading profits of £938,000 (£434,000). The group's West German side recovered from earlier problems although its French activities still experienced difficulties.

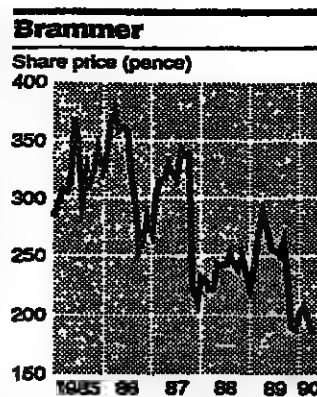
But Master Pumps, the US subsidiary, slipped into a loss of £137,000 compared with a trading profit of £112,000 the year before.

The company has been reorganised and reshaped and is currently trading profitably.

In August, Brammer sold Pope Machinery for £2.48m.

Group sales were 8 per cent higher at £121.13m (£112.04m). The recommended final dividend of 8.5p leaves the total unchanged at 13p. Earnings per share fell to 19.7p (20.6p).

Mr John Foulds, chairman, said UK companies had historically been a sensitive barometer of the economic climate and that conditions had tightened in the current year. However, he added that at present the company did not expect lower profits for the current year.



COMMENT

"Marketing is fast becoming the pace-making discipline within Brammer," the company claims, and in the current year it will need to be. The economic squeeze is going to continue to make life difficult for Brammer and the company will have to sell hard just to stand still, continuing an unimpressive run of results. Pre-tax profits were £13.6m in 1989 and earnings have gone nowhere since then, while the company's share price has been on a downward trend since the aborted Bunt bid. For the current year, pre-tax profits might only crawl ahead to £14.2m putting Brammer on a fairly dear prospective multiple of 9, although this is supported by a strong dividend yield. Brammer's long-suffering shareholders will have to wait a little longer, it seems, to reap the rewards of their patience. Yet in time all might still come good. Analysts believe that the company has worked hard to improve the fundamentals of the business and when the UK economy does pick up Brammer will be in a good position to benefit. In the meantime, the shares will look sleepy unless another bidder comes along to disturb the slumber.

Worcester profits static at £5m

By David Owen

REDUCED DEMAND and an ill-timed product launch left Worcester Group, the manufacturer of heat-exchange central-heating boilers, with flat profits for the 1989 year.

Along with the results, the company also announced the acquisition of Grate Glow Fires, a maker of fuel-effect fires, for £3.6m in cash and shares.

Just under £2.2m of the purchase price is to be paid through the issue to the vendor of 1.76m new Worcester shares at 125p. The shares, which are languishing at their lowest level of the year, were unchanged at 123p.

In all, pre-tax profits edged up to £5.03m from £5.01m in 1988, on equally slender turnover growth to £39.55m (£39.47m).

However, the company,

which benefited from a lower tax charge, unveiled a near 30 per cent hike to 2.57p (1.98p) in the final dividend, making a total 32 per cent higher at 3.62p.

Along with the results, the company also announced the acquisition of Grate Glow Fires, a maker of fuel-effect fires, for £3.6m in cash and shares.

Commenting on the results, Mr Cecil Duckworth, chairman, said that the group's announcement in March of a new model range had coincided with an increase in interest rates "which resulted in a sudden lack of confidence within the sector."

This "led to considerable merchant de-stocking and had a significant effect on sales." It also resulted in "some overproduction in the short term."

Mr Duckworth said that demand for gas-fired boilers was down about 10 per cent overall, but that combination boilers continued to increase

market share to approximately 20 per cent.

Worcester is the UK's leading manufacturer of combination domestic boilers, which heat water directly from the mains, obviating the need for a hot water tank. Last month, Hepworth, the UK building materials and home products group, paid £155m for Sumner Duval, the French combination boiler specialist.

Metal Construction, Worcester's steel fabrications subsidiary, enjoyed an "excellent" year, capitalising on good trading conditions.

Packaging Products, the waterproof papers unit, had a "reasonable" performance in difficult circumstances. Plans to dispose of the division, in line with a policy of focusing on core boiler operations, are said to be well advanced.

NEWS DIGEST

Bennett & Fountain in the black

BENNETT & FOUNTAIN GROUP, which fell deeply into the red in the second six months of the 1988-89 year following a slowdown in consumer spending, moved back into the black for the opening half of the current year.

For the six months to end-December the electrical goods distributor returned profits of £271,000 pre-tax helped by a £3.55m surplus on the restructuring of the retail division, which compared with £2.58m for the first half of 1988-89 and losses of £10.46m for the second six months.

The directors said their objective of restoring the group to profitability had been achieved in spite of the con-

tinuing highly competitive trading environment.

First half sales totalled £55.58m (£53.78m) and generated trading profits of £3.11m (£3.85m), of which wholesale contributed £2.36m (£2.19m) and retail £793,000 (£1.66m).

Interest charges rose by £1.7m to £2.54m and the tax charge fell from £282,000 to £91,000. Earnings emerged at 0.9p (0.92p) and, like last year's, the interim dividend is being omitted - 1.22p was paid previously.

Clondalkin raises profits to £16m

Clondalkin Group, the Dublin-based printing and packaging manufacturer, reported pre-tax profits up from £15.04m to £16.09m (£15.75m) on turnover of £129.17m against £110.7m.

Mr Domhnall McCullough, chairman, said current trading and prospects were satisfactory. Results to date showed a healthy increase in earnings and a further improvement in performance in Ireland, Britain and the US.

Earnings last year rose from £19.41p (£15.35p) and the dividend goes up to 3.75p (£3.78p). Tax took £2.05m (£1.73m).

Sintrom lacks spark with dip to £1.04m

Sintrom, the Berkshire-based provider and installer of network systems and a distributor of computers, saw pre-tax profits slide from £1.82m to £1.04m in 1989.

The proposed final dividend is 1.64p (1.74p) making an unchanged 2.64p for the year. Earnings declined from 11.64p to 9.97p per 10p share.

Directors said that 1990 had begun with sales on target across the group. Margins were under some pressure but action was being taken to reduce costs.

Turnover improved by 22 per cent to £33.58m (£27.63m). Tax took £430,000 (£334,000) and there was an extraordinary charge of £144,000 (nil).

Boxmore on target with £2.31m

In its first set of results since joining the USM, Boxmore International, the Ireland-based packaging company, yesterday reported pre-tax profits of £2.31m and is recommending payment of a final dividend of 3.85p for a total of 5.59p, comfortably beating the flotation forecast of 5.2p per share.

'Disappointing year' as British Alcan falls 39% to £32.8m

By Kenneth Gooding, Mining Correspondent

"ON BALANCE it was a disappointing year," said Lord Peyton, chairman of British Alcan. Aluminium, when reporting yesterday a 39 per cent drop, from £54.2m to £32.8m, in taxable profits for 1989.

Lord Peyton said higher operating costs and interest payments and competitive pressure on prices last year all took their toll on the company, a wholly-owned subsidiary of Alcan Aluminium of Canada.

All divisions, apart from chemicals, missed their financial targets for the year.

British Alcan continued to spend heavily on its restructuring and redundancy programme, which cost £3m last year compared with £7m in 1988 and saw the workforce reduced from 11,061 to 10,694.

Research and development spending was reduced by £1m to £10m but capital expenditure was boosted by £22m to £73m. "There has been a marked and very visible improvement in many of our plants. Much that was ancient, worn out or unreliable has been replaced with equipment

as good as is to be found anywhere in the world," said Lord Peyton.

Mr Douglas Ritchie, chief executive, said: "The challenge for British Alcan is to remain profitable and internationally competitive during the down cycle. We have invested about £170m over the past three years with the objective of updating key pieces of plant and equipment."

"This investment, combined with some £16m over the last two years spent on restructuring and redundancy, should ensure these objectives are met."

British Alcan shipped 319,000 tonnes of aluminium of all types last year, marginally below the 323,000 tonnes in 1988. Turnover rose 11 per cent, from £778.5m to £862.7m, including exports 28 per cent up to £238m. Operating profit fell from £58.8m to £51.1m and interest payments rose from £14.6m to £18.3m.

The tax charge jumped from £1.9m to £9.3m, leaving profit attributable to members at £23.5m, down from £52.3m. As usual there is no dividend payment.

Astra accountants probe activities of ex-directors

By Jane Fuller

MR ROY BARBER, non-executive chairman of Astra Holdings, the munitions and fireworks maker, since early March, said the investigation by its accountants would cover a wide range of subjects, "including the conduct of certain executive directors prior to March 1989".

Coopers & Lybrand Deloitte, as well as Ministry of Defence police, are pouring over the company's books.

None of the executive directors who have led the company since its 1986 listing by way of a reverse takeover of Francis Sumner, the textile company, remain on the board.

The directors who have resigned include Mr Gerald James, chairman, who played a leading role in forming the group in 1981, and Mr John Anderson who joined in the same year.

These two were originally to have received £500,000 and £300,000 respectively in compensation. But Mr Barber said on March 22: "In the light of matters which have now come to the company's attention, I have notified Mr James and Mr Anderson that the company is not now prepared to consider such payments."

An extraordinary general meeting later this month will consider the issue.

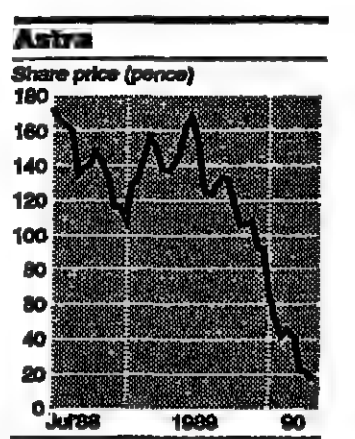
Mr Christopher Gumbley, who is under investigation by the MoD police, resigned in mid-March. He too had been with the company since 1981 and had held the posts of production director and sales director before becoming managing director in 1984.

Mr James Miller, finance director, resigned later and, according to Mr Barber, received a minimal compensation payment. Mr Miller had been finance director since June 1986, a month before Astra came to the market.

Mr Martin Guest has resigned from the board but stays on as technical manager.

Since the listing Astra's history has been dominated by one big acquisition a year, each involving big share issues.

In 1987 there was the £22m buy of two US companies and the purchases culminated in



last year's £33m one-for-two rights issue to buy FRB, a loss-making Belgian ammunition components and propellants company.

The rights issue document implied that FRB, after incurring a £12m loss in 1988, would make a £2.5m profit in 1989.

When Mr Barber warned of substantial losses for Astra in the 12 months to the end of March, he mentioned losses in the UK and estimated that FRB had lost nearly £12m in 1988.

Astra paid £1m for FRB plus £20m in debt repayments. Mr Barber said the group was considering taking legal action against the vendors - Geosid, a subsidiary of Societe Generale de Belgique.

Before that deal the management had gained credibility through its turnaround of Astra Defence Systems, formerly BMARC, which was bought for £32m in May 1988 involving a 22-for-25 rights issue.

After making a pre-acquisition loss of £2.6m, Astra Defence Systems, by Astra in 1988, made a significant contribution to Astra's sharp rise in pre-tax profit to £9.5m for the year to last March, on group sales doubled to £96.2m.

Now Astra Defence System's Grantham factory has borne the brunt of the redundancies, with 250 jobs going as the new management tackles the UK losses.

Astra's financial troubles became clear in December last year when a pre-tax loss of £3.43m was announced for the six months to September 30.

Chemox bid goes unconditional

Suter has declared March 30, Suter owned and had unconditional its recommended £18.43m cash offer for Chemox International, On

valid acceptances in respect of 52.08 per cent of Chemox's voting rights.

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of shareholders of HEALTHCARE GLOBAL FUND will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg, on Friday, April 20, 1990 at 3.00 p.m. with the following agenda:

1. Submission of the report of the Board of Directors;
2. Approval of the Statement of Net Assets and of the Statement of Operations as at December 31, 1989;
3. Appropriation of the net results;
4. Discharge of the Directors with respect of their performance of duties for the year ended December 31, 1989;
5. Receipt of and action on nomination of the Directors;
6. Miscellaneous.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting with no restriction.

In order to attend the meeting of April 20, 1990, the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting at the registered office of the Company or with Banque Internationale à Luxembourg, 2, boulevard Royal, Luxembourg.

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FINANCIAL TIMES SURVEY



Egypt's President
Hosni Mubarak has skilfully navigated his country back into the Arab mainstream for

which he has earned the respect of Egyptians. Yet at home he has failed to steer the economy out of a prolonged recession. Challenges abound. Tony Walker reports

Stuck in an economic rut

PRESIDENT Hosni Mubarak of Egypt is edging cautiously towards the beginning of his second decade in power. The years have slipped by since the burly former air force pilot emerged uncertainly from the shadows to take control after the assassination of Anwar Sadat in 1981.

Now, the 61-year-old Mr Mubarak is a seasoned politician, a regional statesman and an international figure of some consequence. He has earned the respect - acclaim will have to wait progress in dealing with Egypt's economic crisis - of most Egyptians.

Not least of his achievements has been to navigate his country back into the Arab mainstream without abandoning the peace treaty with Israel. Indeed, it could be said that Egypt has entered a new "golden age" in its foreign relations, at peace with all its neighbours, Arab and Jew.

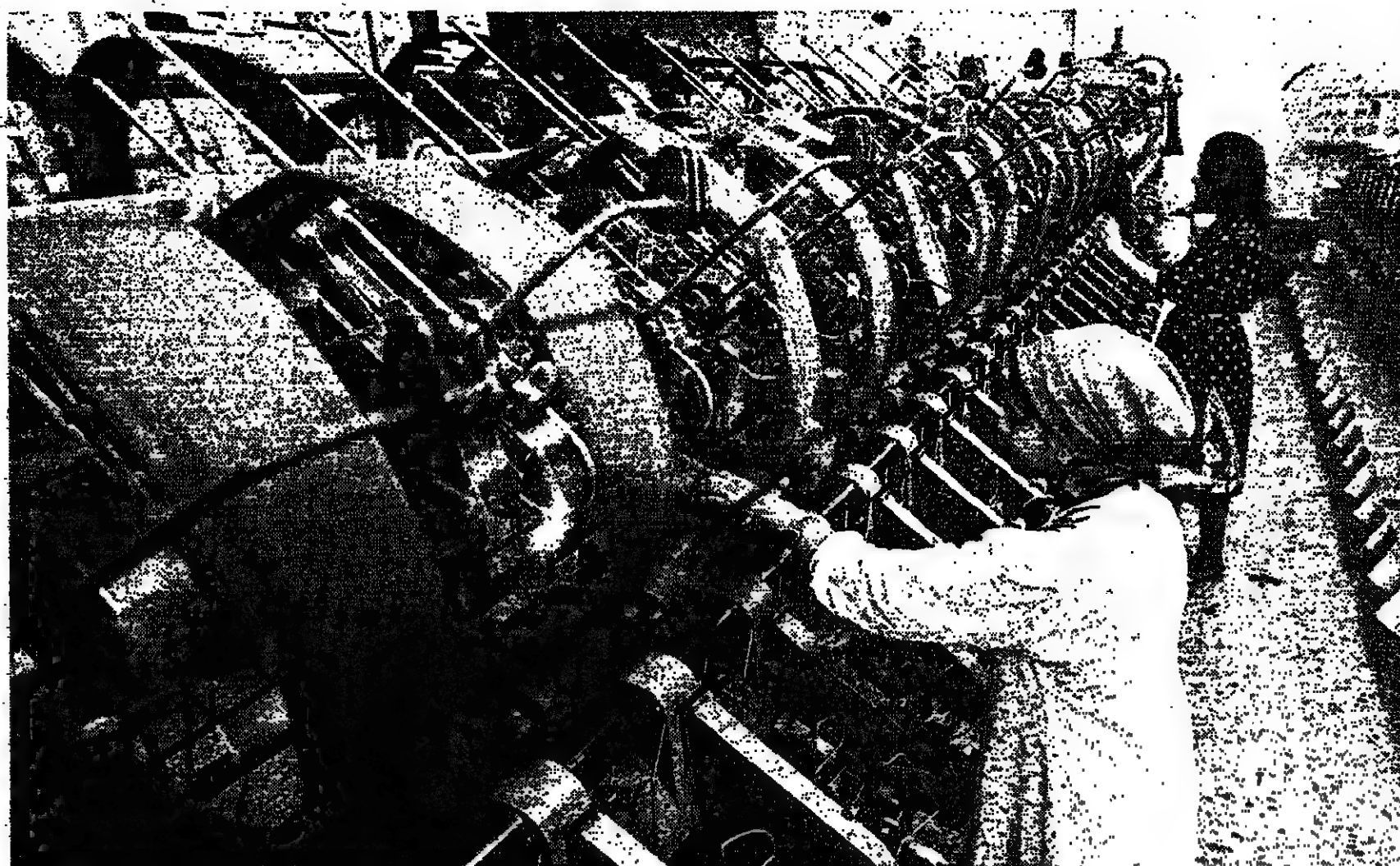
The question, at the threshold of the 1990s, is whether the cautious former pilot will seek to convert some of the credit he has built up into a more determined assault on his country's manifold difficulties. Challenges abound.

Among Egypt's many daunting problems are its population pressures, lack of food security, unmanageable foreign debt of \$50bn, overdependence on foreign aid, limited employment opportunities, unwieldy bureaucracy, chronically inefficient state sector and perhaps, most critically, a despondency among the young about an uncertain future.

While Mr Mubarak has every reason to be satisfied with his achievements on the regional and international stage, he has much less cause to be sanguine about his domestic policies. True, he has maintained an impressive degree of social stability in the face of a restless challenge from religious extremists; true, very substantial progress has been made in renovating Egypt's battered infrastructure. But Mr Mubarak's conspicuous lack of success in reversing Egypt's economic decline is a blemish against his Presidency.

Belatedly, it seems, he is beginning to understand the dimensions of Egypt's economic malaise. There are signs that the President is at last recognising that the hitherto stop-gap measures that have been employed are insufficient to arrest the decline.

But whether Mr Mubarak's innate caution will allow him to embrace the rigorous programme of structural reform



Cairo textile plant: Belatedly, it seems, Mr Mubarak is beginning to understand the dimensions of Egypt's economic malaise

being advocated by international lending institutions and an increasing number of influential Egyptians is a matter for continuing debate.

As Dr Saad el Din Ibrahim, a professor at the American University in Cairo and an acute local observer says of the President's approach: "He often takes one step to the right and one to the left, but never one big leap from the centre in any direction."

Mr Mubarak has made a virtue of eschewing any action that might draw a comparison with his flamboyant predecessor whose idiosyncratic rule brought Egypt to the brink of chaos.

The President's caution has been most obvious in his cabinet appointments. While Egypt has been blessed with a small coterie of energetic and effective ministers in certain areas, the performance of the government as a whole has invariably been disappointing.

And nowhere has this been more conspicuous than in the key economic ministries. Ministers of the Economy in Egypt tend to have short and

unhappy lives in the Cabinet. Their influence on policy has been slight.

Even relatively minor economic decisions are taken by the President himself, relying on many sources of advice from inside and outside the government and the ruling National Democratic Party. The Prime Minister, whose status is something less than that of a Cabinet secretary in a system dominated by an all-powerful presidency, is merely one among many advisers, and by no means the most influential.

Needless to say, presidential diffidence in economic matters plus the absence of a strong economic team in the cabinet, means that decision making in this critical area proceeds, if at all, at a snail's pace. Time wasted over the years has not been to Egypt's advantage.

Egypt's protracted negotia-

tions with the International Monetary Fund and the World Bank is merely one example of the slow pace of decision making. The World Bank is offering a generous package of structural adjustment loans that would help Egypt reform its debt-ridden and heavily subsidised economy, but until an IMF agreement is concluded these funds cannot be disbursed.

Burdened by fears of a repeat of the 1977 bread price riots, the President approaches any negotiation with the Fund, which is asking for exchange and interest rate reform and a reduction in the budget deficit, as if it were an encounter with the devil. While Egypt has every reason to tread warily - some 40 per cent of its population live on or below the poverty line - the IMF-World Bank package offers something

of a lifeline.

In the meantime, there are signs that the country is sliding deeper into recession: the availability of foreign exchange is extremely limited; investment, with the notable exception of the tourism sector, is lagging; and hitherto fairly lenient creditors such as the French are taking a tougher approach.

The donor community, whose attention is straying to eastern Europe, in any case, is showing every indication of becoming increasingly impatient with Egypt's sluggish approach to reforming its Soviet-inspired centrally planned economy. Donors wonder whether time and effort could not be more effectively expended elsewhere.

These are danger signals for a country as dependent on foreign aid as Egypt. Egyptian

policymakers understand the need to keep the attention of traditional backers. They acknowledge that competition for a share of the development cake will become stiffer, but all this has not necessarily encouraged a sense of urgency in pushing ahead with reforms.

Mr Mubarak faces other challenges, partly as a consequence of the changes sweeping eastern Europe. Demand in Egypt for an extension of democratic freedoms is likely to become more insistent. Free elections last year in Jordan, and plans for a similar process in Algeria, are adding to pressures on Egypt to follow suit.

The government faces a whole range of demands through the courts for the reconstitution of previously banned political parties, namely the Muslim Brothers (the Ikhwan) is represented in parliament, but is still technically banned), the Communists and the Nasserites. Egypt's judiciary has exhibited an independent streak recently, and it would not be surprising if the courts were to clear the way for banned political

CONTENTS	
IN THIS SURVEY	
Privatisation, Industry	2
Oil sector	2
Politics, Banking	3
Agriculture	3
Power, Tourism	3
FORTHCOMING SURVEYS	
Israel April; UAE June;	
Tunisia July	
Arab Banking October;	
Saudi Arabia December;	
CTH year the FT has	
published surveys on Qatar	
(Feb 22) and Kuwait (Mar 13)	

groups to campaign openly. Dr Saad el Din Ibrahim believes that underlying tensions in society caused by economic and social problems are exacerbated by the "deteriorating credibility" of democratic arrangements. "Nobody would deny Egypt is enjoying freedom of expression," he declared, "but very few would agree that Egypt enjoys freedom of political association."

Mr Mubarak, who is under pressure to call an early general election for the People's Assembly following a recent court ruling reversing several results in the 1987 poll, would be only too well aware that fresh elections would be much more carefully scrutinised in the light of developments in eastern Europe and elsewhere in the Arab world. It would be infinitely more difficult for the authorities to get away with ballot rigging on anything like the scale previously practised.

As he surveys the many knotty problems that he will be obliged to deal with in the next year or so, Mr Mubarak could be forgiven for wishing that his responsibilities began and ended with the conduct of diplomacy. The imminent return of the Arab League headquarters to Cairo is merely the latest in a string of crowning achievements for Mr Mubarak's "no frills" approach to dealing with Cairo's sometimes fractious neighbours.

With the Arab League in Cairo, Mr Mubarak will have many more opportunities to walk the regional stage. But his hard pressed people will certainly not regard this as a substitute for achievements on the domestic front.

Their sense of well-being will be governed by the price of bread, and foul and tamiya - the staples of the Egyptian diet - rather than whether their President was seen to be performing well on a broad stage.

Indeed, many of Egypt's problems today are blamed on the fact that Presidents Nasser and Sadat were consumed by their regional ambitions at the expense of their domestic responsibilities.

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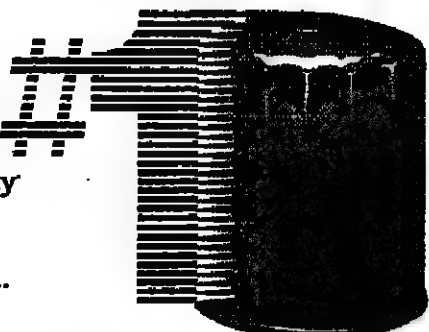
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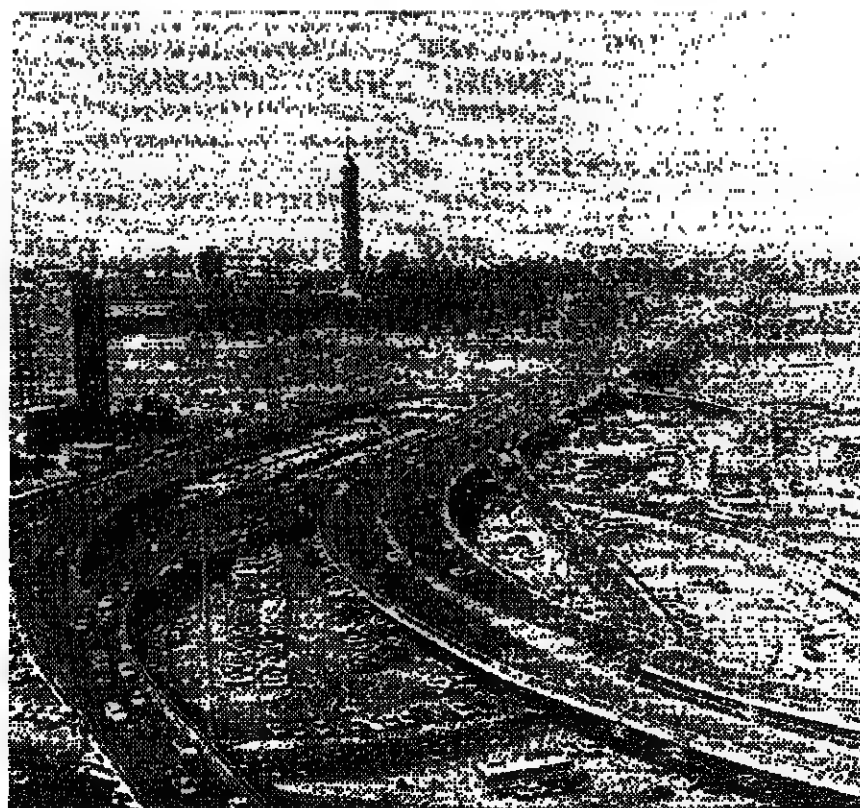
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EGYPT 2

INDUSTRY

Strategies that stifle

EGYPT'S "open door" investment policy could be likened, by a cynical observer, to ushering a guest into the house and then tying him up and bundling him under the stairs.

For the past five years, Egypt has been grappling with the industrial problems which now face eastern Europe: how can private sector investment be encouraged and state enterprises commercialised, without creating mass unemployment, raising consumer prices and exchanging limited supplies of foreign exchange on a surge of imports?

Egypt's attempts to deal with the Socialist legacy of the Nasser era have been marked by caution - some would say prevarication - and have so far had only limited success. Bankers and industrialists say that a few well-run companies in sectors such as food-processing and textiles are making profits and winning export orders, although progress in the domestic market has been slowed down by a severe recession.

But the dead hand of the state continues to stifle free enterprise by discriminating in favour of state industries and state-dominated joint ventures. Political pressures dictate that the need for over-staffing, low retail prices and import substitution takes precedence over profitability. Privatisation of Egypt's 135 large public sector companies has not occurred.

There is no shortage of good intentions. Dr Adel Gazarin, chairman of the Federation of Egyptian Industries, says that the immediate target is to increase the private sector's contribution to total manufacturing output to around 50 per cent from today's 35 per cent.

Official policy is to modernise the management of the public sector and end discrimination on inputs and raw materials. The energy inputs of state companies, for example, are heavily subsidised, and they pay a sixth of the price for electricity and a tenth of the price for fuel oil which the private sector pays.

The import substitution ideas of the past are being replaced by a policy of export-orientation, says Dr Gazarin. "There are definitely signs of success; industrial exports are picking up nicely, for example, in ready-made garments, cosmetics and leather goods."

Egypt's 1989 investment law has already reduced the bureaucracy for prospective investors, Dr Gazarin added. He expected the government to publish soon a "negative list" of products for which no new projects should be undertaken, leaving investors free to move as quickly as they like into any unlisted products.

Dr Gazarin acknowledged that the main concerns of investors are the unfair treatment of the private sector, government bureaucracy, and the labour laws which make it difficult to fire workers.

General Motors Egypt, for

The dead hand of the state continues to stifle free enterprise

instance, cannot change its product mix from buses and small trucks without permission. Nor is it allowed to produce more than 10,000 vehicles a year.

Such measures are designed to protect state vehicle manufacturers, but Mr Mohammed Abdul-Razaq, the chairman, says that buyers are prepared to pay nearly double the price of a state-produced vehicle for a rival produced by GM because they know they will get a fuel-efficient, quality product and after-sales service. Even some government agencies buy GM, he says.

"We are restricted on the model mix," Mr Abdul-Razaq noted. "So if the consumer turns around tomorrow and wants to buy something different I can't cope with it quickly like I would in the UK or Germany in the free market." In spite of the pitfalls, and a severe recession which has cut GM Egypt's production to less than a third of its theoretical

limit, the company - a joint venture of GM, Isuzu and Egyptian and other Arab investors which began production in 1985 - is profitable. Profits are repatriated and foreign exchange is available for the 60 per cent of inputs which need to be imported, although managers believe the situation might not be as easy if the economy were to pick up and production increased.

Industrialists seem to agree that Egyptian labour has been given a bad name by the failure of past economic policies which resulted in low wages and a lack of incentives. Lack of motivation, not the work-force itself, is said to be the main problem.

Mr Sami Tuqan, managing director of Egyptian Food Industries, says that his company pays a slight premium above the going rate and benefits from an excellent labour force. The main problem now is the recession, particularly for products which are regarded as luxuries in the local market: sales in the first three months of this year are down 60 per cent on 1989.

"We have made a reverse in strategy," he says. "Before, we used to rely on volume with reduced margins. Now we rely on margins with reduced volumes... No dividends will be paid out for the next two years."

Frustration with the government's hesitant approach to reform is everywhere apparent, and sceptics say that the state's industrial exports are only holding up because of old bilateral trade agreements with the former Eastern Bloc countries.

"The government sector feels threatened by private sector control of capital," says Dr Khalid Fouad Sherif, assistant Professor of Management at the American University in Cairo, "and the private sector is frightened of government bureaucracy."

Victor Mallet

PRIVATISATION is the new buzz-word in Egyptian government circles, but it is far from clear how deep is the official commitment to dismantling the heavily-subsidised state sector.

Ministers talk much more openly these days about the need to streamline the unwieldy public sector, sell off state-owned enterprises, private management, and break up inefficient public sector conglomerates and so on.

President Hosni Mubarak himself has spoken about the need to privateise. Privatisation has come to be seen as a desirable goal. In reality, however, the movement towards divestiture is still in its infancy. While the Cabinet has agreed to it in principle, it has by no means worked out the mechanics of how to deal with the break up of state enterprises.

Not least of the problems would be what to do with the thousands of surplus workers released by any concerted returns of the unwieldy state sector. With Egypt deep in recession, the economy's ability to absorb additional labour is extremely limited.

The Cabinet has still not fully addressed the issue of how it might offer state enterprises a way out of the local capital market could hardly be expected to provide a vehicle for divestiture.

But in spite of these and many other constraints, champions of privatisation within the Cabinet are determined pushing ahead with their proposals for a sell-off of state enterprises.

Dr Atef Ebeid, the Minister of Administrative Services, who has a broad co-ordinating role in the Cabinet, said that priorities were being established, and his colleagues were committed to a process of privatisation. "Never, since I have been in government," said Dr Ebeid, who entered the Ministry in 1984, "have I seen such support. The Cabinet is in 100 per cent agreement on this issue."

While it is true that there has been a sea-change in official Egyptian attitudes, due in part to events in the Eastern Bloc, it would also be surprising if cautious indecision in the Cabinet had completely abandoned old positions. Dr Ebeid and his supporters, such as Dr Fouad Subain, the Minister of Tourism, have a long

Tony Walker on moves aimed at reviving a sluggish economy

Privatisation as a panacea

struggle ahead of them.

Prudently, they are starting with the easy tasks first. Egypt has already begun a model programme of divestiture in four governorates to get rid of locally administered small enterprises, such as poultry farms, handicraft and furniture factories and plants for the manufacture of road-building materials. An initial list of 150 of these enterprises has been drawn up.

In most, if not all, cases employees are being given first option in the purchase of these small concerns. The United States Agency for International Development (USAID), through funds it provides under its Employee Stock Ownership Programme, is helping to facilitate this process.

The pilot scheme in the select four governorates is, according to all accounts, proving a success, and will be extended soon throughout all of Egypt's 17 governorates. Proceeds are being devoted to mopping up the debt in these small concerns, and, in some cases, providing funds for investment.

Dr Ebeid said that apart from the sale of assets in the governorates, the government was also proposing to:

■ Sell off hotels (some estimates put the value of government-owned hotels at about \$21bn), and real estate.
■ Withdraw public sector companies from joint ventures (the value of government investment in joint ventures is said to total about \$22bn).
■ Sell enterprises which the government has no business being involved in, like breweries, department stores, cinemas and the manufacture of

consumer items such as soft drinks, biscuits and chocolate. The Minister said that the Cabinet had also decided to liberalise the management of large public sector enterprises, such as those engaged in manufacturing textiles.

For the time being, this is about as far as the government plans to go with the larger public sector octopuses. No government would embark lightly on the task of attempting to break up the textile sector, which employs about 55 per cent of all workers in industry, for fear of repercussions throughout the economy.

But those supporting privatisation argue that there is plenty of scope for now in the less controversial areas, such as the consumer industries, agriculture and tourism.

Their aim is to achieve, before the end of the decade, a better balance between the public sector which accounts for about 70 per cent of GDP, and the private sector. They argue that the government cannot go on for much longer supporting dozens of small, medium and large loss-making state companies and utilities.

Between 1982-83 and 1987-88, the losses of Egypt's main economic authorities such as housing companies, and most important utilities (275 companies in all) totalled \$21.8bn. In the same period, the 117 public sector industrial enterprises supervised by the Ministry of Industry lost \$21.2bn.

But these figures only tell part of the story. They do not reveal the real cost of keeping the state sector afloat. State enterprises enjoy a whole panoply of entrenched benefits, such as cheap inputs, sub-

sidised loans and tax credits, not available to the private sector.

Dr Khalid Fouad Sherif, assistant Professor of Management at the American University in Cairo, points out that "price controls on electricity, oil and gas yield cheap inputs for Egypt's state textile manufacturers, desperately competing against textile manufacturers in South-east Asia and Europe, giving them 26 per cent lower fuel costs than their international competitors."

"The list of government benefits and beneficiaries," he says, "lengthens year by year as the global competition intensifies. The benefits also become better hidden. Unlike direct government spending, the public cost of these loans, loan guarantees and tax benefits is difficult to measure because most of these items do not show up in the state budget. Most do not require explicit government authorisation and appropriation."

"Public officials, therefore, find it easy to manipulate these programmes," he concluded, "in ways that create the appearance of lower public

spending than is actually taking place and to avoid acknowledging the massive government assistance going to state industry."

The issue of privatisation is very much tied in with Egypt's discussions with the World Bank and the IMF. Egypt needs World Bank assistance in the form of structural adjustment loans if it is to enliven its sluggish local economy. Such a programme would in turn help to facilitate an active privatisation programme.

Government ministers, such as Dr Ebeid, would be the first to admit that Egypt has inherited a chronically unwieldy structure from the Nasser era. They also believe that if Egypt is to encourage new investment and pull itself out of recession, an accelerated process of privatisation and liberalisation is the answer.

The question, in a country where policy-makers appear to operate under a system burdened with more checks than balances, is whether the reformists will be given sufficient opportunity to test their proposals.

Balance of Payments (\$bn)			
	FY 1985-87	FY 1987-88	FY 1988-89
Trade balance	-5,888	-6,887	-7,888
Exports (FOB)	2,284	2,274	2,496
Imports (CIF)	-8,172	-9,161	-10,384
of which			
Petroleum	906	1,063	1,068
Agriculture	467	468	372
Manufactures	-7,325	-8,641	-9,079
Services balance	3,800	4,000	4,200
Receipts of which			
Suez Canal	778	1,841	1,838
Tourism	4,016	4,578	5,044
Transport	1,148	1,289	1,307
Investment	390	588	628
Payments of which			
Interest payments	-828	-2,384	-3,208
Transfer payments	-1,084	-788	-1,016
Transfers	3,998	4,004	4,248
Governmental	974	988	1,110
Worker remittances	3,024	3,284	3,298
Current account balance	-204	-887	-1,487
Total external debt (\$bn)	40	45	48

Supplies from year to year from July-June

Source: US Embassy (Economic Trends, Cairo)

Victor Mallet examines the dilemmas facing the oil sector

Expectations on a downward curve

The Egyptian oil industry is haunted by the image of two lines crossing on a graph. After 15 years of net oil exports and substantial foreign exchange earnings, Egypt is approaching the day when falling oil output will be overtaken by rising domestic consumption.

That day has already been postponed - at one time it was expected in the early 1990s - by the development of new fields, the suppression of local demand following the reduction of consumer fuel subsidies, and by the increasing use of natural gas instead of oil for electricity generation. But its eventual arrival, possibly within the decade, appears no less inevitable.

Egypt produces around 850,000 barrels of oil a day from its 400 barrels of reserves, and new discoveries are not sufficient to make up for the depletion. Domestic use is of the order of 450,000 b/d, with the remainder funding the costs and profits of foreign companies or earning dollars for Egypt.

At its output peak in 1985, Egypt produced some 930,000 b/d, and its annual net earnings once reached nearly \$3bn, compared with under \$1bn in 1988-89.

"Oil is very, very important to Egypt but Egyptian oil is not very important to the world," says an oil industry executive.

Egypt is therefore a relatively minor player on the international markets. It is not a member of Opec but was readmitted last year to the Organisation of Arab Petroleum Exporting Countries (Oapex) following the thaw between Cairo and the rest of the Arab world.

Lack of effort is not to blame for declining output. Egypt has one of the highest concentrations in the world of foreign exploration companies and concession areas. In the 1980s more than 1,200 new wells entered production; a record 88 concession agreements were signed last year and another dozen may be awarded in 1990.

The problem is that the Gulf of Suez, which still produces nine-tenths of Egyptian oil, is a fairly mature and well-explored production zone, while the newly-developing Western Desert is not proving as bountiful as was once hoped, although its substantial gas reserves are

a useful bonus. Amoco, the foreign partner in Gupec (the Gulf of Suez Petroleum Company) which produces more than half of Egypt's oil, has meanwhile won a concession in central Sinai, and the prospects there are so far unknown.

With most of the newly-discovered reservoirs in the Western Desert turning out to be small, Egypt faces the same kind of challenge as Oman: small deposits tend to mean high unit costs. As in Oman, there is scope for expanding the use of secondary recovery techniques to maximise output with water or gas injection and with pumping when pressure is low.

Gas exploration and development has expanded since the foreign companies were motivated by the two-year-old gas clause providing for cost-recovery and profit-sharing, instead of the old system which simply allocated incidental gas finds to the state.

In the past, gas has been produced mainly in the Nile delta and off the coast of Alexandria, as well as in the Gulf of Suez, but output from the Western Desert is increasing fast.

Shell is developing the Bahri el-Din concession there at a cost of some \$400m, and the gas will be piped to the Asmara petrochemicals complex west of Alexandria. Egypt's petrochemicals industry is set to expand to increase the supply of products for the domestic market.

Current trends suggest that the gas itself will also be used only for the expanding home market. This presents a potential difficulty for the foreign oil companies: they are paid for gas development with oil from the Gulf of Suez, but there will be no net oil exports to pay for the exploitation of the gas.

Prices are fixed every two weeks, a system which has sometimes proved unable to cope with the demands of a volatile international oil market. It can leave Egypt with a glut on its hands, and the foreign oil companies with expensive oil to absorb into their sales networks.

Egypt is also anxious to promote its own state-owned oil service companies. This can inconvenience the exploration companies in their search for the best deal available. To make matters worse, the foreign companies are obliged to buy Egyptian pounds for their local costs at a rate of E£1.1 to the dollar, compared with the managed commercial floating rate of about E£2.4.

The real crux, however, will only come when those two lines cross on the graph, net exports cease, and Egypt has to find dollars from elsewhere to pay for oil and gas production.

THE NILE BANK

Authorised and paid up capital US \$40,000,000 fully subscribed by Egyptian individuals. The Bank deals in foreign currencies as well as Egyptian pounds.

BALANCE SHEET AS AT DECEMBER 31st, 1990 (in L.E.)

(UNAUDITED)	31/12/89	31/12/88
Total Assets & Liabilities....	848,762,878	656,939,538
Capital.....	in US \$ 40,000,000	40,000,000
Total Loans.....	328,760,174	221,926,832
Investments.....	27,682,078	24,898,648
Net Profits.....	17,388,659	13,641,653

(Dec. 1988 US \$ = 2.35 LE / Dec. 1989 US \$ = 2.55 LE)

THE NILE BANK COMPANIES

The Nile Bank Companies, with a total capital of 150.7 m E. Pounds, in which the bank holds an average 20% share are:

1. Nile Co. for Agricultural Industries
2. Nile Co. for Printing and Packaging
3. Nile Co. for Reconstruction
4. Nile Co. for Agricultural and Food Industries
5. Nile Co. for Manufacturing Building Materials
6. Nile Co. for Metal Industries (SAMY)
7. Nile Co. for Fodders and Chickens
8. Nile Co. for Projects and Trade
9. Nile Co. for Tourism
10. Modern Arab Co. for Timber Industries (MATIN)
11. Cairo Investment & Development Co.
12. Mansoura Poultry Co.
13. Cairo Radiology Centre
14. Nile Co. for Chemical Industries and Modern Packaging
15. Nile Co. for Investment & Development
16. Nile Co. for Marketing

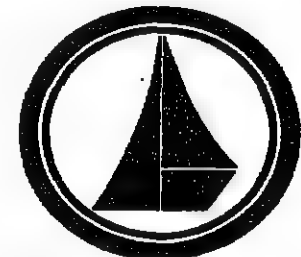
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- * CAIRO BRANCH
- * SOUHAG BRANCH
- * HELIOPOLIS BRANCH
- * DAMIETTA BRANCH
- * EL HELGAZ BRANCH
- * HELWAN BRANCH
- * SHOUBR EL KHAYMA BRANCH
- * (15 MAY CITY)
- * MAADI BRANCH
- * AIROPOFFICE
- * ALEXANDRIA BRANCH
- * (ALEX. HARBOUR OFFICE)
- * GIZA BRANCH

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Tel: (202) 452-8816 Telex: 372-1500 KM
Fax: (202) 872-9174



EGYPTIAN GULF BANK

BALANCE SHEET AS OF DECEMBER 31st, 1988 (in L.E.)

	31-12-88	31-12-87
Total Assets & Liabilities	734,874,394	652,717,462
Capital	17,783,416	17,783,416
Loans & Discounts	547,776,798	421,218,602
Net Profit	6,794,202	6,690,576

Total Assets at December 31, 1988: U.S. 311,982,937 (at exchange rate 2.3555)

Egyptian Gulf Bank's Branches:

- Head office at Giza Branch
- Cairo Branch
- Al Azhar Islamic Branch
- Heliopolis Branch
- Alexandria Branch

Head Office

8,10 Ahmed Nessim Street, Giza, Egypt
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EGYPT 3

Victor Mallet on the political impact of Moslem radicalism

'Islamic solution' fails to deliver

EGYPT'S friends and neighbours and Egyptians themselves still focus much of their political attention on the remarkable rise of the Islamic tendency over the past decade.

Those who favour the stricter application of Islamic tenets have made great strides. But it is becoming the accepted wisdom among political analysts in Cairo that Moslem activists owe part of their success to the amorphous and woolly-minded nature of the establishment - in particular the ruling National Democratic Party - and the weakness of the liberal and leftist opposition groups.

Many middle-class Egyptians argue that the Islamic tendency reached a peak two or three years ago, and has suffered since then from the collapse of the Islamic investment funds (which left thousands of small savers in desperate financial straits), from the manifest difficulties of the religious regime in Tehran after the death of Ayatollah Khomeini, and from the excesses of young militants.

Academics suggest that 15-20 per cent of the population actively support the aims of the quasi-legal Moslem Brotherhood, the 60-year-old organisation which is represented by 36 members of parliament under an agreement with the enfeebled Socialist Labour and Liberal parties.

The well-organised and relatively moderate Brotherhood, however, can count on the tacit support of an overwhelming Moslem population, make use of the country's network of mosques, and rely on the sympathy of its opponents.

The Brotherhood has established schools and clinics and successfully contested elections for student and professional groups across Egypt.

Extremism is by no means dead, even if the Moslem Brothers have been partially co-opted into the established political order. In March hundreds of young Moslems went on the rampage in the El Minya governorate in Upper Egypt, burning and ransacking the property of the Christian community. They had been inflamed by the shadowy "Jamaat Islamiya" (Islamic groups) and by rumours of a Christian vice-ring using young Moslem virgins for pornographic videos.



President Mubarak

Although there is inevitably some overlap between the Brothers and the extremists, President Hosni Mubarak is credited by his more secular supporters with having implemented a clever divide-and-rule policy to expose the differences among Moslem fundamentalists.

Some Egyptians dismiss the extremists as "Islamic fascists", and they in turn have been known to refer contemptuously to the Brothers as "retired militants".

Driven underground, fundamentalists have the appearance of an ominous and united force but in the cold light of day the vague slogan "Islam is the solution" offers little comfort for a nation grappling with \$50bn of foreign debt.

President Mubarak has presided over a period of foreign policy success and increasing freedom of speech in Egypt since he took power after the assassination of Anwar Sadat in 1981, but growth in political freedom has lagged.

Analysts such as Professor Ali Dossouki, director of the Centre for Political Studies at Cairo University, believe the government's lack of vision has made a substantial contribution to the achievements of the Islamic activists.

"Their real power," he says, "is the fragility of the Government, the impotence of the NDP, and the lack of any ideological content in our regime."

Half of Egypt's population is under 20 and is growing up in a liberal, intellectual atmosphere, but, Dr Dossouki

argues, "they are neither being satisfied materially, nor being given a dream."

If the Government can be said to lack charisma and to have adopted a bumbling policy of crisis-management, the ageing opposition party leaders have not done much better.

In the 1987 election the NDP won 84% of the 458 seats in the People's Assembly, the SLP/LP/Moslem Brotherhood alliance won 60, the New Wafd (which espouses liberal economic policies) took 35, and independents seven; a further 10 deputies are appointed by the President. The leftist Progressive Unionist Party won none.

Egyptian elections, however, have traditionally been rigged in favour of the government, and turnout in the big cities is as low as 20 per cent.

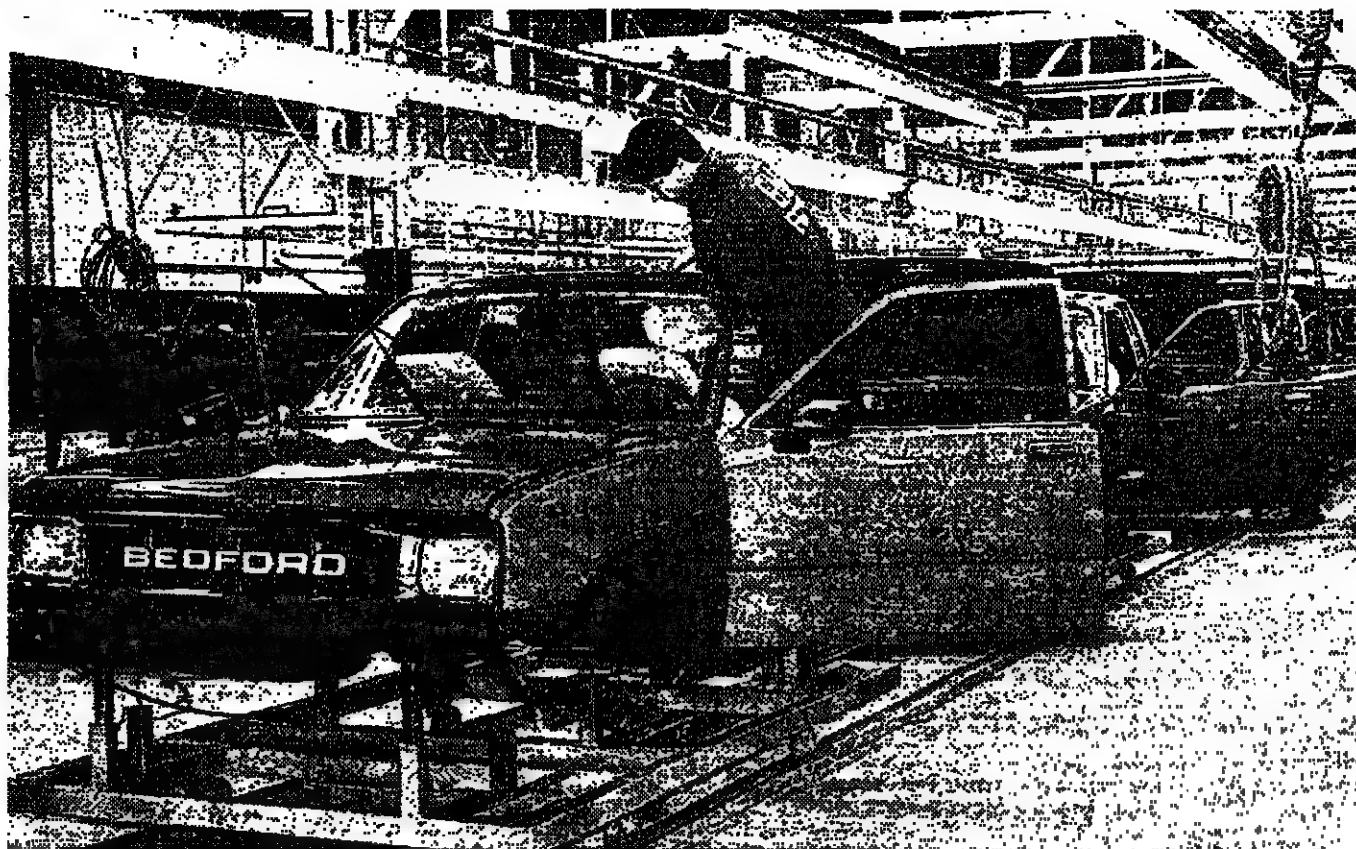
The lack of faith in democratic institutions has been exacerbated by the NDP's decision to ignore court rulings which have sought to overturn official election results. The Administrative Court has twice ruled that 39 deputies

elected in 1987 should be replaced by opposition candidates because of irregularities at the polls.

The verdict in a case challenging the constitutionality of the electoral law (a party must win eight per cent of the vote to win any seats, and that the votes of those which fail revert to the winning party) is due this month.

Egyptians are predicting that the Government could feel a moral obligation to call an election this year if the court rules against the electoral law, although Mr Mubarak is unlikely to risk a completely free and fair vote.

The imperturbable Mr Mubarak, it seems, will muddle through. But until Egypt is able to establish a tradition of democratic stability, its inhabitants will continue to fear that economic decline, Islamic extremism, and one of the country's periodic eruptions of violence will play into the hands of an ambitious and charismatic ideologue who has yet to reach the public eye.



Vehicle assembly plant at General Motors Egypt. The company claims the government's unfair treatment of the private sector is one of the main concerns of investors. General Motors, for instance, cannot change its product mix without permission.

Chastened international banks are pulling out of Egypt

Sadat's open door closes

INTERNATIONAL banks, deterred by economic recession, Egyptian debt and a change of emphasis in the late 1980s away from dollar lending to Egyptian clients, have started to tipice out of Egypt.

Lloyds Bank is in the process of closing its branch office in Cairo; Bank of America has pulled out of its joint venture with Banque Mier, although its separate branch office will remain; and Chase Manhattan sold its share in a joint venture in 1987. Other foreign banks, which have cut staff over the past five years, may follow, leaving the field clear to the remaining joint ventures, foreign branches, local private institutions and the four state banks which dominate the market.

The pull-out from Egypt is attributed to a worldwide drawing in of horns by chastened international banks, and

to 1987 changes in the Egyptian foreign exchange system.

Since the 1974 "open door" policy of the late President Anwar Sadat, foreign branches - excluded from Egyptian pound business - and joint ventures have been able to operate in Egypt and cater for a surge of imports and borrowing. Until May 1987 official sources of foreign exchange were allocated largely to the public sector, leaving the private sector to import goods and repay its dollar loans through the black market.

Then, under pressure from the International Monetary Fund, Egypt devalued its currency, cracked down on the black market, and set up a new foreign exchange pool system which allowed Egyptians to get access to dollars by paying in Egyptian pounds.

"Foreign banks basically existed because the black mar-

ket existed," says one banker from a foreign branch. "The changes effectively channelled import business away from the foreign banks, mostly to the joint venture banks. We had good letter of credit volumes for the first five months of 1987, and then from May virtually nothing."

By that time the high volume and poor quality of both dollar and Egyptian pound loans were becoming a serious concern for the banks, and the concern persists today. Outstanding private sector hard currency debt is estimated at about \$1bn, mostly owed to the joint ventures and foreign branches and much of it in arrears. The slowness of the legal system favours the debtor rather than the creditor.

Soundly managed banks were therefore cutting back their lending, particularly in dollars, well before 1987. Some

bankers challenge the notion that there is not much that foreign branches can do to justify their existence in Cairo. Bank of America's branch, for example, is active in swapping Egyptian foreign currency debt for Egyptian pounds to be used as equity participation or for export promotion.

Other business opportunities for foreign branches include advisory services, performance bonds for foreign contractors, and some trade finance with the dollars which each bank is able to gather in from tourists or other sources.

But there is broad agreement in the banking community that Egypt, with about 100 banks, just has too many of them. In a recession-hit economy still dominated by the public sector, the four state-owned banks grab three quarters of the business. The healthiest banks are those which have cornered the

few bright sectors of the economy and the richest sources of foreign exchange. The public sector National Bank of Egypt, for example, has a stranglehold on the state oil and gas sector, while the Egyptian American Bank (51 per cent Bank of Alexandria and 49 per cent American Express Bank) concentrates on tourism.

In these times of bad debts and patchy performance from Egyptian companies, the more successful financial institutions are anguished by the Government's insistence that the public sector banks should bail out some of their smaller brethren. Total bank deposits amount to some \$250bn, of which nearly half is in dollar accounts. Profit announcements by many banks are overshadowed by suspicions that bad debts have been inadequately provided for.

Egyptian banking and the economy has been affected by the collapse of the Islamic deposit-takers. The loss of public confidence in Islamic banking and the Government's crackdown on the Islamic sector in 1988 has redirected some business towards the commercial banks, but the crisis has

discouraged many Egyptians working abroad from remitting their money home.

In the longer term, commercial banking in Egypt and the Middle East may benefit. Bankers in the Gulf states point delightedly to a ruling by the Mufti last year which condoned some modern banking practices and the use of interest rates; the essence of his argument is that the Koran condemns excessive usury rather than the payment or receipt of interest as such.

Thousands of small Egyptian investors, lured by extraordinarily high and unsustainable rates of return from the Islamic investment companies, have lost out in the crash. It is estimated that they lodged as much as \$25bn in more than 100 Islamic funds.

Last month the trial began of Mr Ahmed Tawfik Abdel-Fattah, chairman of the Rayan Islamic investment company. He is charged with defrauding investors of the equivalent of \$718m, and government efforts to locate any money in accounts abroad appear so far to have been unsuccessful.

Victor Mallet



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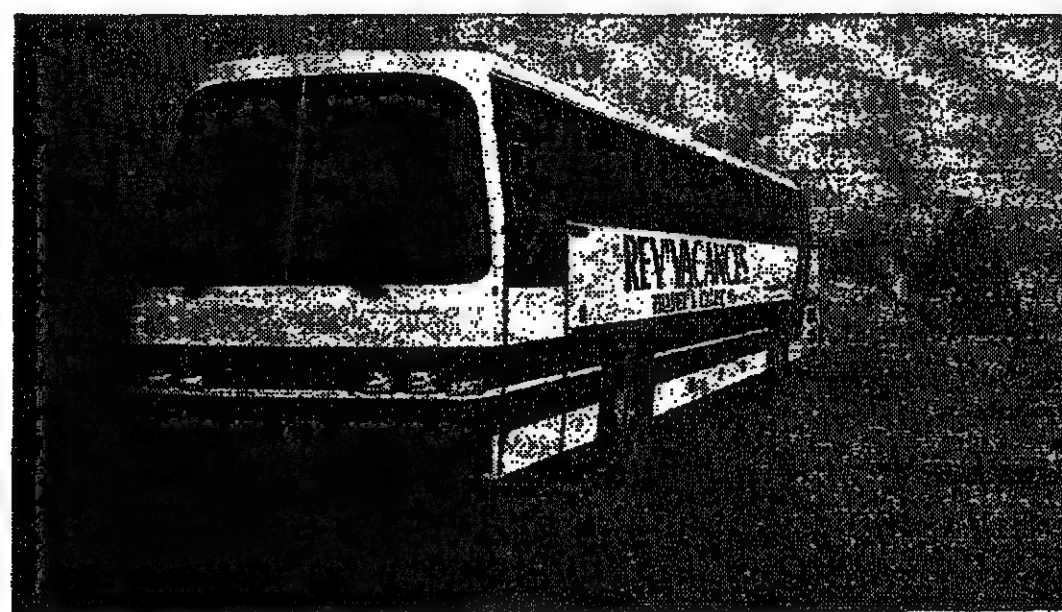
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AGRICULTURE

Slow change of tack

LIKE A MAN struggling to free himself from a straitjacket, Egyptian agriculture in the 1980s faces the difficult task of escaping from the panoply of constraints under which it has been operating for the past decades.

The consequences of extensive government interference in all aspects of the production and marketing of agricultural output are plain. In the early 1970s, long after the introduction of the land reform programmes of the 1950s and 1960s, Egypt remained a net food exporter.

In the decade between the mid-1970s and mid-1980s, food self-sufficiency slipped to below 50 per cent. Part of the reason was the rise in population. Low official prices for food grains forced many farmers into stock-farm production. Today, the result is that more than one third of Egypt's 7m feddans (a feddan equals about one acre) of arable land has been given over to the cultivation of berseem clover as a winter crop.

Egypt, meanwhile, has become one of the world's biggest wheat importers after the Soviet Union and China. This year, its wheat imports are expected to exceed 7m tonnes of grain compared with a local production of about 10m.

The total value of imports of all agricultural commodities in 1988-89 exceeded \$4.2bn out of a total import bill of about \$10bn. As Egypt's population continues to rise at a conservatively estimated annual increase of 2.9 per cent there seems little prospect of a big improvement in its food self-sufficiency without a much speeded-up reform programme.

Dr Hassan Ketr, the under secretary in charge of Agricultural Economics and Statistics in the Ministry of Agriculture, estimates a growth in agricultural production of around 2.9 per cent - about equal to the rate of population increase. He strongly argues that the liberalisation of agriculture,

which began in 1985, is proceeding more or less as planned, and that the pace of reform is adequate. But western experts insist that much more could be done, if only the government would further ease controls.

The government, however, is reluctant to let go, for reasons that perhaps have more to do with national pride than anything else. At Salhaya, for example, a dairy farm has been left idle because of the difficulties of finding stock and securing the necessary expertise to run it. A foreign company offered to join local private investors and farmers in the running of the dairy as a model for others, but the authorities have been haggling endlessly over the terms.

Agriculture, after being taken for granted for far too long, is becoming a key area of government concern for the 1990s as the realisation dawns that Egypt's lack of food security is a serious threat to social and political stability. Egypt's foreign debt and its constant struggle to find the hard currency to fund imports of commodities has brought home the need to achieve the maximum benefit from its limited agricultural land. These concerns have also stimulated the drive to reclaim desert land for agriculture.

Here again, the government is under pressure to facilitate private investment, and several big schemes are being studied. But investors are finding that their proposals become entangled in red tape. The authorities also appear to be torn between using land reclamation as a means of dealing with a social problem - involving the enormous task of finding jobs for the young unemployed who are being settled on small plots of reclaimed land - and putting more effort into encouraging larger and possibly more productive units.

The government target for the next 10 years is to reclaim 1.6m feddans. This ambitious programme, it is estimated, would create 5m additional jobs and house 800,000 families. International lending institutions, such as the World Bank, remain sceptical about the economics of Egypt's land reclamation programme; but after years of resistance to lending for these schemes, a change of mind appears to be in process.

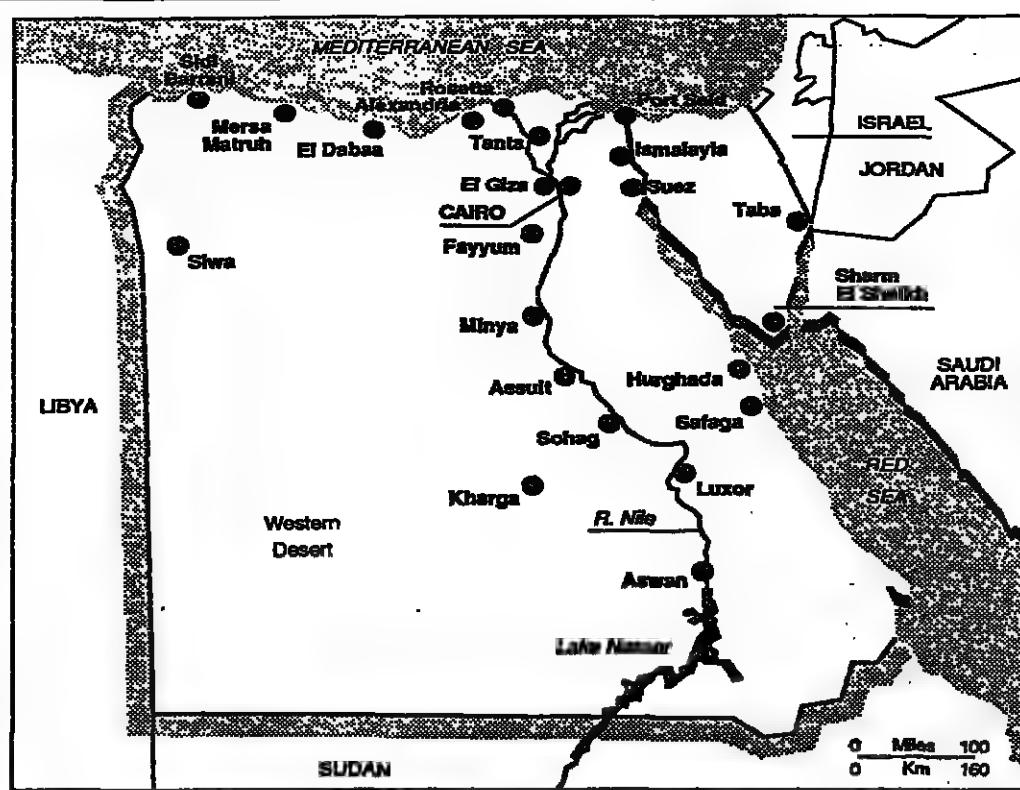
A factor encouraging a rethink of the economics of land reclamation is that energy costs have not risen as predicted in surveys conducted more than a decade ago. One of the difficulties cited in these assessments was the cost of pumping water to reclaimed land many metres above the Nile and its canal network. Ministry of Agriculture officials are sensitive to criticism that Egypt is not moving fast enough in its liberalisation programme. Dr Ketr points out that the number of crops under "compulsory delivery" has been reduced from 14 to three; only cotton, sugar cane and half the rice crop are subject to mandatory acreage and procurement requirements, and plans are afoot to take rice off the quota list.

The authorities have also been increasing prices for "controlled" crops in an effort to bring them closer to world market levels, but again, it seems, movement is too slow. Cotton procurement prices remain at less than 50 per cent of that on the international market. Not surprisingly, production of Egypt's main export crop has dwindled throughout the 1980s, and with prices still pegged at an artificially low rate there seems little prospect of a turnaround.

The government is caught between wanting to encourage greater productivity at the same time as ensuring that the cost of subsidised cloth to the poor does not go through the roof. The big slump in cotton output is the clearest example of farmers responding negatively to government controls.

Acres sown with cotton is down in any case, but yields have plummeted. Farmers simply do not take care with the "government crop." Being commercial creatures, they would ask: where is the incentive?

Tony Walker



ELECTRICITY SECTOR

Cairo plugs power vacuum

THE POWER sector has every reason to be quietly satisfied with developments in the past 12 months. For the first time in almost a decade, Egypt has built up a generating reserve of about 16 per cent of peak demand.

Mr Said Issa, chairman of the Egyptian Electricity Authority, said that a reasonable balance between supply and demand was achieved late in 1989, and he saw no reason why it should not be maintained indefinitely.

"We hope," he said, "to sustain the technical reserve more or less at its present level, but of course increases in demand depend on the economic situation." Egypt's lingering recession has helped the power sector catch up.

Mr Issa estimates that demand is slowing down to about 6 per cent annually, after a decade of increases of more than 10 per cent throughout the 1980s. At the same time, Egypt continues to push ahead with an ambitious programme of constructing new plants and refurbishing existing ones.

Much of the credit for achievements in the power sector is going to Mr Mohamed Maher Abaza, the volatile Minister of Electricity, who has been particularly successful in securing international funding for new projects.

"He's been a very effective minister," said a foreign expert who has closely observed Egypt's power sector for the past decade. "He has doggedly pursued his goal of ensuring that supply matches demand."

The fact that this has happened sooner than even the expensive Mr Abaza may have expected has a lot to do with the panic that accompanied predictions in 1987 and 1988, that the turbines in the Aswan High Dam may have to be shut down altogether because of the

low water level in the dam itself.

As the Aswan high and low dams supply about 25 per cent of Egypt's electricity, dire forecasts of power shortages were almost the order of the day. As it happened, the drought in Egypt's African hinterland broke before the most gloomy predictions could be fulfilled.

But by then, Mr Abaza had already successfully used these concerns to secure the funding necessary for an emergency programme of power station construction. Agreements for the installation of no fewer than five additional 120MW and 110MW gas turbines in the Nile Delta and in Cairo itself were speedily concluded.

Egypt's installed capacity now totals about 10,800MW, of

which, according to a foreign expert, about 8,000MW is "dependable." Estimated peak load is 6,500MW.

Allied to the efforts to push ahead as fast as possible with increasing local generating capacity, Egypt's Electricity Minister is also championing regional networks. Egypt and Jordan are proceeding on a scheme to link their grids by way of an undersea cable across the Gulf of Aqaba.

Among larger projects on the drawing-board are schemes for a 1,200MW oil and gas-fired power station at Kurmat on the Nile, south of Cairo, and a 600MW coal-fired plant at Ayn Musa on the Sinai coast. Mr Abaza said he expected tenders

to be called for both projects within the next year.

The United States Agency for International Development (USAID), the African Development Bank and the European Investment Bank have all indicated an interest in helping to finance the \$850m-900m Kurmat project. But all have tied offers of assistance to further electricity price increases.

Donors assume that Egypt would not have indicated an interest in pursuing detailed discussions on Kurmat if it did not intend to raise electricity prices this year.

Pricing levels still remain low by international standards. The current average price of electricity is about four pence (1.5 cents) per kWh compared with an economic cost of about 18 pence (7 cents) per kWh. Large public sector consumers, such as the aluminium smelter at Nag Hammadi in Upper Egypt, continue to be heavily subsidised.

These plants are charged as little as two pence per kWh compared with private-sector joint ventures organised under foreign investment Law 43 which are obliged to pay as much as 18 to 20 pence per kWh. Power analysts estimate that on average, Egyptians pay just 19 per cent of the economic cost for their electricity.

The World Bank and other donors have been pressing Egypt to bring domestic prices in line with the economic cost over seven years, but at the present rate of price increases this target seems unattainable.

The staggering cost of the electricity subsidy to Egypt exceeds E65.2bn annually. The total subsidy for the energy sector, including subsidised petrol and natural gas, as well as electricity, is estimated at about E11bn.

Tony Walker

TOURISM

Rising fortunes

TOURISM in Egypt is a bright spot in an otherwise lacklustre economic picture. The boom dates back to 1987, when the aggressive free enterprise policies of Dr Fouad Sultan, the Tourism Minister, began to pay dividends at the same time as fear of terrorism receded after a series of incidents in the mid-1980s.

Egypt's owes much of its success to the rapid development of resort hotels on the Red Sea coast at Hurghada and in the Sinai.

"We wanted to have leisure as well as culture," says Dr Sultan. "We intended to diversify the tourist products offered to the international markets. One of the characteristics of the industry had been non-repeat tourism."

The idea of adding beaches, coral reefs and scuba-diving to Egypt's cultural heritage has been welcomed by the banks and the private sector; tourists are likely to want to visit pyramids once in a lifetime, but they could return to the Red Sea year after year. Tax holidays and streamlined investment procedures have helped to double the number of rooms available over the past five years to 43,000, with a further 10,000 expected by the end of this year.

In the first two months of this year visitor arrivals rose by 31 per cent over 1989, and Dr Sultan is hoping for a total of 3m travellers and 25m visitor-nights in the whole of 1990. That would put the industry well ahead of the government's official target of 2.5m travellers for 1992. A particularly encouraging sign for the new policy is a 50 per cent increase in the average length of stay to about nine nights.

Dr Sultan estimates that total receipts from tourism amount to some \$5m a year, a vital contribution to Egypt's limited supplies of foreign exchange. There are indirect benefits, too. "Between 70 and 75 per cent of investments for hotels or tourist facilities used to leak to the outside world in the form of imports,

with 25 per cent left for the local market," says Dr Sultan. "Now it's the other way round. The multiplier effect of such investments is significant."

While few would quibble with the benefits of the tourist boom so far, some critics believe that Egypt has over-invested in hotel capacity and related tourist facilities; others fear the environmental impact of rapid development on the Red Sea.

The government was recently obliged to impose a ban on the building of new Nile cruises, whose numbers had swollen from 64 in 1986 to 120 today. A further 60 are under construction.

Locked in bureaucratic combat with his less enthusiastic colleagues, Dr Sultan has turned to state-owned hotels to international and local private sector management and persuaded EgyptAir to renew its fleet and accept a greater degree of competition. His Herculean efforts to privatise the hotels completely have run into stiff opposition from the vested interests in the public sector, but the new capital injected by private leaseholders has boosted investment in cash-starved hotels in Cairo.

Dr Sultan believes that his competitive "open skies" policy has paid off handsomely - in spite of the misgivings of EgyptAir's management - with higher load factors and greater efficiency. The entire fleet has been sold to a US leasing company, and is being progressively replaced with new aircraft. Two Boeing 747s and five 767s have arrived and 16 Airbus are on order.

Dr Sultan says that investor interest in tourism is so high that when Taba was handed over by Egypt to Israel - in compliance with international arbitration over a border dispute - he was able to raise the necessary \$7m compensation money for the old Bonesta hotel in Taba in 24 hours as part of the capital for the development of the area.

Victor Mallet

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KEY FACTS

Population: 52.7m (88);
54.1m (89)
GDP per capita (current prices): E1,049 (87-88);
E1,264 (88-89)
GDP (current prices):
E255.3bn (87-88); E268.4bn
Urban Consumer price
increase (%): 10 (87-88);
15 (88-89)
Current exchange rates:
(Mar '90) E = E2.23;
S = E2.62

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STARTED OPERATION FEBRUARY 1985
Amount in Millions (L.E.)

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Net Profit	2.1	3.8	10.4	16.2

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CANADA[illegible]

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TOKYO - Most Active Stocks					
Tuesday April 3 1980					
	Stocks	Change	Stocks	Change	
	Trading	Price	Trading	Price	
Hosoda	34.6m	+2.50	Hosoda Paper	19.2m	
Sumitomo	18.8m	+1.25	Sumitomo Ind	1.8m	+0.50
Canon	16.8m	+0.50	Kanagawa Steel	6.8m	+0.75
Yamaha	16.8m	+0.50	Kanagawa Steel	6.8m	+0.75
Toshiba	15.8m	+0.50	Nippon Steel	7.5m	+0.50

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3pm prices April 3

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Continued on Page 45

NASDAQ NATIONAL MARKET[illegible]

Spn prices
April 5

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FINANCIAL TIMES
SUNDAY BUSINESS SUPPLEMENT

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICA

Dow makes healthy gain after Tokyo's recovery

Wall Street

THE SHARP rebound in Tokyo helped US equities to make strong gains at yesterday's mid-session, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was 33.65 higher at 2,724.10 on improved volume of 57m shares. The Dow had lost only 6.78 on Monday in spite of the second worst drop ever in Tokyo.

Yesterday's morning gains were not confined to blue chip issues, which have tended to outperform the broad market for some months. At mid-session, the Nasdaq Composite Index of over-the-counter stocks, which has been under pressure lately, was 3.55 higher at 436.73 and other major indices also posted healthy gains.

There was little reaction in the equity market to news at mid-session that the Federal Reserve had cut its target for the three-month Treasury bill rate by 0.25 per cent to 5.50 per cent. This was partly because, without a plunge in building permits, the indicators would have fallen only 0.1 per cent. The release suggested that the economy continued to roll along at a modest pace, but was not falling into recession.

Of more concern to both the stock and bond markets are this Friday's March employment figures which provide a first glimpse at the economy's performance each month and are looked at closely by the

Federal Open Market Committee in setting monetary policy. The improved volume in the equity market yesterday encouraged those who expect it to rally further. There was some scepticism about what was, on the surface, an encouragingly resilient performance on Monday because volume was so low, with only 124m shares changing hands.

Mr Newton Zinder, technical strategist at Shearson Lehman Hutton, said the light volume and mediocre breadth, both of which were present on Monday, were significant impediments to sustained rallies. He said that he had expected some follow-through gains yesterday but still questioned whether these could be sustained.

The market has been preparing itself for possible as US corporations announce their first quarter results in the next few weeks. The case of Network Equipment Technologies, which fell more than 20 per cent on Monday after the company said earnings would be below expectations in the quarter ending March, showed how sensitive investors were to poor figures.

Among featured issues yesterday was Corning, the glass manufacturer, which dropped 3% to \$45.40 after it announced net income of 49 cents a share in the first quarter which was below expectations.

Unocal, which has been rising on takeover speculation, yesterday dropped 1% to

\$32.00, on profit-taking and after some negative comments about its earnings this year from Wall Street analysts.

Georgia Gulf fell 3% to \$44.00. UAL, the holding company for United Airlines, was up 2% at \$183.00 on reports that the airline might be near to an pact with unions for an employee buy-out.

Among blue chip issues, IBM added 3% to \$106.00, Coca-Cola gained 1% to \$27.00, and International Paper edged 3% higher to \$50.00.

Canada
TORONTO firms at mid-session, cheered by Tokyo's recovery and a rise in the gold price on rumours of Middle Eastern and Japanese buying.

The composite index was 24.0 higher at midday at 3,636.5 after opening at 3,626.37. Gold shares bounced back, with Corona adding 3% to C\$9.14 and Lac Minerals up 3% to C\$13.94.

EUROPE

Paris enjoys chance to celebrate rate cut

BORSES were split yesterday between those actively making strong gains based on fundamentals, such as Paris, and those hampered by quiet trading, such as Zurich, writes Our Markets Staff.

PARIS was at last able to welcome the previous day's interest rate cut, after Monday's fall in this volume after Tokyo's plunge. The CAC 40 index gained 38.37, or 2 per cent, to 1,985.55 in active volume estimated at FF3.5bn to FF4.0bn, compared with Monday's FF2.2bn.

Optimism about the economy and the franc's strength, together with hopes of a further cut in interest rates, attracted back the foreign investors, with blue chips rallying in busy trading. Lafarge, the cement producer, continued to advance after its recent profits announcement, gaining FF7.25, or 6.8 per cent, to FF391.50 in the day's biggest volume of 700,000 shares.

Elsewhere in the construction sector, Bouygues, the building group, gained FF3.20 to FF18.80, Eurotunnel gained FF3.20 to FF55.50 after encouraging progress reports on the Channel tunnel. Other strong performers included Lyonnaise des Eaux, which

added FF2.25 to FF7.00. CSE rose FF2.20 to FF60.10. The electrical and engineering stock reached a day's high of FF614 after a news agency report that it would announce profits of more than FF4bn today, analysts expect about FF3.8bn.

Scot, the distribution group, continued to retreat, losing FF2.10 to FF29 on expectations that it would report a wider loss after the close.

FRANKFURT rebounded Monday's decline, the FAZ index rising 13.24 to 830.82 at mid-session and the DAX closing 37.03 higher at 1,968.33. Volume rose from DM7.5bn to DM9.2bn.

Traders, rather than investors, were said to be driving the market once again, but several of the big international blue chips, which were hit especially hard on Monday, recovered only part of their losses. Daimler rose DM1.40 to DM258 after Monday's DM2.35 loss, Siemens DM1.10 to DM200.50 after a DM16.50 fall, and Deutsche Bank DM5 to DM15.50 after DM15.

The previously lagged chemical sector, heavily weighted in the DAX index, made up the difference, with Bayer DM6.40 higher at DM219.50 and BASF rising

DM4.70 to DM212.50. Retailers gained on the detail of the Bundesbank's monetary union proposals, Kaufhof ending DM34 higher at DM717 and Karstadt DM31 at DM723. Constructions, which are an illiquid sector, showed

impacting on bond yields and, through them, on equities. Alusuisse-Lonza indicated the depth of the market's lethargy yesterday, when it said that it planned to delay the relatively modest rights issue which it had announced in mid-March; it cited unfavourable market conditions and interest rates.

AMSTERDAM showed its disappointment over insurer Amey's merger with Groupe AG of Belgium. The link-up was not only seen as potentially diluting Amey's earnings and not enhancing its considerable overseas operations, but had also taken away its attraction as a takeover target.

The stock fell FL2.30 to FL58.20 after being suspended on Monday, while fellow insurer Aegon rose FL1.50 to FL74.90 and NatNet firmed FL1.30 to FL74.90. The CBS tenancy index added 1.3 to 115.7 in moderate trading.

BRUSSELS saw Groupe AG slump 11 per cent following its marriage with Amey, as it too lost its premium as a takeover candidate. In the forward market, Groupe AG fell BF1.90 to BF10.500.

The rest of the market, however, recovered some of Monday's losses, with chemical

giant Solvay adding BF2.75 to BF13.800. The cash market index rose 12.19 to 6,104.17.

MILAN continued to find an appetite for Mr Carlo de Benedetti's stocks, while the rest of the market was generally easier. In thin trading, CIR, the holding company, rose L105 to L5,160 on reports that it would reduce the size of its already-announced capital increase, as well as on continued hopes of an agreement in the long-running dispute between Mr de Benedetti and Mr Silvio Berlusconi for control of the publisher Mondadori.

Olivetti surged L64 to L6,795 and reached L4,890 in the after-market on rumours that a foreign company, possibly Philips, might be buying shares. Analysts considered this unlikely, although they agreed that Olivetti would eventually seek a closer collaboration in Europe. The Comit index slipped 0.58 to 682.88.

MADRID held to its downward course, with the general index off 0.33 at 247.78. The index has fallen 18.2 per cent since its year's high of 302.88 on January 4.

STOCKHOLM and OSLO both rose in a technical reaction to Monday's losses but turnover was low.

even better gains, with Hoechst up DM1.54 and Hoechstmann a staggering DM163, or 12 per cent, at DM1,688.

ZURICH showed a rise, from 581.6 to 588.4 on the Credit Suisse index, but it did not do the business. Volume was thin, investors being dissuaded by high short-term interest rates

Volume totalled 37m shares, down from Monday's 42m.

Roundup
PACIFIC Basin markets reacted half-heartedly to Tokyo's rebound. Most ended higher but turnover was thin and investors were sceptical that this was the start of a permanent recovery.

TAIWAN fell prey to profit-taking after Monday's positive reaction to the Government's bank privatisation plans. The industrial sector was broadly lower while financial stocks remained firm. The weighted index, which rose 407.62 on Monday, lost 44.48 to 1,119.00. Turnover fell to 1,350m shares valued at NT\$128.5bn after 1,330m shares valued at NT\$137.5bn on Monday. The banks due to be sold to the public continued to rise. Chang Ewa Commercial Bank rose

NT\$3 to NT\$725. First Commercial Bank climbed NT\$5 to NT\$768 and Hua Nan Commercial Bank rose NT\$22 to NT\$795.

AUSTRALIA remained in the clutches of Tokyo, initially following Japan lower but then staging an afternoon rally. The All Ordinaries index closed 1.7 lower at 1,505.4 since natural resources and mining stocks came under pressure from the firm Australian dollar. Turnover was quiet, with 82m shares worth A\$157m traded compared with Monday's 87m shares worth A\$132m.

ANZ fell further following its announcement on Monday that it was taking a controlling stake in National Mutual Life Association of Australia. It lost 4 cents to A\$5.18, bringing its losses in the last four sessions to 32 cents. Clyde Industries fell 10 cents to A\$1.5 on news that Howard Smith had

sold its 9.3 per cent stake in it. NEW ZEALAND ended marginally better on increased volume. The Barclays index added 7.71 to 1,713.85 and volume rose to 7.7m shares worth NZ\$11.7m, up from 4.8m shares worth NZ\$7.8m on Monday.

Brierley Investments dominated trading, with 1.6m shares changing hands. The stock rose 3 cents to NZ\$1.50. TVS, the country's only private television broadcaster, added 4 cents to 82 cents on news that one of its largest shareholders, National Mutual Life Association, had offered financial help.

HONG KONG rose on bargain-hunting after Monday's sell-off sparked by Tokyo and the rise in domestic interest rates. Property stocks were in demand. The Hang Seng index added 7.75 to 2,888.45 but turnover dropped to HK\$1.14bn from HK\$1.20bn on Monday.

Japan hangs heavy weight around the world's neck

By William Cochrane

JAPAN dominates the quarterly performance figures for the world's equity markets. After an uncharacteristic 3.9 per cent rise in share prices for the last week of March, it still ended nearly 25 per cent lower over the three months, dragging the FT-Actuaries World Index down by 12 per cent over the same period.

At the end of last week, Nomura International looked at a volatile and uncomfortable week in bonds and equities, and promised "more of the same" in April. Hoare Govett said, with some reservations, that "recent lows could be tested again soon," and Yamachi Securities was looking for a 23 per cent increase in net Japanese investment in overseas equities in 1990.

West Germany picked up again in March as domestic and overseas investors dreamt of the corporate fortunes to be made in eastern Europe, this time with a particular accent on the steel and engineering sectors. It closed the quarter with a rise of more than a 10th.

However, during that period it had to climb back from two periods of sizeable correction and consolidation. W. Carr, part of the Banque Indosuez group, observed last Thursday that this performance had ignored a fall of 20 per cent in the German bond market in the space of six weeks.

Austria, a much more highly geared investment in eastern promise, ran out of impetus last week and eased back a fraction; but with a three months' rise of more than 50 per cent under their belts, investors have been indulging in a little profit-taking.

London brokers Smith New Court note that the equity cap-

MARKETS IN PERSPECTIVE

	% change in local currency				% change in sterling	% change in US \$
	1 Week	4 Weeks	1 Year	Start of 1989	Start of 1989	Start of 1989
Austria	-0.04	+4.34	+124.96	+55.72	+44.76	+63.01
Belgium	-0.03	+0.79	+0.64	-0.28	-0.80	-4.95
Denmark	+0.48	+3.58	+34.03	+4.83	+4.81	+6.78
Finland	-2.83	-4.61	-11.99	+4.03	+2.65	+4.89
France	+1.45	+4.46	+18.96	-2.75	-3.02	-0.91
W. Germany	+2.11	+7.52	+48.28	+1.04	+8.94	+11.31
Ireland	+0.58	-0.26	+19.44	+1.93	+1.54	+3.74
Italy	+1.95	+2.82	+7.86	-2.80	-2.73	-0.82
Netherlands	+1.88	+5.22	+7.61	-2.80	-2.73	-0.82
Norway	-1.16	-1.84	+28.31	+17.33	+15.40	+17.90
Spain	-1.42	-7.98	-13.65	-16.50	-17.78	-16.00
Sweden	-1.15	-2.50	+6.24	-9.25	-10.17	-8.22
Switzerland	+0.32	-2.48	+11.13	-5.75	-4.80	-2.73
UK	-1.31	+0.71	+5.40	-7.29	-7.29	-5.28
EUROPE	+0.22	+2.44	+13.85	-2.70	-3.22	-1.11
Australia	-1.98	-2.68	+9.15	-6.08	-12.30	-10.40
Hong Kong	+0.68	+2.36	-2.48	+3.38	+3.08	+8.33
Japan	+0.91	-12.49	-14.80	-24.81	-32.82	-31.38
Malaysia	-1.75	-3.18	+6.82	-0.43	-2.78	-0.82
New Zealand	-0.02	-0.98	-6.48	-14.00	-17.51	-16.31
Singapore	+0.28	+0.78	+27.86	+8.51	+7.08	+9.40
Canada	-1.50	-2.08	+2.58	-8.71	-9.82	-7.88
USA	+0.80	+1.80	+14.46	-3.94	-3.94	-16.38
Mexico	-0.02	+1.88	+168.40	+22.22	+15.88	+16.38
South Africa	-1.04	+5.71	+32.75	+10.62	-6.15	-3.09
WORLD INDEX	+0.41	-3.61	+1.82	-12.02	-16.58	-14.76

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Italisation of the market grew from Sch74bn in 1985 to Sch277bn in 1989, and the equity trading volume reported by banks soared from Sch10.2bn to Sch134.9bn in the same period.

The other big winner in Europe over the first quarter is Norway - where James Capel is beginning to sound concerned. "The market cannot buck international trends indefinitely," it says. The lower is Spain, where Hoare Govett reckons that the market is looking distinctly cheap, but also thinks that continued selling pressure on the banks may drag the index lower.

Tokyo

THE EQUITY market staged a strong rally after the opening yesterday, spurred by the yen's recovery against the dollar and firmness in the bond market, writes Martina Gannon in Tokyo.

The morning gain was interrupted as stock futures dipped, but active buying sent the Nikkei average up again to finish well above Monday's level. The index closed at 28,759.72, up 787.65 points or 2.7 per cent - its seventh largest daily gain over its points terms.

The Nikkei's see-saw started with a rise of 584, on active small-lot buying in the first half hour of trading, followed by a fall to the day's low of 27,878.18 - its first drop below the 28,000 level for 17 months.

Initial buying interest waned. The bullish mood returned in the afternoon, however, as the market showed signs of bottoming out, brokers said. Broadly placed small-lot orders and arbitrage trading sent the index up to 28,759.72 at one stage, the day's high.

The more widely based Topix index also rose, adding 41.78, or 2 per cent, to 2,111.11. Later in London, the ISE/Nikkei 50 index eased 0.53 to 1,636.54. Volume was 650m shares, up from Monday's 450m. Declines outnumbered advances by 464 to 412, with 70 issues unchanged.

Bond prices firmed in the wake of the yen's recovery to the ¥150 level against the dollar, with the yield on the benchmark 119th government issue closing at 7.25 per cent.

Electrical and high technology stocks were strong, with Sony climbing ¥500 to ¥8,100. Pioneer Electronic jumped ¥450 to ¥6,550, Canon rising ¥210 to ¥2,300 and NEC gaining ¥170 to ¥2,200. Pharmaceuticals also performed well.

In the afternoon, oils, min-

SOUTH AFRICA

JOHANNESBURG recovered from Monday's drop but closed off its highs after the Government announced security measures to contain black township unrest. Gold shares were mostly higher with Vaal Reef rising R3 to R381.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY APRIL 2 1990	FRIDAY MARCH 30 1990	DOLLAR INDEX
Figures in parentheses show number of stocks per grouping	US Dollar Index	Local Currency	1980 High
Australia (81)	133.28	121.24	117.28
Austria (19)	133.28	121.24	117.28
Belgium (61)	145.24	121.24	117.28
Canada (120)	139.89	121.24	117.28
Denmark (30)	135.99	121.24	117.28
Finland (26)	136.16	121.24	117.28
France (125)	151.59	121.24	117.28
West Germany (94)	134.41	121.24	117.28
Hong Kong (48)	120.98	121.24	117.28
Ireland (17)	185.10	121.24	117.28
Italy (96)	98.98	121.24	117.28
Japan (454)	124.40	121.24	117.28
Malaysia (35)	221.29	121.24	117.28
Mexico (13)	388.97	121.24	117.28
Netherlands (43)	137.14	121.24	117.28
New Zealand (17)	60.31	121.24	117.28
Norway (26)	229.37	121.24	117.28
Singapore (80)	188.82	121.24	117.28
South Africa (26)	180.81	121.24	117.28
Spain (43)	132.84	121.24	117.28
Sweden (35)	173.89	121.24	117.28
Switzerland (63)	98.98	121.24	117.28
United Kingdom (306)	147.21	121.24	117.28
USA (537)	137.01	121.24	117.28
Europe (990)	137.01	121.24	117.28
Nordic (123)	185.10	121.24	117.28
Pacific Basin (661)	124.63	121.24	117.28
Euro-Pacific (1831)	130.35	121.24	117.28
North America (527)	137.08	121.24	117.28
Europe Ex. UK (884)	130.57	121.24	117.28
Pacific Ex. Japan (207)	126.76	121.24	117.28
World Ex. US (1844)	131.30	121.24	117.28
World Ex. UK (2075)	130.80	121.24	117.28
World Ex. So. Af. (2321)	131.95	121.24	117.28
World Ex. Japan (1927)	137.67	121.24	117.28
The World Index (2381)	132.25	121.24	117.28

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FINANCIAL TIMES WEDNESDAY APRIL 4 1990

SECTION III

FINANCIAL TIMES SURVEY



Britain has been shaped by the links between London and "the provinces." But in less than one

generation the M62 has begun to turn the north of England into another country, linked by the Humber ports with the rest of Europe. Ian Hamilton Fazey reports

The road to independence

EVIDENCE is mounting that a new economic super-region is emerging in England. It runs along and parallel to the M62 Transpennine motorway from Liverpool Bay in the west to the mouth of the Humber in the east. It contains the main northern conurbations of Merseyside, Greater Manchester, Leeds-Bradford, Sheffield and Humberside.

Nearly 12m people live there, with 5m more within its broader hinterland. It accounts for more than 25% of the UK's gross domestic product and a third of the UK's manufactured output, making it bigger than several individual European countries.

There are nearly 200 quoted companies with headquarters there, whose capital values range from 25m to more than £2bn, from newly-floated thrusting businesses to rock-solid blue chips.

In its most thriving parts, between the north-south arteries of the M6 in the west and the A1 in the east, the industrial and commercial aggregate is as strong as good concrete - a stable mix of large, medium-sized and small and smaller businesses, all stuck together by successful trading among themselves and

with the rest of the nation and abroad.

The super region is a conjunction of two long-established regions, the north-west and Yorkshire and Humberside - basically the west and east Pennines, the lands owned and fought for by the medieval houses of Lancaster and York, symbolised by red and white roses.

It is emerging in its own right because of a combination of market forces and opportunities, the latter headed by one single event - the completion of the M62 motorway in the mid-1970s.

Only 21 years ago, few believed a road could make so much difference. The highest motorway in Britain, it was then being built across virgin territory, nearly 1,500 feet up in the Pennines.

The crucial point has been the all-weather link it has provided between the city centres of Manchester and Leeds, reducing travelling time to about 40 minutes in most conditions. All normal trunk roads are twisting, time-consuming, and - intermittently and unpredictably - closed by snow in winter. The M62 has been closed by the weather only once since it opened.

The implications of ensuring such a reliable link between Lancashire and Yorkshire go wider than local convenience. It is no accident that nearly a fifth of Britain's distribution, hotels and catering sector is now in this Transpennine belt. Warrington in Cheshire and Wakefield in Yorkshire - where the M62 is crossed by the M6 and M1 respectively - have become the road distribution crossroads of England.

Halifax and Huddersfield, on the M62 and in the middle of the Pennines, have become national, strategically important centres.

Given this opportunity of new infrastructure, market forces have done the rest. The north suffered after the oil shocks of the 1970s and the recession of the early 1980s, but the restructuring that has followed has seen the M62 greatly exploited.

The rise of Manchester Airport - now approaching 11m passengers a year and the fastest growing airport in Europe - has been another exploitable asset. Other positive forces have been relatively low prices for land and buildings and affordable labour, much of it skilled.

There has also been a

spin-off benefit from negative factors elsewhere. The south has become overcrowded, expensive, congested and stricken by labour and skill shortages. Some skills are short in the north, but the problem is not nearly as acute as the south-east's. Large relocations by government departments planned for the next few years emphasise the point.

There are traditional, cultural differences and rivalries between the old red and white rose regions, but not as many as between the north of England and the south. The common bond is northernness, the common link, now, industry and commerce, physically joined by a motorway.

In Britain, this is nothing less than revolutionary, for nearly all links in the past have been predominantly north-south, terminating at London. The links between the capital and the north-west and Yorkshire diverged, denying common cause, and fostering a political divide-and-rule approach exploited by successive governments.

Suddenly, a new northern economic alliance has started to emerge. Mr John Watson, former Conservative MP for Skipton and now the main

shareholder in Murray, Maltby, Walker & West, a group of marketing services companies in Leeds, says: "The question was whether the M62 has given us a corridor or two flights of steep stairs. In my view, there is no logic in a divide between the east and west Pennines any more."

He sees economic strength growing as a result of more local decision-making on investment and trade by large numbers of quoted companies with head offices in the new region.

He also sees a growing thrust of commerce from west to east, using the emergent Humber ports. These already handle twice as much freight as is planned for the Channel Tunnel.

"Crossing the Channel is easier than crossing the Thames," Mr Watson says. This pinpoints a strong commercial argument for further development along the M62 corridor because of easier access to the east coast.

Mr Nigel Kenyon, of Murray Lockett Communications, says: "There are busy times but there are no real jams because traffic keeps moving. When you go down the M1 there is a traffic jam from Wat-

ford gap southwards."

The argument seems already to have been accepted by several Japanese inward investors. Among the most recent, Citizen has favoured Scunthorpe for its computer printer factory and Pioneer has opted for Wakefield as the place to make its compact and laser discs for EC consumption.

Domestic companies started to take advantage of the new infrastructure in the 1970s and 1980s. The Hull-based Northern Foods has exploited the M62 from the moment the first sections opened. It has now built many of its activities along it and even regrets opening a plant down the A1 at Grantham because of labour shortages there.

Mr Brian Kemp is chief executive of Simon Engineering, which has its headquarters in Stockport, near Manchester Airport. He says: "People did not realise 20 years ago how the M62 would change the north of England. Undoubtedly it has been a large factor in Simon's development, which has been helped enormously by communications."

"We are very widely spread geographically but in terms of our physical location in the UK we are mainly northern and

north-western, with little south of Birmingham. We are building up operations at Immingham, which we could not have done easily years ago. We are now dotted all over the Transpennine motorway network."

"Indeed, once you get away from the crowded south-east you find up here an extremely good infrastructure to serve not just the UK but, more important, the international market. We have people going through Manchester Airport on a daily basis, all over the world."

The business is technically oriented, serving the process industries. The heartland of its markets in terms of industries and skills is the north, where the company started. "We need to be close to the skills base to get graduate engineers," Mr Kemp says, citing an educational pool that includes 11 universities and five polytechnics in the Transpennine belt or near it.

The general enthusiasm for the Transpennine economy is not untempered. Mr John Hicks heads Wescol, a growing quoted company with £28m of sales and 140 people. It is in structural steel framework and cladding for buildings, with an

associated stockholding operation. Based in Halifax, it was floated last year.

"If a Transpennine region is emerging, it has to be driven by the economy," he says. "Land, money and people are all available. Economic opportunity will encourage people to come in. You can also serve the whole country from almost anywhere in the M62 corridor, as we have proved."

"Our worry is that the M62 will get clogged up. We know all about traffic problems on the M1 and A1 because 60 per cent of our market is in the South, and we don't want to have traffic jams stretching back to the factory gates."

"Fortunately, the north is also very active, especially Manchester and Leeds. But could we have done it in, say, Basingstoke? We would have faced four times the cost of setting up and struggled perpetually with skill shortages."

Mr David Naylor, senior partner of Grant Thornton, the accountants, says that price advantages are being eroded as growth is stimulated by market forces.

"The M62 has broken down the mountains and there is pressure now on space. Rentals

Continued on Page 10

CONTENTS

Business and industrial structure: a widely-based diversity
TABLE: quoted companies capitalised at over £50m
Unemployment patterns 2

The roads to prosperity: easing the burden on the M62
Life at the crossroads 4

Independence in financial and professional services
KEY FACTS: population, economy, workforce, earnings per week, motorways 5

The green issue and the Mersey Case study: the food and drinks industry 6

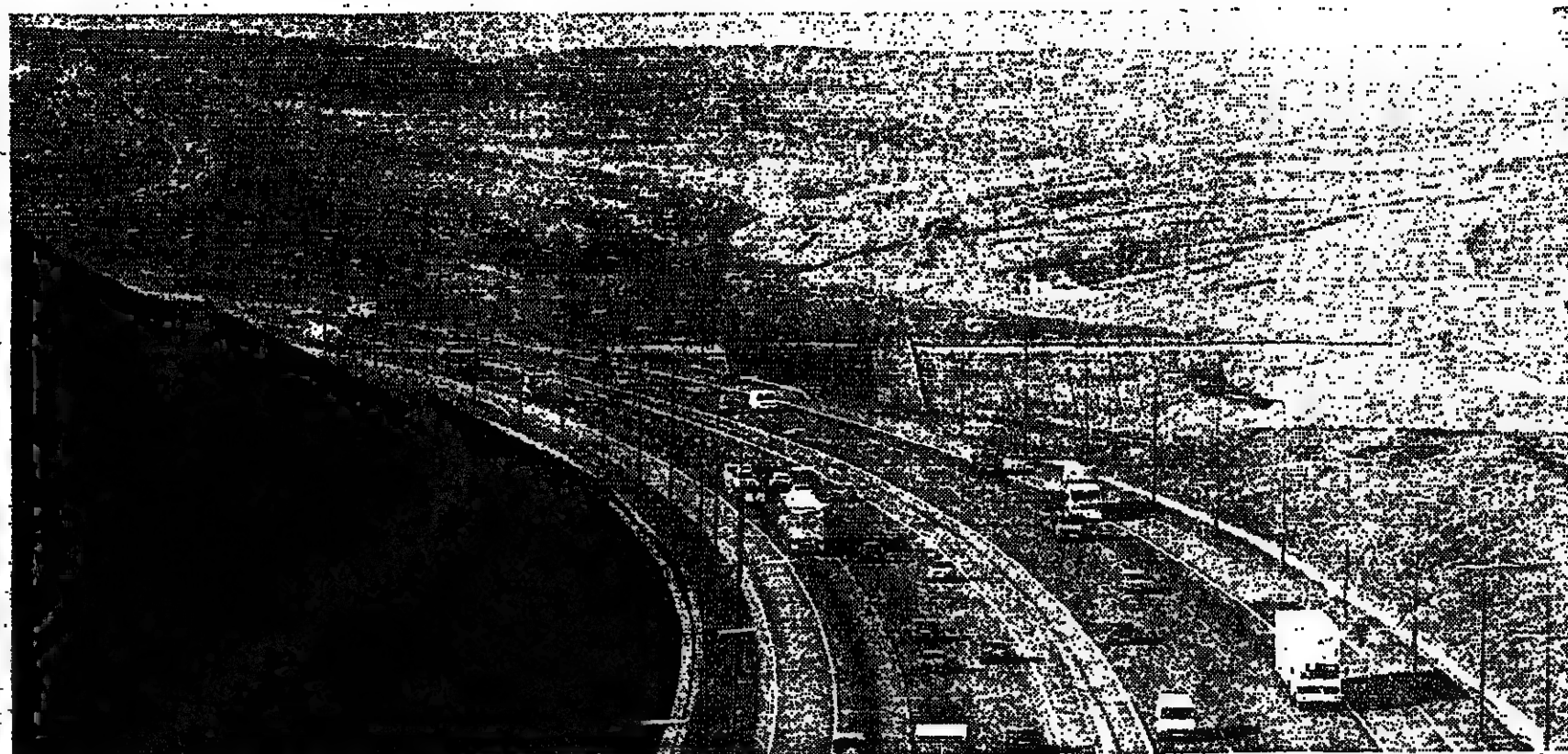
Energy - and lots of it
Relocation is risky: who is moving north? 7

Tourism changes image and grows as an industry
The arts: not by bread alone 8

Ports recover at both ends of the M62
Airports: Manchester's growth and the others' potential 9

The Transpennine missionaries: lateral thinking
MAP 10

Editorial production
Gabriel Bowman



Britain's highest motorway, the M62, crosses the Pennines near Huddersfield

Transpennine: The New North

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IT'S ALL PART OF THE NEW WAVE ON MERSEYSIDE

TRANSPENNINE: THE NEW NORTH 2

Ian Hamilton Fazey analyses the structure of business and finds a widely-based diversity

Stable industrial mix has 189 quoted companies

TRANSPENNINE QUOTED COMPANIES
(over £50m capitalisation)

Sector / company	Location	Market capitalisation £m	Sector / company	Location	Market capitalisation £m
Banks, HP, leasing			Nu-Swift Industries	Elland	208.4
Provident Financial	Bradford	194.1	Spring Ram	Halifax	205.2
Beer, wines & spirits			Barry Wehmiller Intl	Altrincham	132.7
Greenall Whitley	Warrington	390.3	Henry Barrett	Bradford	125.5
Boddington	Manchester	130.0	Johnson Group	Bootle	110.1
Building, timber, roads			Eurocopy	Wakefield	108.4
AMEC	Manchester	296.7	Bridon	Doncaster	94.7
Persimmon	York	122.0	Brammer	Altrincham	84.1
Marshalls	Halifax	118.9	Whitecroft	Wilmslow	83.6
Heywood Williams	Huddersfield	114.9	Peter Black Holdings	Keighley	69.2
Birse Group	S.H.berse	90.5	Fenner	Hull	63.8
The Ward Group	Malton	78.9	Bodycote Intl	Manchester	51.8
Polypipe	Doncaster	77.1			
Vibroplant	Harrogate	65.8			
Chemicals, plastics			Insurances		
Allied Colloids	Bradford	399.5	Royal Insurance	Liverpool	2,285.3
Croda International	Goole	230.0	Refuge	Wilmslow	317.7
Hickson International	Castelford	206.9	Lalure		
Ellis & Everard	Bradford	126.9	Kunick	Leeds	112.4
MTM	Yarm	100.9	Yorkshire Television	Leeds	79.5
BTP	Manchester	88.1	Stanley Leisure	Liverpool	62.5
Yorkshire Chemicals	Leeds	69.6	Commercial vehicles		
Wardle Stores	Yearby	66.3	Plaxton	Scarborough	59.8
Drapery & stores			Garages & distributors		
Coats Vytella	Manchester	710.1	Appleyard Group	Harrogate	59.4
Fine Art Developments	Bradford	176.5	Newspapers, publishers		
Empire Stores	Bradford	49.9	Trinity Intl	Chester	99.7
Electricals			Paper, printing, advertising		
FKI	Halifax	298.2	John Waddington	Leeds	124.6
Ferranti Intl	Manchester	291.9	Watnoughs Holdings	Bradford	79.9
Farnell Electronics	Leeds	191.9	Property		
Scholes Group	Manchester	57.1	Mountleigh	Pudsey	300.4
Engineering			Peel Holdings	Manchester	157.4
Simon Engineering	Stockport	236.2	Bradford Property Trust	Bradford	153.5
Johnson & Firth Brown	Manchester	74.2	Town Centre Securities	Leeds	72.1
Carole Engineering	Leeds	53.9	Evans of Leeds	Leeds	66.6
Food, groceries, etc			Shoes & leather		
ASDA Group	Leeds	1,300.9	Style	Bradford	57.9
Northern Foods	Hull	638.6	Textiles		
Wm Morrison			Readicut International	Brighouse	101.1
Supermarkets	Bradford	301.2	Allied Textile Companies	Huddersfield	100.1
Iceland Frozen Foods	Deeside	217.1	Transport		
Hotels & caterers			Ocean	Liverpool	381.5
Mt Charlotte Inv	Leeds	559.0	Manchester Ship Canal	Manchester	100.0
Industrials (misc)			Mersey Docks	Liverpool	84.6
Pilkington	St Helens	1,807.0	Finance, land, etc		
Hepworth	Sheffield	521.1	York Trust Group	Leeds	89.5
T & N	Manchester	503.0	Water		
BBA Group	Cleckheaton	348.7	North West Water	Manchester	1,098.7
British Vita	Manchester	314.3	Yorkshire Water	Leeds	620.8
Scapa Group	Blackburn	243.6	Overseas traders		
			Patterson Zochonis	Liverpool	83.1

Sources: BVD Hambury, Charterhouse Tibby, Henry Cooke Lumsden

THERE ARE now 189 quoted companies with headquarters in the Transpennine region. Market capitalisations range from £2bn down to £2m. Almost alone, the figure gives the lie to the notion that the north of England is a branch economy, run from London and the south-east.

Moreover, the quoted companies are the tip of the iceberg, for the two economic regions of the north-west and Yorkshire and Humberside have enough industry and commerce to produce about 20 per cent of British gross domestic product, suggesting a broad spread of activity.

The north-west's is the bigger economy; it was worth nearly £26bn in 1987 - the biggest regional contribution to GDP outside London and the South-East. Yorkshire and Humberside's £27.5bn was third after £29bn from the West Midlands.

In manufacturing alone, the Transpennine regions account for 21 per cent of British output. They even have 14 per cent of Britain's financial and professional services and 19 per cent of the distribution, hotels and catering sectors.

In European terms, this is big stuff, with the scale of economic activity outstripping that of individual countries. Greece's economy, for example, is about the size of the north-west's.

The quoted companies are visible evidence of considerable economic self-determination, but largely unseen is a huge mass of unquoted, private companies - although the biggest is as visible as any because it is Littlewoods, the Liverpool retailing, betting and financial services group, which has annual sales of over £2bn.

One public limited company is not quoted, because the Government owns all the shares. It is British Nuclear Fuels which turns over nearly £1bn and employs 15,000 people.

The spread, and breadth, continues as the 189 companies are examined. No sector of commercial activity is unrepresented and a pyramid structure emerges. There are 15 companies capitalised in the £500m to £200m range, 20 at £200m to £100m, 28 at £100m to £50m, 46 at £50m to £20m and 67 below that.

The geographical spread is an interesting comment on attitudes, however, for 136 of the quoted companies are on the Yorkshire side of the Pennines, in the smaller regional economy. The spread is almost equal among bigger companies but the bias towards Yorkshire increases as size of business decreases.

West Yorkshire - which includes Leeds, Bradford, Halifax, Huddersfield and their environs - has 81 of the 136. However, it may be misleading to group the data in this way. Since Manchester and its surrounding towns have 39, ranking second to Leeds, it follows that the central portion of the Transpennine belt - from the M6 at Warrington to the M1 at Wakefield - contains 120 quoted companies, or nearly two-thirds of the Transpennine total.

The entrepreneurial culture behind this helps explain the greater diversity and buoyancy of the central portion of northern England, as well as the consistently high confidence shown in recent surveys of the regional chambers of commerce covering Greater Manchester and West

WHERE THE QUOTED COMPANIES ARE			
Location	In city	Hinterland	Total
Leeds	37	11	42
Bradford	24	2	26
Sheffield	20	6	26
Hull	9	1	10
N. Yorkshire	5	3	8
Halifax	3	1	4
Huddersfield	4	1	5
TOTAL YORKS & H'SIDE			
Manchester	21	16	39
Liverpool	8	6	14
TOTAL NORTH-WEST			
TOTAL TRANSPENNINE			
189			

Sources: BVD Hambury, Charterhouse Tibby, Henry Cooke Lumsden

multiplier effect these giants have, supporting another 70,000 jobs among suppliers all over Britain. Many of these are in small, high technology businesses clustered around Warrington, where BNF is headquartered. Other, smaller businesses live off trade with them.

Most of the unquoted companies, however, are smaller fry, turning over between £5m and £10m a year and making up to £1m a year in pre-tax profits. It is among these that a growing band of merchant bankers and other professionals are moving, looking for flossers, buyers and sellers.

A closer look at the quoted companies tells much. The four biggest - Royal Insurance, Pilkington, Asda, and North West Water - are each capitalised at more than £1bn.

The next six - Viscella, Northern Foods, Yorkshire Water, Mount Charlotte Investments, Hepworth, and T & N - are in the £1bn to £500m range.

The spread is wider. Manchester has three of the big 10, Leeds three, Merseyside two, and Sheffield and Hull one each. The activities are almost equally diverse: financial services, glassmaking, retailing, utilities, textiles, food, hotels and catering, ceramics and building products, as well as mining and engineering.

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UNEMPLOYMENT

Older towns still struggling to wipe out blackspots

Unemployment extremes in February 1990

The worst: 1 in 8 or more	
Travel to work area	Male rate %
Liverpool	19.6
Nottingham & Nottingham	16.7
Whitby	16.5
Warral & Chester	14.6
Doncaster	14.1
Barnsley	14.1
Wigan & St Helens	13.8
Sheffield	12.6
The best: 1 in 20 or less	
Clitheroe	2.7
Settle	3.5
Pickering & Helmsley	3.7
Malton	3.9
Harrington	4.2
Skipton	4.2
Ripon	4.4
Macclesfield	4.5

Source: Department of Employment

IN SPITE of big improvements everywhere, unemployment remains the overriding socio-economic problem of the Transpennine regions, with more than one in eight men still out of work in several towns and cities.

The contrast is with the market towns of North Yorkshire and not dissimilar places such as Macclesfield in Cheshire. These are areas where well-heeled people want to live and new high technology companies or managers want to operate. Several of them are enjoying full employment.

In between these extremes, there is a gradient of improvement in joblessness. Larger, older urban areas struggle down it, struggling to catch up with less populated, semi-rural districts, sometimes next door to them.

Overall, the unemployment problem has not been solved, however good the national and even regional figures now look. The rate for Yorkshire and Humberside in February was 6.8 per cent; that for the north-west 7.5 per cent. These figures looked only slightly worse than the national rate of under 6 per cent, so it is easy to assume that things are better than they really are.

However, the grouped data from each side of the Pennines hide a great deal. The north-west's figures, for example, include Cumbria, which is not even part of the region for many other government statistics, but the "standard north", based on Tyneside, Cumbria's unemployment is negligible in most parts, with a worst male rate of only 9.6 per cent, in Workington.

As the overall figures necessarily include both men and women, this makes it easier to disguise the depth of the problem faced by some areas. Not all women try to work, but those who are unemployed and married do not even appear on the register, thus hiding the extent of their plight.

The surer indicator of unemployment is therefore the male rate. The best and worst are shown in the table. These do not take into account self-employment, which has been increasing everywhere in recent years, but the numbers involved remain small and tend to be more concentrated in the better-off areas anyway, where the local economic base is usually broader.

Economic structure seems to be the main determinant of unemployment and an area's capacity to deal with it locally. Merseyside's remains the worst, not just because of

the size of its male unemployment rate in Liverpool, but because of the sheer numbers and concentration of people involved. The figure is now below 100,000 in total, but remains daunting.

The loss of nearly 3,000 jobs at Ford Halewood, announced last week, is an example of how easy it is to wipe out the gains of months, sometimes years. Even though they will be shed over several years and mainly by natural wastage, the total stock of jobs will decline unless there are continuing and prodigious efforts to replace them.

That struggle is hardest where the economic base is narrowest. Merseyside was used on too few industries and its economy revolved away around shipping and its port, both in decline as job generators as they became capital-intensive operations.

The car industry brought in to replace lost jobs has been going the same way in terms of shedding fewer men for greater output. The same has proved true in the steel and coal industries of Yorkshire and Lancashire, as well as in the glass industry of St Helens and the food processing industry on Humberside.

Unemployment therefore remains - structurally caused and in need of structural solutions - in Merseyside and South Yorkshire, the counties where all but one of the worst eight blackspots are. Half of one blackspot - Wigan - is lumped with St Helens, a Merseyside borough, while the other - Whitby - has to live off the seasonal vagaries of fishing and tourism, so its problem is structural too.

Indeed, the west coast fishing port of Fleetwood is little better off. It is in the Blackpool travel-to-work area, which in February had a male unemployment rate of 11.8 per cent. This was three percentage points better in August, when tourism created its usual temporary jobs, but this also points up the structural nature of joblessness in the north.

Where the situation is better and has been generally improving faster is in the most economically diverse parts of the Transpennine region. This is where most of the quoted companies are clustered and where there is the greatest concentration of small and medium-sized private businesses.

Research in Manchester and Liverpool by investors in industry (30), the investment bank owned by the main clearing and Bank of England, has already shown that it is the smaller and medium-sized businesses that foster entrepreneurship.

They provide *de facto* on-the-job training in both problem-solving and leadership for people at supervisory level. These people have been shown to be the most likely then to set up on their own, creating more jobs and widening the economic base.

It therefore follows that the more economically diverse an area is already, the more diverse it is likely to become and the lesser is the likelihood of its suffering protracted unemployment problems.

Yorkshire. Conversely, the picture for the more peripheral parts of the region - where there is a smaller proportion of smaller businesses to big ones - is relatively gloomy. Liverpool has only eight quoted companies and another six in its hinterland, which includes Chester and Welsh Deeside, where the M56 ends.

Moreover, they include giants like Royal Insurance and Pilkington, which do not add much to entrepreneurial culture by example at grass-roots level.

However, the crucial question for the north is whether corporate planning decisions are made - and there is no doubt where the vast bulk of the other Transpennine quoted companies have their boardrooms.

The people in charge live locally and have a stake in both the economic and broader communities. In bad times, factories are easier to close if they are distant places. The reverse is true if chief executives live where they are going to cause unemployment. Conversely, this has profound implications for investment and commitment to ideas such as the Transpennine one.

With clusters of quoted companies in Yorkshire's M1 and A1 corridors - 30 in Sheffield, six more in South Yorkshire, 14 in North Yorkshire or Cleveland - there would appear to be a natural eastward shift in outlook.

At the same time, the vast bulk of the quoted and private companies are clustered by London firms that consider them too small - have become self-sufficient in financial and professional services.

With a growing economy worth more than £65bn and a national traffic jam to the south, self-sufficiency could well become even deeper, especially when growing traffic between the Humber ports and the east of Europe threatens the ease of reaching non-domestic markets.

Great effort and resources have therefore been put into the less broadly-based areas to encourage enterprise and training, notably by job-creation subsidiaries of British Steel and British Coal or directly by Pilkington, the glass-maker.

But many involved accept that it may in some places take a generation or longer to develop the critical proportion of smaller businesses for the job-creation process to reach the self-generating capacity of some parts of Greater Manchester or West Yorkshire, which are the most entrepreneurial areas.

Within this overall picture, certain things stand out, however. The fall in unemployment in Calderdale - which includes Halifax, Elland and Sowerby Bridge - has been steeper than elsewhere and the male rate was down to 8.5 per cent in February.

The difference can only be attributable to the extraordinary efforts of the Calderdale community, which in 1987 started a formal partnership of business and civic leaders, supported by Business in the Community and Prince Charles, its president. All involved have for most of the time pulled as one to attract new jobs and encourage local enterprise.

Sheffield has also set up a similar partnership. Although it still has a big problem, it is improving. Blackburn's partnership also seems to be having an impact; the male unemployment rate there was down to 10.5 per cent in February from 11.7 per cent a year before.

The contrast is with Merseyside where, despite great efforts to foster partnership and develop a better image, political battles are always fought in public with maximum damaging rhetoric and displays of class sectarianism.

Common purpose does seem to have made a noticeable difference in the areas where it has been developed. Is there then a lesson in this for the Transpennine region generally, especially when it comes to impressing foreign inward investors, who are at present faced with fiercely competing claims from different parts of the region?

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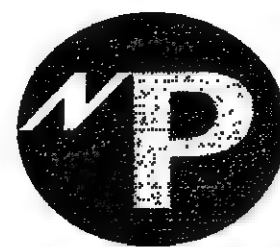
On March 31st we became National Power PLC.

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We've started as we mean to go on, gaining business by being competitive.

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TRANSPENNINE: THE NEW NORTH 4

THE SPEED and scale of economic development in both Wakefield and Warrington have to a large extent been the result of location. Both towns are sited on major motorway crossroads - in Warrington's case, where the M6 crosses the M2 and in Wakefield's where the A1 meets the M62 and the M1 from London terminates.

For those involved in distribution the attractions are immediately obvious. More than 50 per cent of Britain's population can be reached from either town in a single day's driving.

Less obvious has been the potential for the service sector. Yet good motorway lengths especially when, as with Warrington, they facilitate a 30-minute journey to an international airport, have attractions for companies

The attraction of this otherwise unremarkable town to industry

involved both in sales and product servicing.

Warrington's marketing strategy has been firmly based on its communications. If the town's claim to be "Britain's most central location" is geographically dubious, it serves to illustrate the ease with which the west and east coast ports, Manchester airport, the South and the Channel ports can be reached.

Most of the industrial activity has taken place in Warrington New Town, a first genera-

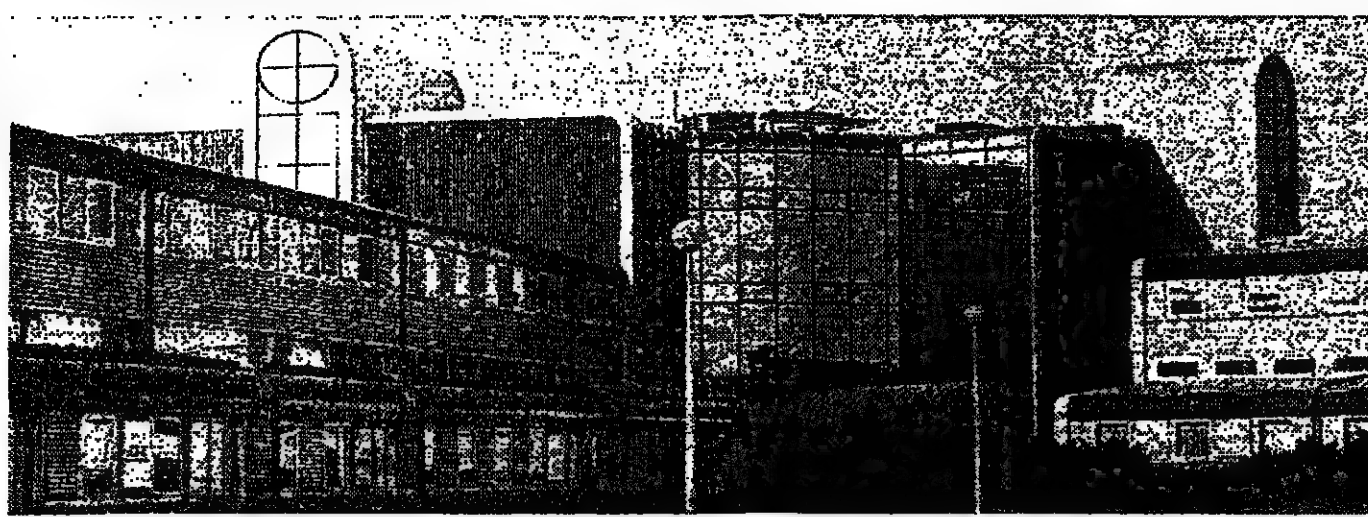
tion development corporation designated in 1983. Since then, together with the neighbouring town of Runcorn, over 13m sq ft of industrial and commercial floor space has been completed and over 1,000 new companies attracted.

Most of this growth came after 1981 when the Runcorn Development Corporation was dissolved and its assets merged with Warrington Corporation. The main strategy has been to see both towns as centres for distribution and manufacturing but, while Runcorn has been comfortable with this, Warrington has increasingly looked to new technology industries.

There are eight business parks in Warrington, which represents one of the highest concentrations of such space in the north-west. The range of companies within the New Town emphasises the attraction of this otherwise unremarkable town to industry increasingly concerned about communications.

Coca Cola-Schweppes beverages, Goodyear, Guinness and Securicor stand side by side with BNF, Sanyo, Mercury Communications, which has its northern headquarters here, and Digital Equipment.

Digital's £30m investment, announced last year, underscores the area's long-term European potential. The company had been widely expected to choose Manchester as its base. Eventually its new Warrington offices will employ 1,000 people. Mr Geoff Turton, the company's northern regional director, says Warrington's infrastructure was the critical factor in the



The Genesis Centre in the Birchwood Science Park, Warrington, caters especially for small businesses

Martin Regan looks at the rise of Wakefield and Warrington

A tale of two crossroads

company's decision.

"The new offices are part of the sales and support operations for the north and obviously good communications are vital. We have manufacturing capability in Scotland and Warrington seemed the right area from which we could cater for northern logistics."

"Last year, our exports to Europe were over £550m so the presence of Manchester airport was an added bonus."

Warrington and Runcorn New Town is now adminis-

tered by the Commission for New Towns but the overall marketing strategy is unlikely to change. As the local authorities of Halton and Warrington gradually assume control of the areas, an element of competition is likely to surface.

Mr John Leigh, who heads the CNT's team in the New Town, says he expects manufacturers to concentrate on Runcorn, which has assisted area status while Warrington will see its hi-tech base expanded.

"We are still pursuing the general policy of gateway centre and the number and quality of inquiries is holding steady," he says.

At Wakefield, 10 minutes from Leeds, location has needed to stand without the help of a development corporation. Growth has therefore been slower than in Warrington, but as the centre of gravity of Transpennine trade shifts east, the area has perhaps the greater potential.

The traditional dominance of British Coal has produced a

dependent economic culture. The decline of the mining industry with the loss of 12,000 jobs gave the area an unemployment rate usually associated with inner cities. Jobs lost at the pithead simply could not be replaced.

Three years ago, the council created an economic development unit to redefine Wakefield's future. Chief economic development officer Ms Annie Faulder says the move was the only way out of growing helplessness.

"We had no image, no strategy and no idea how to develop our natural assets. Wakefield was starting to be seen as an embryonic distribution centre, but it needed work," she says.

The location became the message. Wakefield 41, a huge industrial estate by Junction 41 of the M1 was seen as the main weapon in the fight to attract investment.

The proactive stance of the council was first rewarded in 1988 when Coca-Cola Schweppes Beverages announced plans to build a £19m bottling and distribution plant. The company then decided to increase its total investment to £50m by building a new soft drink production facility.

Coca-Cola has been followed by others, most notably William Morrison Supermarket, which is developing a distribution centre on a 77-acre site.

The latest and perhaps most significant success came this year, when Pioneer Electronics of Japan decided to invest £20m in its first UK manufacturing plant. The plant, on a 30-acre site near Castleford, will create 500 new jobs.

The new company will initially produce 10,000 compact disc players a month, rising to 50,000 by 1994. The second stage of the development will cater for the production of laser disc players and car stereo components and will create a further 700 jobs.

Ms Faulder says the three-month campaign to attract Pioneer has been "exhausting. We were working throughout Christmas Eve and Christmas Day, sometimes until midnight, waiting for phone calls," she explains.

The council has set up a Resource and Technology Centre in Castleford to provide the local labour force with high technology manufacturing training.

However, the unit is keen to distance itself from the impression that Wakefield's economic strategy is simply about inward investment. Tony Ray, the deputy chief economic development officer, says that encouraging a small business culture is vital.

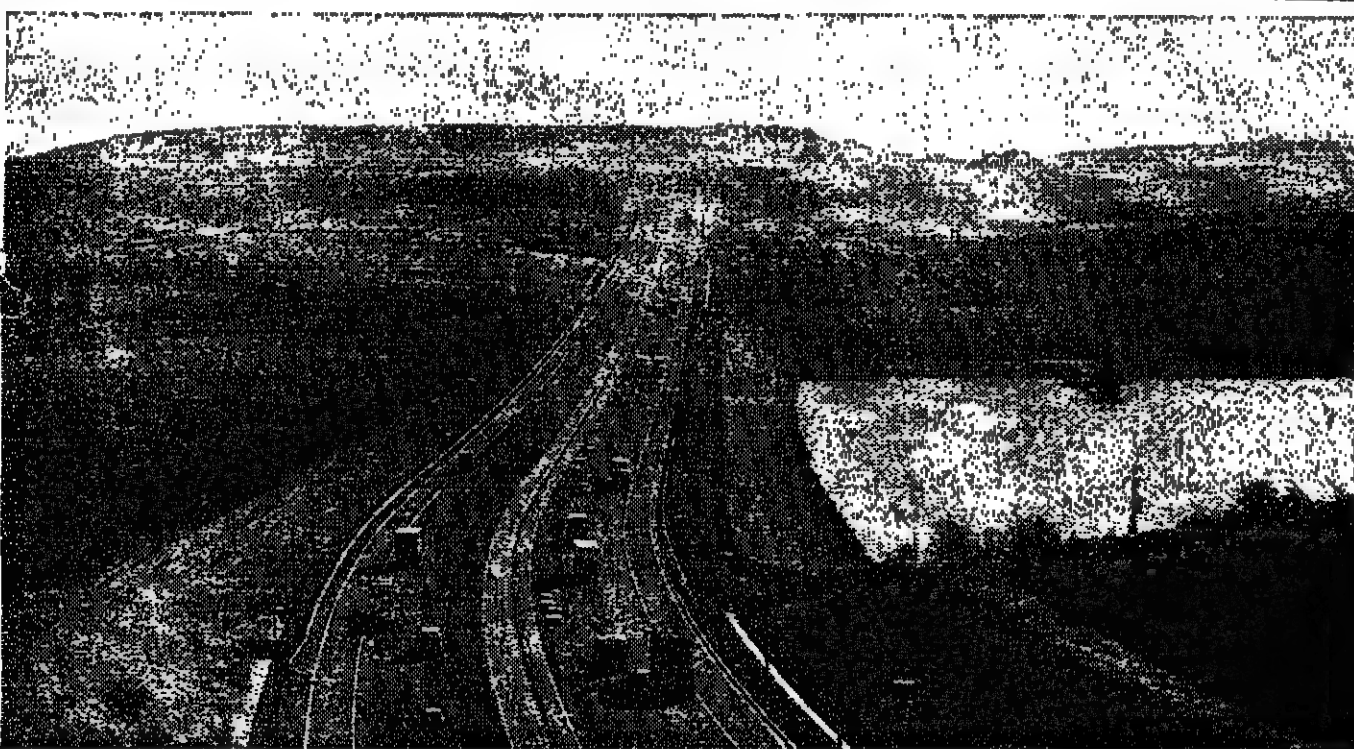
"There has to be self-generation of employment. We can't rely for ever on inward investment and we don't want to have just a collection of warehouses."

The area's first business park is now being developed on the Wakefield 41 estate and a partnership agreement to look at further development oppor-

Wakefield's future had to be redefined. The location became the message.

tunities has been signed with Manchester-based Amec Regeneration. The borough is also lobbying hard for the regional rail freight centre, but Leeds is regarded as the favourite location.

If Wakefield does lose out, there will need to be some reassessment of its long-term strategy, but the growth in trade to and from the Humber and Mersey ports suggests that being at a motorway crossroads will continue to be a valuable economic asset.



Weekend respite for the M62, as it crosses the Pennines near Huddersfield

THE ROAD NETWORK

Search for new routes to ease burden on the M62

THE INDUSTRIAL history of Northern England has been shaped by its internal trade routes. The Leeds-Liverpool and Manchester Ship Canal and, latterly, the M6 and M62 have played a crucial role in forming the great industrial conurbations of Lancashire and Yorkshire.

If the concept of a new economic Transpennine region is to be more than simply a manufactured idea, then the region must be defined by its communications network in general and its motorway network in particular.

The natural barrier of the Pennines has made attempts to link Yorkshire and the north-west expensive and uncertain. However, there is a deep-seated belief that closer links are in the interests of both regions and that these will best be achieved by road rather than rail.

Although the rail links between the two regions are of a generally poor standard, the Transpennine region is defined by trade - and trade travels by road.

The M62, which connects to the docks via the M57 on the outskirts of Liverpool and via the A68 at Hull, is the major Transpennine artery. Yet it was built 30 years ago, when the long-term decline of the Mersey and Humber ports seemed inevitable and when the centre of Yorkshire economic power was in Sheffield rather than Leeds.

Today, certain sections of the motorway are busier than the M25, with traffic volume of 130,000 vehicles a day. The traffic eases as the road crosses the Pennines, but there are still 70,000 vehicles travelling over the highest point at Windy Hill.

The importance of the road as a trade route can be seen from the fact that 25 per cent of its traffic is freight, compared to a national motorway average of around 15 per cent. Anyone who has driven the route during rush hour, hemmed in by convoys of slow-moving lorries, will not find these figures surprising.

The Department of Transport now recognises that the motorway is overburdened and has a number of schemes to improve traffic flows. These were included in the report published earlier this year, "Trunk Roads - England into the 1990s" which followed the White Paper "Roads for Prosperity."

One of the main proposals is to create a new link road between the M1 and the M62 near Huddersfield. This would allow northbound traffic on the M1 to bypass Leeds.

The busiest stretch of the M62, between junctions 18 to 24, is to be widened to four lanes in each direction. The proposed 2300m Greater Manchester Western and Northern Bypass, linking the M6 with the M66, would relieve traffic around the most congested areas of the motorway in east Manchester.

Even so, the M62 remains vulnerable to overcapacity. Traffic volumes are expected to increase by 140 per cent over the next 35 years - and to the vagaries of weather. In the depth of winter, crossing the Pennines can be hazardous and often impossible.

The alternatives are non-ex-

istent. The only other true Transpennine route is the A66 Snake Pass, a link between Manchester and Sheffield which was designed by the engineer Thomas Telford as one of the last private sector toll roads. The road is regularly closed to traffic during the winter.

With such restrictions on east-west travel, the pressure for a new Pennine crossing is mounting. Advocates see any new route as one which will create a new corridor of prosperity and the strongest supporters are those local authorities which will be part of this corridor.

The black hole of lack of knowledge about traffic movement

Earlier this year, the DoT, bowing to pressure from Transpennine lobbyists, appointed consultants, transportation planning associates, to study the adequacy of existing cross-pennine routes.

There are three basic options for a second crossing: a new motorway from Manchester to Sheffield, perhaps along the line of the A66; a link between Penrith and Newcastle; and an extension of the M66 from Blackburn to Skipton or Leeds.

Each has its advocates, though within the context of the Transpennine argument only the latter two routes are of real significance.

A new Manchester-Sheffield motorway would, on the face of it, both solve problems of congestion and provide a much-needed link between the two cities. However, the political consequences of driving a motorway through the centre of the Peak District's National Park do not bear thinking about.

The cost would also be prohibitive. There is a disused Sheffield-Manchester rail tunnel under part of the Peak Park which could be utilised, but the motorway would generally run against the natural watershed of the hills and therefore require expensive engineering solutions.

The most obvious route is to extend the M66, from Black-

burn to Burnley, across the Pennines. This would have the advantage of following natural valleys and avoid widespread environmental damage.

Many see such a motorway as the first phase of a Chester-Grimsby route, which would link the M66 in Cheshire with the M180 in South Humberside.

However, the proposal to link the existing section of the M66 with the M6 in the west has just completed its public inquiry stage. Omnibus for the planners, conservationists objected on the basis that this extension would lay the foundations for an unacceptable crossing of the Pennines.

The local authorities of Preston, Blackburn and Burnley and Lancashire County Council are all in favour of a crossing, but Pendle remains uncertain, arguing that better use of resources would be made by upgrading existing roads.

Mr David York, a senior DoT engineer, is keen to emphasise that the Transpennine study is more than a matter of counting traffic. One of the major problems is to discover where the traffic comes from and where it is going.

The emerging findings sug-

gest that there is a tremendous black hole as far as knowledge of Transpennine traffic movement is concerned. Because there are various options, if a new route is needed, we have to increase our knowledge," he says.

"If most traffic comes south up the M1 and across the M62 to Manchester, then extending the M65 will have little impact. If it comes from the north and down to the M62, then it would obviously have a major effect."

The Government's road transport plans envisage some £600m of investment on Transpennine links. Yet even if projects which have not so far been included in the planning report - the extension of the M62 into Liverpool city centre and the upgrading of the A1 to motorway standard - were to go ahead, a second Pennine crossing remains the goal.

The lobbyists argue that with a second crossing the new region could be defined both horizontally and vertically and that the mental as well as the physical barrier presented by the Pennines would be swept away.

Martin Regan

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KIRKLEES MEANS BUSINESS

The north has grown a network of professional services, says Ian Hamilton Fazey

Financial centres can stand alone

BATTLE RAGES along the M62 in financial and professional services. Bankers, solicitors, accountants and venture capitalists are fighting, each other for market share. Leeds is fighting Manchester. There is, however, a common cause to unite them all - the development of the market itself.

Indeed, most people rate its very existence as strategic significance: it would not be there if the north of England were a branch economy looking to London for professional services, therefore it would not be growing if the Transpennine economy were not growing, too.

The bulk of northern industry does not need to look to London

The important consequence of this is that the bulk of northern industry and commerce does not need to look to London for financial and professional services. Between them, Manchester and Leeds can do it all, calling in associated London professionals only when needed for specialised advice.

Mr David Naylor, managing partner of Grant Thornton for east of the Pennines, says: "Leeds has been transformed in provision of financial services with parallel growth among associated professions. The city can now provide all the expertise of a London-based professional."

The same applies in Manchester, where the industry has formed the Financial and Professional Forum to promote this idea. A strengthening cadre of 56 banks has in addition set up the Manchester Merchant and Internal Bankers' Association. Both bodies can provide an impressive show of quality and strength with little visible effort.

The Yorkshire and Humberside Development Association is at present launching a Leeds-based Finance Forum for its side of the Pennines. Subscribers are determined to give it a big enough budget to research its market and promote the concept of self-sufficiency.

However, in spite of each other's all-round capability, differences of emphasis have emerged between Manchester and Leeds through history and demand. Manchester is stronger in banking, Leeds in legal services. However, any disparity is more in terms of volume than quality: for neither city could be said to be weak in either area at the practitioner level.

Nevertheless, there are traditional preferences which the emergent Transpennine single market has yet to break down. Some local Yorkshire companies would never think of going to Manchester for advice, although others in Sheffield and Huddersfield would turn to Manchester before Leeds.

Similarly, some in Manchester and Hull would not go to Leeds, while others in Liverpool, Preston and Blackburn are hesitant about dealing with Manchester.

If these companies turn to London, however, disillusion creates opportunities for northern firms. Even a company with a market capitalisation of £150m is small by London standards. Northern chairman who have switched to their local network complain that London advice rarely came from a partner and the same person was often not available on successive visits.

Coupled with proven ability in areas such as flotations, contested takeovers, corporate finance and advice, venture capitalism, mergers and acquisitions, and disposals of businesses, the northern professionals are asserting themselves strongly and growing their own market, particularly among private companies in the £5-150m range of size.

N M Rothchild & Sons has more than 30 professionals in Manchester, which is a lot by any merchant banking standards and indicates a stable base of business. It operates throughout the north.

County NatWest now has 30 staff in Leeds and 15 in Manchester. It started as a deposit taker, merchant banking followed, then venture capital. Corporate finance has been taken much more seriously in the last couple of years.

Mr John Moran, head of County NatWest's Manchester office, says: "Although we have



David Naylor: "Leeds has been transformed"

been 21 years in Manchester and 15 in Leeds, development has been most marked recently. Basically, we stopped being general practitioners about three years ago and began building specialities."

County NatWest offers banking, venture capital and corporate finance services from both offices, ferrying experts along the M62 between the two cities as needed. "It's more effective to have offices in both centres. People want local contact."

"It's more effective to have offices in both centres. People want local contact"

called on to offer corporate advisory services anywhere, says: "As a corridor of business, the M62 is a good concept. We have three businesses in place, delivering services to the market. We identify growing businesses and help prepare them for sale or flotation. We also have lots of work from private companies which have outgrown traditional forms of finance, such as business loans from clearing banks."

The market has encouraged Barclays de Zoete Wedd to set up and grow to a similar size in Manchester. Singer & Friedlander says it is doing well, particularly among private companies, from its Leeds base. Lloyds Merchant Bank has recently opened in the north.

Leeds has the edge in legal services by virtue of having grown some big firms - for example, Booth & Co, Simpson Curtis and Hepworth & Chadwick - each of which now employ hundreds.

By contrast, Manchester has fewer big firms - Addleshaw Sons & Latham is the most well-known - but many entrepreneurial and growing ones - of these Alsop Wilkinson, expanding from Liverpool, is notable.

Meanwhile, other firms such as Weightmans and Rutherfords in Liverpool have merged to attain a critical mass which now presages rapid growth throughout northern markets.

This May will see what is probably the biggest leap forward, when Yorkshire's Dibb Lupton Broomhead merges with Manchester's William Prior to form a practice with 58 partners, 111 other solicitors and a total of 538 staff with offices in Leeds, Manchester, Sheffield, Bradford and London.

Mr Christopher Barker, the senior partner, and Mr Robin Smith, the managing partner, will be the equivalents of chairman and managing director of a considerable enterprise - a far cry from a fast-disappearing image of provincial, inexperienced solicitors.

There has also been vigorous expansion and upgrading of stockbroking and associated financial services, such as regional or specialised nutcrusts. The Manchester-based Henry Cooke Lumsden, backed by Refuge Assurance, has set up in Leeds and is working the M62 corridor hard.

Its arch-rival started out as Huddersfield's own Baitty Wimpenny and Dawson. Two years ago, it was the first stockbroker to go public, which it did via the USX. With Yorkshire Building Society as its backer, it is now BWD Rensburg, having merged with Rensburg to acquire the latter's bases in Liverpool and

Leeds

Meanwhile, Charterhouse Tilney is about to expand from its Liverpool headquarters to add Manchester to its national branch network. The Royal Bank of Scotland, its parent, already has a considerable presence there through acquiring the local Williams Deacons bank and branches some years ago.

With both Allied Provincial and the National Investment Group also growing throughout the Transpennine Region, both retail and corporate stockbroking are well-established, with leading professionals

A telling indicator of real change is the rise of a northern venture capital industry

fighting for share.

For the east, both Manchester and Leeds are well served by all the leading accountancy firms and their sprouting management consultancies. Some have put national headquarters of specialised departments in the North, combining the benefits of low overheads and high quality of life for staff.

A telling indicator of real change, however, is the rise of a northern venture capital industry. Previously, it was just 31. Now, although 31 remains leader and continues to grow, its share is falling, indicating an expanding market.

Only five years ago, venture capital funds hardly existed outside London. There are now at least 17 regional sources in Yorkshire alone and a smaller but growing clutch in Manchester. The city boasts more than 50 venture capital professionals who believe they have surpassed the critical mass for triggering even more rapid growth.

Service industries can spring only from markets. The obvious east-west orientation of the financial and professional services sector in north-west England and Yorkshire and Humberside is an effect, not a cause. The strengthening market can only be seen as testimony of a strong Transpennine trend in industrial development.

KEY FACTS

Population (1987)	
Yorkshire & Humberside	4.9m
Conurbations	West Yorkshire 2.1m, South Yorkshire 1.3m
North-west	6.4m
Conurbations	Greater Manchester 2.6m, Merseyside 1.5m
Main cities	Leeds 0.71m, Sheffield 0.53m, Liverpool 0.48m, Bradford 0.46m, Manchester 0.45m, Hull 0.25m
Total Transpennine	11.3m

The economy (1987)	
Yorkshire & Humberside	£27.5bn
North-west	£35.8bn
Transpennine share of UK total	19 per cent

Workforce (1987)	
Yorkshire & Humberside	2.36m
Men	1.37m
Women	0.99m
Employed	1.86m
Self-employed	0.23m
Growth (1976-87) in self-employment	43 per cent
North-west	2.98m
Men	1.69m
Women	1.29m
Employed	2.31m
Self-employed	0.29m
Growth (1976-87) in self-employment	38 per cent

Unemployment (Feb 1990)	
Yorkshire & Humberside	6.8 per cent
Men	8.8 per cent
Women	4.2 per cent
S Yorks men	14.0 per cent
Humberside men	9.5 per cent
Lowest percentage	Harrogate (2.9 per cent)
Highest percentage	Rotherham (12.6 per cent)
North-west	7.5 per cent
Men	9.8 per cent
Women	4.4 per cent
Merseyside men	19.5%
Gtr Manchr men	10.9%
Lowest percentage	Clitheroe (2.7 per cent)
Highest percentage	Liverpool (14.1 per cent)

Earnings per week (1988)	
South-east men	£283.0
manual	£213.9
non-manual	£331.4
Yorkshire & Humberside men	£224.1
manual	£195.9
non-manual	£264.9
North-west men	£231.1
manual	£197.9
non-manual	£272.6

Capital expenditure (1988)	
Yorkshire & Humberside	£852m
North-west	£1bn
Transpennine share of UK total	22 per cent

Business growth	
Gain in registrations, 1979-87	
Yorkshire & Humberside	11,900
North-west	10,500
Transpennine share of UK total	10 per cent

Motorways	
Yorkshire & Humberside	290,000km
North-west	400,000km
Transpennine share of UK total	26 per cent

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The Albert Dock on the Mersey, looking towards the Liver Building

Stewart Dalby looks at cleaning up after the industrial revolution

The cost of a green basin

CONCERN FOR the environment in the Transpennine region centres on two campaigns. One involves the area west of Manchester and is well-advanced. The other is based in York. It deals with Yorkshire and Humberside and is in its infancy.

The Mersey Basin campaign is, it is claimed, the largest regional environmental project to be backed by the UK Government. It covers a huge area including most of the watercourses such as the Manchester Ship Canal to the west of

the Pennines, and not just the Mersey estuary. The people running the campaign emphasise that it is basin-wide and not just Merseyside that is involved - an area of 5,000 sq km where 8m people live.

The aims of the £4bn drive are twofold:
 □ to clean all the 1,700km of the watercourses in the Mersey basin to at least Grade 2 (fair) standard.
 □ to promote attractive landward developments, especially alongside the watercourses.

As one might expect, it is a

large task. The north-west region includes areas where the industrial revolution was born. Concern with the environment is a relatively recent phenomenon and the Mersey basin region suffers from at least 100 years of neglect. There is a legacy of severe pollution, inadequate sewerage and sewage treatment facilities. When the campaign was started in 1985, the community tended to accept polluted rivers and the dereliction left by industrialisation as inevitable. While there has been a

change of attitude, the campaign is expected to run until the year 2010. At least half the 1,700km of rivers in the basin are classified as poor or bad (classes 3 and 4). The major investment projects needed have long lead times. The campaign managers reckon that spending is on course. Of the projected \$4bn to be spent over 25 years, some \$425m has been disbursed to date. This has been derived from a mixture of EC aid, water authority investment, central and local government

work, voluntary input and a growing volume of private investment.

The latest three-year injection of aid from Brussels at £36m, plus £95m for integrated operations in Manchester and Merseyside, will help to maintain the campaign's momentum.

It is perhaps misleading to see the EC aid - or for that matter the other money - as part of an integrated environmental master-plan. The bulk of the public spending comes from the campaign from the Government's spending programmes. Including derelict land grants, urban programme grants and development corporation projects.

These programmes are often aimed at economic regeneration and are not exclusively meant to improve the environment.

Two of the most spectacular landward schemes of recent years illustrate the point. The Albert Dock development in Merseyside was funded largely in its early stages by the Merseyside Development Corporation. The beautiful listed dock buildings were brought from total dereliction over a number of years, with a great deal of effort and money. They now form an attractive complex of shops, offices, museums and pubs and restaurants.

The fact that the Albert Dock is environment-friendly, as it were, is a nice bonus. The prime reason for the redevelopment, however, was economic: to bring about tourism and a revival of commercial life in this rundown waterfront area.

The same was true of Salford Quays in Manchester. This was a truly stagnant area on the shore of the Ship Canal. Mr Ted Hagan, the developer, did get some government help in the form of a derelict land grant. But essentially it was a private development. Again, the fact that it is an attractive, environmentally-sensitive com-

ment, however, was economic: to bring about tourism and a revival of commercial life in this rundown waterfront area.

The region includes areas where the industrial revolution was born

for example.

Whether such projects are undertaken with the Mersey Basin Campaign's blessing or without it, however, at the end of the day it amounts to the same thing if there is economic regeneration which is consistent with environmental standards. The campaign's own slogan is that it wants to create the right environment for investment.

North West Water will almost certainly continue to make improvements, partly because this is in line with government policy and partly because a new watchdog, the National Rivers Authority, was set up in September last year. The NRA will probably be active in looking out for industrial pollution and taking legal action where necessary.

As river water quality improves throughout the basin, it highlights different forms of pollution, notably pollution from dairy farming with slurry and silage effluent the worst offenders.

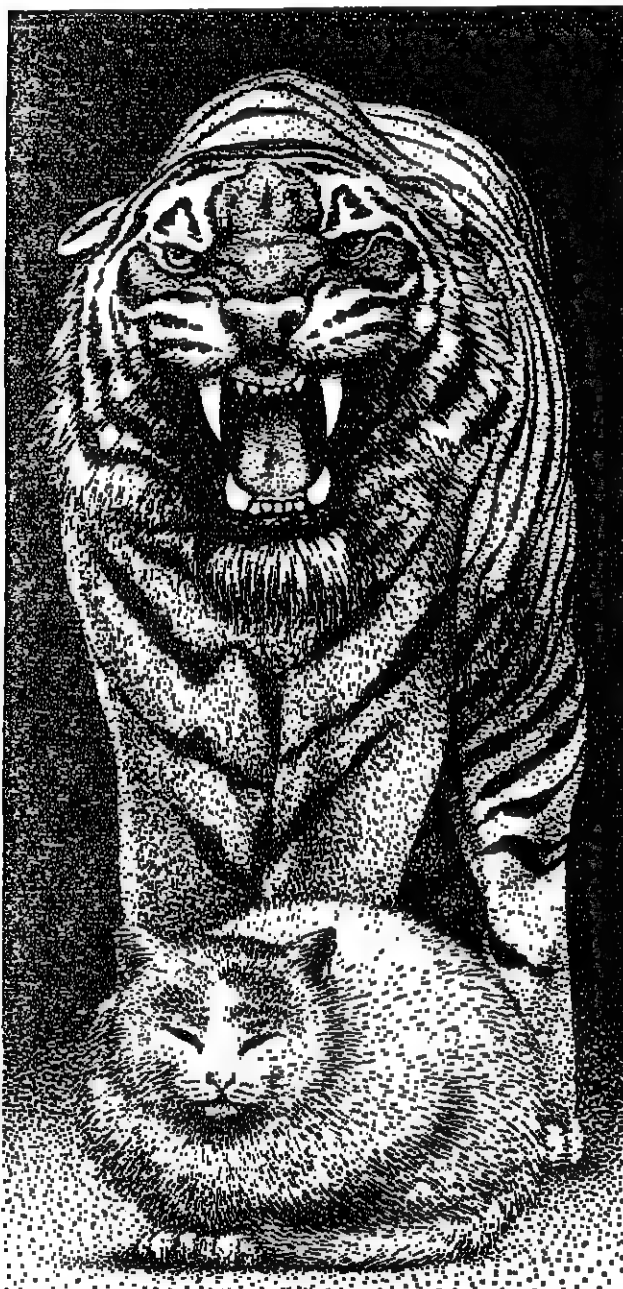
Cheshire is a strong dairy area. Pollution of this kind increased in the county by 36 per cent in 1988 compared with 6 per cent nationally. The Basin campaign is trying to overcome the problem of agricultural pollution in conjunction with the NRA and the Ministry of Agriculture. It is helped by the Ministry's Farm and Conservation Grant Scheme.

On the other side of the Pennines, at the University of York, a more modest scheme for an environmental audit of the entire region of Yorkshire and Humberside is under way.

The first stage will be to form a data base of sources, ongoing work and so on. This rainchild of Professor Tony Roberts will build on some of the individual examples of research carried out in the region. They include the estuarine and coastal pollution audit

Regeneration which is consistent with environmental standards

Some cats are better equipped for the hunt



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CASE STUDY: FOOD AND DRINK

Using the M62 to the full

ASKED TO choose the best geographical site for distribution, many in the food and drinks industry would favour an area roughly between Cheshire and Lancashire. But if asked to select the best practical site, they would look further north. Costs are lower and labour availability, crucial for an industry with low rates of pay, is better.

The areas of West Yorkshire, Lancashire and parts of east Manchester are seen as the best secondary locations. However, this view does not take account of the strategic importance of the Transpennine region's ability to be involved across the entire production chain: from raw material imports, through production to distribution.

Finch and Ross Young both operate state-of-the-art fish processing plants at Grimsby and are now moving into high quality added-value dishes. The Kellogg's complex in Trafford Park is a fulcrum of that company's UK operations, while Asda and Northern Foods have used their regionally-based distribution as a springboard for national growth.

Other major players in what is an important part of the area's industrial base, include Bird's Eye Walls, Premier Brands, Tetley Walker, Guinness, Scottish and Newcastle and Terry's of York.

Ease of distribution is now almost as important as space of production. For those who supply the national supermarket chains, particularly with fresh food, the requirement is for a location from which the food can be on the shelves in Scotland and the south-east within a day.

Such are the economics of distribution, but at times it seems the tail can wag the dog. Manufacturing facilities are springing up on estates developed for distribution.

The geographical spread of the area's existing companies is much wider than if it were based on simple distribution considerations. The growth of the Transpennine region does

not necessarily mean that will continue. There is a strong argument which suggests that future expansion of the sector will concentrate within much narrower boundaries.

Mr Chris Haskins, chairman of Hull-based Northern Foods, believes the eastern side of the Pennines is the obvious area for expansion. Bradford is keen to stake its claim, but Wakefield, at the crossroads of the M62 and A1, seems better placed.

The distribution tail can wag the manufacturing dog

The district's ties with the food industry date back several centuries to the production of liquorice at Pontefract. Today the sector employs some 6,000 people within the area.

Companies already operating within the district include Rowntrees at Castleford, Hey Brothers and Crystal Drinks at Featherstone, Allinsons, Allied Bakeries, Northern Foods and REM Ingredient Supplies, which has its headquarters in Cossett.

Asda has a food processing and packing centre at Lofthouse and has recently opened a distribution centre. Together, these facilities employ over 1,500 people.

Coca-Cola Schweppes Beverages has invested \$60m in creating Europe's largest soft drinks factory. It has been followed by Nacanco, which built a new canning factory on an adjacent site.

Two years ago, Mr Haskins ignored his own advice and built a new £15m facility at Grantham, following the conventional theory of best-placed distribution site. He describes the experience as "a nightmare".

"There are a lot of rural areas around there and we genuinely thought we'd have few problems finding staff. We were wrong," he says.

He compares this to the ease

with which the company has recruited at its Greater Manchester and Humberside facilities.

"There are millions of people in Lancashire and Yorkshire who are comfortable with the culture of production. They really are a very valuable resource."

Mr Haskins is a fervent advocate of the Transpennine concept, with views ranging from the incisive to the absurdly partisan - he ascribes Manchester Airport's struggle to acquire new routes to a deliberate plot cooked up between the Government and British Airways.

Yet where his views are delivered from the perspective of businessman, rather than adopted northerner, the significance of a strong Transpennine region to the food industry becomes clear.

He explains: "When we bought Park Cakes in Oldham in around 1972, I had to get up at 5.30 am, take a train from Hull to Stalybridge and then get someone to pick me up. If I was lucky, I'd arrive at 10 am. Now I can drive in little over an hour."

These improved road links, he argues, are the blocks on which the region can build in its attempt to become a national centre for distribution and manufacture.

"In our industry, time is the key factor. It is more important than virtually anything else. If

you go much farther south than Nottingham, then you have problems getting food to Scotland," he says.

Mr Haskins argues that access to the Transpennine routes has been an important factor in controlling costs, allowing the company to embark on a programme of investment - the latest example of which is a £20m factory in Sheffield.

A company's choice of its distribution, and increasingly

Views ranging from the incisive to the absurdly partisan

its manufacturing, base depends on the location of its markets. Post-1992, as food producers look to Europe, the criteria by which locations are judged will change. This, says Mr Haskins, is when the Transpennine region can advance.

"Everyone is obsessed by the Channel Tunnel, but we have the ports, particularly on the Humber. What the Transpennine group has been saying for a long time, and this does not only apply to the food industry, is that the trade from west to east and on to Europe via the ports is no less important than that from north to south and through the tunnel."

Martin Regan

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The Craven area is simply ideal for business and commercial development. A wide range of land is available for sale or lease. The area is well served by the M62 and A1, and is close to the M60 and M1. The area is also well served by the railway and the bus services. The area is also well served by the local authority and the police. The area is also well served by the fire service and the ambulance service. The area is also well served by the health service and the education service. The area is also well served by the social services and the housing services. The area is also well served by the cultural services and the leisure services. The area is also well served by the sports services and the arts services. The area is also well served by the media services and the communications services. The area is also well served by the financial services and the legal services. The area is also well served by the professional services and the public services. 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TRANSPENNINE: THE NEW NORTH 7

Stewart Dalby reports on an industry where power equals money

Energy surges, coal declines

POWER, ENERGY, the generation, processing, distribution of it is big business in the Transpennine region. It is big both in terms of the numbers the industry employs and in the profits made by the public, private and soon-to-be-private companies concerned.

British Nuclear Fuels (BNFL) is commonly thought of as a reprocessor of nuclear waste, but is, in fact, involved in the full cycle of nuclear fuel services.

The company's headquarters are at Risley, just outside Warrington in Cheshire. At Capenhurst, near Chester, in Cheshire, uranium enrichment is carried out. Fuel manufacture is at Springfields, near Preston, in Lancashire, spent fuel processing is conducted at the famous or infamous - depending on your point of view - Sellafield in Cumbria. There is also a small nuclear power station at Sellafield run by BNFL and a second power station at Chapelcross in Dumfries.

About half of the company's turnover, which in 1988-89 was \$316m, comes from reprocessing. Much of the business comes from abroad. BNFL, which is state-owned, made pre-tax profits of \$30m in 1988-89, and paid the Government a dividend of \$40m.

The company employs 15,000 people directly in the Transpennine area and, according to a Department of Trade and Industry multiplier, accounts for 70,000 jobs indirectly in the Transpennine region. The com-

pany estimates it is responsible for 17,000 worth of business in the region to contractors and the like.

Contrary to popular belief, British Nuclear Fuels is not the country's nuclear power company. The two power stations it has were established in the 1950s and are now very small operators in terms of national output.

BNFL, however, estimates that around 20 per cent of power or, to be precise, electricity generation comes from nuclear sources.

Most - perhaps 75 per cent of the power stations in the Transpennine are coal-fired. Coal, of course, remains a major industry in the region in spite of severe contraction since the national strike four years ago. Some 32,000 of the remaining 55,000 miners (half the figure of pre-strike days) work in the Yorkshire pits.

There have been many closures in the region, but 45 per cent of coal extracted still comes from Yorkshire, Lancashire and Cheshire.

Although British Coal will not say so explicitly, it considers that the Central Electricity Generating Board has put the price screws on it since the strike. There is always the threat of cheap foreign coal, although import facilities would probably be inadequate to replace Britain's entire coal output, even assuming the Government wanted to see this happen to a strategic industry.

But South African coal is

cheap because of the cheap labour, Australian and US coal is cheap because it is usually open cast and not buried deep in the ground. East European coal is cheap because it is not priced at market rates.

The existence of these other coal markets, together with the possibility that electricity generators will look for non-fossil alternatives, means that pricing for coal will remain competitive.

This is even more the case since the CGB is being split up to be privatised as two public companies, National Power and PowerGen. (A third element of the old CGB, Nuclear Electric, will stay in the public domain.)

For the moment British Coal has an agreement with the two generating companies. In the year which began this April 1, British Coal will sell 70m tonnes to the companies (around 70 per cent to National Power). In the following year it will sell a further 70m tonnes, and in the year after 65m tonnes. All this at prices which have already been hammered out, but not divulged. The power companies between them account for 84 per cent of British Coal's sales.

Certainly the stability in coal prices seems to have been an important factor in the good profit figures shown by the three electricity boards covering the Transpennine region. Norweb, the North Western Electricity Board, which covers an area stretching 150 miles

from the Scottish Border down to and below Manchester and which has 2m customers and 8,000 employees, just about doubled pre-tax profits to from \$15.7m to \$22.1m in the year to March 1989. This was on turnover of \$1.29bn compared with \$1.05bn.

On the more relevant criterion of return on assets employed, Norweb achieved a ratio of 3.75 per cent.

The Government had set a guideline of 3 per cent. Manweb, the Merseyside and North Wales Electricity Board achieved a ratio of 4 per cent. It has 1.5m customers (some, despite its name, in Cheshire).

Pre-tax profits in 1988-89 again almost doubled to \$26.6m from \$13.6m the previous year. Yorkshire Electricity, which covers Yorkshire and Humberside, achieved a return on net assets of 4.61 per cent in 1988 compared with 3.62 per cent the previous year. Pre-tax profits on a current cost accounting basis were \$49.3m compared with \$33m.

The companies partially acknowledge the containment in costs as important in the good rises but stress other factors.

Manweb, for example, in the last chairman's statement said: "The attainment of the financial target was aided by a number of positive management actions which effected reduction in distribution losses, containment in costs and increased unit sales."

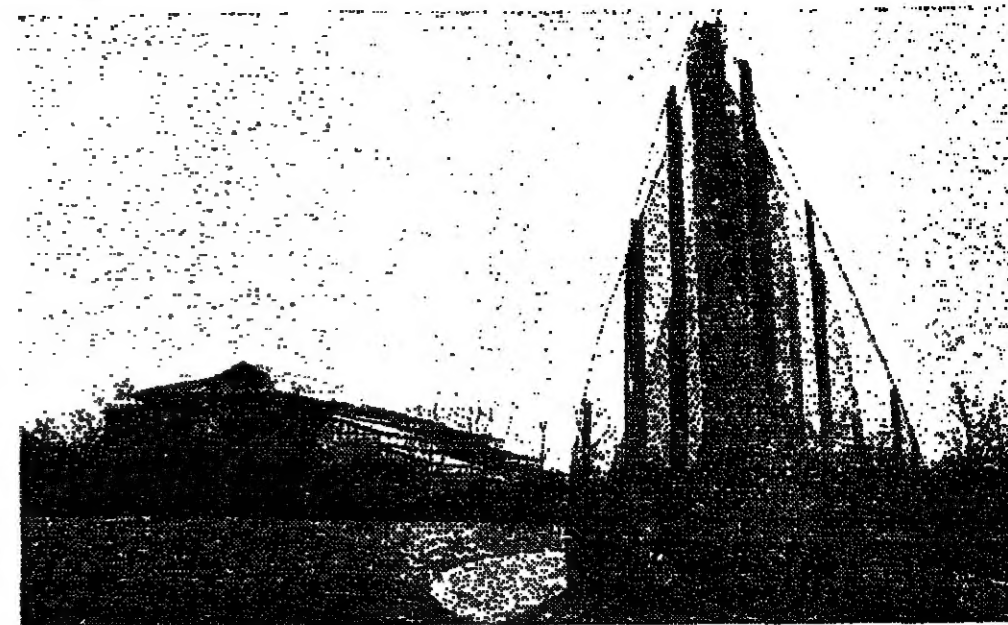
The reduction in distribution

losses means the elimination of the widespread theft or illegally tapping into supply, prevalent in Merseyside. Manweb is proud that in a depressed region like Merseyside it managed to increase its business. Some 50 per cent of its sales are to industrial users. However, with 80 per cent of its total costs coming from generation charges, the containment of input costs from the generating companies must have been important.

Manweb, like the other two companies in the region, will have had another good year in 1989-90, and like the other nine regional boards can anticipate a further good year in the run-up to privatisation this autumn. Last week the 12 regional boards were vested as PLCs and it is expected they will be privatised in November.

Mr John Wakeham, the Energy Secretary, has said the companies can increase their prices by more than the rate of inflation in the current year to help offset the heavy investment costs involved in the privatisation. It is expected average price rises will be around 9 per cent.

Prices thereafter could continue to rise by more than inflation, because of the heavy investment needed. But life could get tougher. The regional companies will lose their monopolies on supply. In the non-monopoly areas - transmission or use of the "wires" as they are called - customers can shop around. In year one



Birchwood Science Park, near Warrington

this will apply only to customers using more than one megawatt of electricity. In Norweb's case that is only 4,000 customers. After 1994 customers using over 100kW will be free to seek alternative suppliers. After

1998, all customers will be free to seek alternative suppliers. With the prospect of sharper competition after privatisation, the companies are tightening up and diversifying. Many are involved in appliance sales and

servicing already. Others are looking at power generation and still others are looking at the possibilities of cable television. The energy industry in the Transpennines should certainly live in interesting times.

Relocation remains complex and risky, says Hazel Duffy, but ...

Public sector leads trek northwards

RELOCATION is on the lips of everybody searching for ways to boost local economies. The south-east is characterised by congestion, labour shortages and shortages. The north has space, good roads in the main, and people who want work.

It would seem to be the ideal recipe for a more balanced Britain.

In reality, relocation is a complex and risky business for employers. Staff in many cases are reluctant to move, for a variety of personal and economic reasons. Not least among the latter are the difficulties in selling a house in the south. In the meantime, house prices in the north have been catching up, so the advantages of a move are not as great as they were two years ago.

For employers, the difference in rents for office space and light industrial use between the south-east and the north is still substantial.

Surveys have shown, however, that accommodation costs are not the prime consideration of employers contemplating a move. The most important are the staff.

Sometimes, an employer will want to take as many staff as possible. That was the case when Shell Chemicals moved its headquarters to Chester.

Attractive surroundings, availability of "executive-style" housing and good education facilities, as well as a relocation package to ease the transfer, all helped to sway the decision in favour of a move.

Other employers, faced with a high turnover of staff, might want to take only key employees, and prefer to recruit locally for the rest. For them, the size of the labour pool, the skills base and training facilities will be important.

But another key requirement for many companies in the services sector is accessibility to head office, which will almost certainly remain in the south-east. Two hours by train from London is, for many companies, the maximum that they will consider.

Bristol, south-east Wales, the East Midlands and East Angles have so far been the main beneficiaries of the trickle from the south-east. Some of these areas still have much to offer employers, but others are beginning to display some of the symptoms which companies want to escape by moving.

This is where the north and, particularly the cities straddling the east-west corridor from Hull to Liverpool - really comes into its own. Leeds and Manchester are the

prime players. They have the core facilities of a city, while their centres have largely escaped the de-industrialisation ravages which hit Liverpool, Sheffield and Hull so dramatically.

Rebuilding, restoration and filling in the disused docks are under way in all these cities, but it takes a long time to change the often wrong image that the south has about the north.

One consideration for the public sector is that rents in Leeds and Manchester might be only one third of central London. In the last year, the Departments of Health and Social Security have announced their decision to relocate some 2,000 jobs to Leeds. They picked a site at Quarry Hill, near the city centre, which will allow them to occupy new offices. Staff will move from the start of 1992. Many of the jobs, however, are expected to be filled locally.

Leeds was chosen by the departments' staff in preference to Manchester, the other finalist. Manchester, however, has won the British Council, which will mean about 600 jobs. Customs & Excise is also relocating head office staff from London and Southend to Manchester and Merseyside.

About 1,250 of the jobs will go to the Mersey area.

Sheffield already has the Government's Training Agency. It will shortly be getting a share of 1,100 head office jobs which the Department of Employment is moving to the city and to Runcorn.

In terms of numbers, the public sector is giving the lead in relocation. The significance of these recent announcements is that they involve headquarters jobs.

Most private sector relocations involve fewer jobs. To date, destinations south of Birmingham have been most popular with the bigger companies - mostly from financial services - which have moved. Alternatively, a connection with an area can be the spur. This was the case with Shell Chemicals which has its chemical plants in the north-west.

Craigmillar, supplier to the bakery business, and a division of Van den Bergh, the Unilever subsidiary, has moved its head office from the south-east to Bromborough on Wirral. The Unilever group has for long been one of the biggest employers in the Liverpool area.

In medium-sized manufacturing companies, relocation might be a very live issue. There are many companies sit-

ting on valuable sites in the south-east, which can make a move to cheaper, often more convenient premises in the north, most likely to one of the new towns or to the new industrial parks around cities. Redundancy and recruitment costs involved in such a move can be easily accommodated within the sale price of the site.

The new system of business rating, in the main, is to the benefit of such cities as Liverpool, Leeds, Manchester and Hull, and one often quoted by promotion bodies. But it is highly unlikely that a company would move simply because of lower rates. For most businesses, they are a small proportion of their total costs. However, it can be a consideration in the overall perception that a move might be good for a company.

The southern cross-section of the north may well derive a lot of benefit from further relocations. But the authorities should remember that the decision to relocate often involves a lot of agony and the choice of location may well be tipped by as fickle a factor as the chairman likes a particular golf course. It is not the sole remedy for cities striving for diversification.

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TRANSPENNINE: THE NEW NORTH 8

TOURISM HAS become a major industry in the Transpennine Region.

The area has three national parks (or four if the Lake District is included). The others are the Yorkshire Dales National Park, through whose centre runs the Pennines and the famous 230-mile Pennine Way. There is the North York Moors which include the Cleveland Hills. And there is the Peak District in Derbyshire.

All these continue to attract tens of thousands of visitors for climbing, walking and boating. It is difficult for the tourist boards to estimate exactly how

Chester and York are on the route path for foreign visitors

many, as there is no monitoring at the many points of entry. It seems likely, however, that the number of visitors has been swollen in these environmentally sensitive times by conservationists, bird watchers and the like who want to enjoy these protected areas.

And, of course, traditional seaside resorts such as Blackpool, Southport and Morecambe on the west coast and Scarborough on the east coast, have always attracted tourists. These went through a period in the doldrums in the early 1970s as the old bucket-and-spade holiday, with entire families decamping for two weeks in the summer, disappeared in favour of holidays in the sun abroad.

Through investment in conference centres, amusement parks and short-break facilities in some cases, most of the resorts have revived. Their custom is now largely day-trippers and short-stay visitors. But they bring in the money, nevertheless.

In 1988, for example, the Blackpool Pleasure Beach, a theme park, attracted 6.5m visitors. Pleasureland in Southport, a much smaller town, had 1.5m visitors.

A third kind of tourism was made up of people on the history trail. Both Chester and York, two ancient but well-served towns, have long been



Some of the 4m visitors who thronged Liverpool's Albert Dock last summer: not so long ago, the site was derelict

Stewart Dalby reports on the growth of jobs and income in a developing industry

New tourists lack buckets and spades

on the route path for foreign visitors, mainly from the US but increasingly from Japan and Germany. Such tourists would start off their package in London, often go to Stratford to take in some Shakespeare, move on to Chester and York, and then possibly proceed to Scotland or go back to London.

These three types of traditional tourism have been heavily augmented in the past decade by two new types of business. First, the old heritage centres have grafted on modern facilities to their attractions. Thus, Chester Zoo drew 896,822 visitors in 1988

while Jorvik, the Viking Centre in York, pulled in 865,000 visitors. York Minster, the famous cathedral, attracted 2.1m visitors, so the appeal of the town is both ancient and modern.

Second and more significantly, however, the not-so-ancient towns which have a Victorian provenance, such as Liverpool, have been transforming themselves into centres for what has been termed new urban tourism.

As old-style manufacturing and trade has declined in the North, the former belching factories, dark satanic mills and

derelict warehouses have metamorphosed into museums, art galleries and leisure centres. This transformation can be seen most vividly in Liverpool's Albert Dock, which attracted some 4m visitors last year. Not so long ago, this was in a state of total dereliction, but with the aid of large sums of public and private money, it has become the home of the Tate Gallery of the North and the Maritime Museum. There is a public house called the Pump House on the banks of the River Mersey and shops and restaurants in the complex.

Although the Liverpool

renaissance has been the most publicised, buildings in Bradford have also been brought back to life. The Photography Museum in Bradford attracted over 800,000 visitors in 1988.

Manchester too, has had some exciting developments in recent years. There are excellent restaurants, not least in Chinatown. There is good theatre and opera, and the John Rylands Library.

In addition, Halifax has converted its famous Victorian mill into an arts and crafts centre.

Mr Andrew Barrister, at the

Yorkshire and Humberside Tourist Board in York, says that in 1988 its area - to the east of the Pennines - saw 10.8m trips. Of these, only 800,000 were visitors from abroad. The North West Tourist Board, which covers Lancashire, Merseyside, Greater Manchester, Cheshire and part of Derbyshire, had 8.9m trips in 1988, of which 8m were undertaken by British residents.

Total spending in the north-west region in 1988 was £813m, including that spent in shops, on taxis and buses as well as hotels and restaurants.

For the Yorkshire and Humberside Board the figure was £649m. Putting these two together and leaving out Cumbria and Northumbria, both of which could legitimately be included in a Transpennine survey, then the total in rounded-up figures was £1.5m. Since the UK total that year was \$13m the Transpennine Region accounted for over 10 per cent of the national total. This was a vast increase on five years ago.

In employment terms the growth has been equally dramatic. There are 183,000 employed in the industry in

the north-west region and 103,000 in Yorkshire and Humberside. Put together, that is around 8.9 per cent of total employment, or more than double what it was five years before.

There are those, such as Professor Patrick Minford of Liverpool University, who feel that tourism is no panacea for areas like Merseyside. He has argued that, with the relatively low wages and often demeaning tasks involved, former dockers and other manual workers are not about to become barmen and waiters. In any event, tourism is not that labour-inten-

Former dockers are not about to become barmen and waiters

sive. Even with the shake-out and closures in manufacturing industry, it still accounts for nearly 20 per cent of jobs nationally.

Perhaps not, but Ms Dorothy Naylor, chief executive of the North West Tourist Board, feels there is still a lot of growth to come. Last year, she says, was an excellent year partly because of the good summer. The British Tourism survey undertaken by the various boards estimated in 1988 that by 1994 there would be an increase in domestic tourism of 93 per cent and a 91 per cent increase in overseas tourism.

Tourists from abroad, of course, form a much smaller base. But there is a trend towards more staying guests. This means more hotels. Liverpool has only 51 hotels of recognised standard while Chester, which is much smaller, has 91.

More hotels mean more staff and more jobs. Liverpool suffers badly from the demographic problems of a dwindling number of school-leavers. Ms Naylor says: "Hotels we speak to undertake they will have to undertake much more training and they will have to upgrade wages if they are going to get and keep sufficient staff."

It seems that tourism as a sector will continue to grow as a job provider.

A GENERATION ago, London dominated the arts world like a Colossus. Now it is just the home of the big national companies, such as the Royal Opera Covent Garden and the Royal National Theatre. Much of the best new creative work and the most exciting new developments are happening in the regions. And, in recent years, many in the Transpennines.

Undoubtedly, Yorkshire has stolen a march over the north-west, culminating in the opening this year of the West Yorkshire Playhouse in Leeds. This £14m development will almost certainly be the last

major theatrical complex to be built in the UK this century, with its two theatres and its imaginative policy of producing work that will start in Leeds but then tour or perhaps transfer to the West End.

The local authority has put up most of the cash but commercial sponsors, notably the local brewery, have done their bit, alive at last to the awareness of how the arts can regenerate decaying cities, raising the morale of the local population and attracting new enterprises. Apart from a plethora of young dance troupes and Opera North, Leeds had fallen

Cultivation of culture well in evidence, says Antony Thorncroft

Leeds Playhouse shows way

behind neighbouring Bradford in its cultivation of culture. Bradford was one of the first large cities to invest heavily in the arts; through the restoration of the Alhambra Theatre; then with the establishment of the National Museum of Film and Photography in the city; and now with a plan to persuade the Victoria & Albert Museum to transfer much of

its unseen reserves of oriental art north for a new Museum of Asian Art in a restored mill. The V & A backs the idea; the powerful Asian community in Bradford is very much in favour; all that is lacking is the finance.

The Bradford example has also influenced Sheffield, host in 1992 to the University, second in size only to the Olympics as a celebration of international athletics. Money willing - though the European Community should help - there will be a major arts festival to coincide with the sports, built around the Lyceum Theatre, another turn-of-the-century war-horse, redolent of faded splendour, which is being revitalised.

Sheffield quickly appreciated that the arts have a role to play in keeping up the spirits of the young unemployed and, through such projects as the Leadmill arts centre, it has pioneered the conversion of antiquated industrial premises into

community arts operations. There can be a commercial spin-off. The old Globe cutlery factory will convert to both a craft museum as well as being the home, at reasonable rents, to a new generation of craftsmen, selling their skills to visitors. The council has also invested in recording, video and print studios. Some of the talent unleashed has gone on to national and international success, but has stayed in Sheffield, both enjoying the subsidy and enlivening the city.

To complete a quartet of flourishing Yorkshire cities, there is Hull. Maybe it is not in Yorkshire any more but the Government's recent reorganisation of arts funding, giving more power to the regions at the expense of the Arts Council, has merged Humberside Arts Association into Yorkshire Arts, and the bigger financial resources, rank the arts low in their list of priorities. The Arts Council tries to reach a bargain with each major local authority, and is unprepared to make good any deficit if it thinks that the locals are dragging their feet. It is unhappy with Manchester but even more concerned about Liverpool and has reduced substantially its aid for 1989-90 to the Liverpool Playhouse and the Everyman Theatres, not because it disapproves of their

decision to help regenerate the area around the docks by installing a major new gallery devoted to European prints - continue. And of course there is another revitalised theatre building, the New.

But the crown for arts enterprise east of the Pennines must go to Halifax. In the Dean Clough it has a converted mill which has become an example to the region, with its flourishing arts gallery and performance space, linked to a money-making conference centre. Its big coup, which should succeed, is to lure Northern Ballet from Manchester to set up home in Halifax.

All this would underline the north-west's relative reluctance to encourage the arts with public money. The city councils in Manchester and Liverpool, with their strained financial resources, rank the arts low in their list of priorities. The Arts Council tries to reach a bargain with each major local authority, and is unprepared to make good any deficit if it thinks that the locals are dragging their feet. It is unhappy with Manchester but even more concerned about Liverpool and has reduced substantially its aid for 1989-90 to the Liverpool Playhouse and the Everyman Theatres, not because it disapproves of their

work but because Liverpool City, and other local councils, are not prepared to raise their subsidy.

The Manchester Royal Exchange, with its strong national reputation, is in fairly good heart, thanks to deals with commercial sponsors which enable it to tour the UK, but theatre in Liverpool faces a crisis.

Fortunately, the Liverpool Philharmonic Orchestra, currently celebrating its 150th anniversary, has a dynamic music director in Libor Pešek and has overcome its financial problems, mainly by boosting sponsorship. Paul McCartney is writing an oratorio for it to celebrate his home town, to be performed next year in Liverpool Cathedral. In contrast, the Halle Orchestra in Manchester is in the doldrums and has recently lost its music director, although a new concert hall is now planned.

The Arts Council changes will incorporate Merseyside Arts into North West Arts, although Liverpool will retain a regional office. This overhaul of arts funding in the UK acknowledges the progress that has been made in the regions, both culturally and administratively, and from 1998 government money will go direct to the new regional arts boards for distribution among their local arts companies.

Yorkshire Arts and North West Arts will have difficult funding decisions if they are to ensure that all the brave new initiatives just launched, or planned, enjoy long and successful traditions.

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TRANSPENNINE: THE NEW NORTH 9

Paul Abrahams on the region's airports

The capacity is here

AIRPORT CONGESTION in the south-east of England provides remarkable opportunities for Transpennine airports.

Every summer, television screens in the UK are filled with images of holiday-makers at south-east airports spending the first day of their holiday in a fluorescent light-filled terminal lounge. The delays are caused either by capacity constraints or strikes launched by air traffic controllers.

Those delays at south-east airports are likely to become worse before they get better. Airbus, the European aircraft manufacturer, estimates that scheduled and charter flights in Europe will increase from 758bn revenue passenger kilometres in 1988 to 1.158bn in 1995, and to 1.708bn by 2000.

In addition, the creation of a European hub and spoke system will increase the number of aircraft movements as airlines use smaller aircraft on routes from spokes to hubs. Kleinwort Benson, the London stockbrokers, believe that the world's fleet of aircraft will rise from 8,300 in 1989 to some 16,800 by 2010.

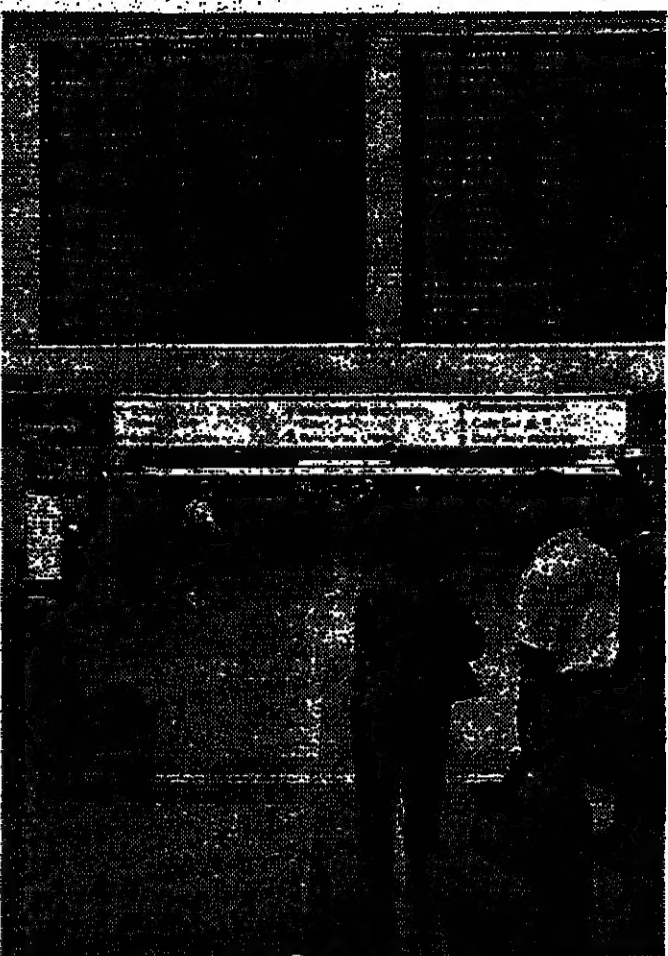
Although considerable capacity will be made available by the development of Stansted and the construction of an extra London runway towards the end of the decade, the airports in the south-east of England will probably be overwhelmed by such traffic.

In all likelihood, delays will continue to be caused in the south-east by shortages of runway, terminal and air traffic control capacity - and that does not account of any strikes by traffic controllers.

While the Transpennine airports will be unable to do much about delays caused by strikes, they do have the capacity to compete effectively with over-crowded London airports.

Of all the regional airports, Manchester airport has benefited the most from south-east capacity constraints over the past 10 years. The number of passengers passing through the airport has increased from 3.5m in 1979 to 11m last year, while aircraft movements have gone up from 75,000 to 150,000 a year. Manchester now claims to be the 16th most important airport in the world.

That sort of growth looks set to continue. Over the next six months, the airport expects to welcome 10 new scheduled ser-



Manchester Airport

Mike Aron

vices. However, airport authorities admit that many airlines which would like to fly to Manchester continue to have problems gaining route licences.

For example, American Airlines, Delta and Northwest would all like to fly additional flights to Manchester, but do not yet have permission. It is taking on average three years for licences to be processed if both sides are willing.

The airlines hope to take advantage of the additional investment at Manchester. The airport, which is 55 per cent owned by Manchester City Council and 45 per cent by nine other Greater Manchester boroughs, is building a second 2557m terminal.

The investment should double the capacity of the airport by 1995, making it capable of handling 24m passengers a year. Last year, Gatwick handled 21m passengers and was

the world's second busiest international airport.

The airport claims that its growth will have a remarkable effect on the local economy. At present it employs 1,600 people, generating £42m worth of profits in 1989 on a turnover of £106m.

However, the airport authorities claim the new terminal will create 10,000 jobs directly, and a further 40,000 jobs in the regional and national economies.

Given the economic benefits of airports, and the undoubted future demand for runway capacity in Europe, other cities are looking at their potential advantages.

British Aerospace has recently completed an 18-month feasibility study to develop Liverpool Airport. The company wants to construct a purpose-built airport in the American style, which would act as hub for passengers from the US wanting to fly to other destinations in Europe.

It believes there is scope for an £1.2bn airport capable of handling 40m passengers, or 200,000 movements a year at the site. The airport would include a second runway, new terminal facilities, a high-speed rail link, motorway connections and an extension of the present runway by about 2,700 ft.

BAA is negotiating with Liverpool City Council at the moment. It says that if the plan proves feasible, it will be looking for partners to help finance the project.

Other airports in the region also hope to take advantage of the shortage of runway capacity in the south-east.

One of these is Leeds-Bradford airport which handled 890,000 passengers last year - an increase of 27 per cent on 1988 - and expects to break through the 1m barrier during 1990. It made a profit of nearly £1.3m after tax last year.

However, most of the growth at Leeds-Bradford has come from scheduled operators increasing the size of the aircraft they fly from the airport.

Charter operators provide only 28 per cent of passenger traffic, compared with 70 per cent at most airports of a comparable size.

The reason for this is the restrictions on operating hours imposed by the Department of Transport, which prevent flights after 11.30pm and before 7am. Mr Stuart Murray, director of administration and finance at Leeds-Bradford, believes that charter operators are unwilling to operate from the airport because if their flights are delayed from the Mediterranean out of operating hours they are forced to divert to another airport.

He argues that if the airport operated 24 hours a day, it could double the number of jobs it generates. At present, he claims that 1,000 people owe their jobs to Leeds-Bradford.

One airport without such restrictions is Humberside International, which is owned by Humberside County Council. It aims to pick up charter traffic once it has built a 500m runway extension as part of a £14m development scheme.

At present the runway is too short to allow fully-laden charter jets to fly to popular Mediterranean holiday destinations. For the most part, the airport is used by business travellers.

The airport authorities at Humberside hope that the new programme will provide them with capacity for 500,000 passengers a year. The number of passengers using the airport has increased from 72,360 in 1979 to 158,630 last year. The airport awaits permission from the Department of Transport to raise the necessary money.



Seaforth Container Docks, Liverpool

Martin Regan looks at a renaissance

The ports are thriving again

with bigger models."

Further inland, the smaller ports of Hull and Goole also enjoyed growth. Hull, which mainly handles liquid bulk cargoes, is planning heavy investment in new facilities. In January, the 17-acre Hull container terminal was reopened after being closed for much of last year. The abolition of the dock labour scheme allowed the port to bring in Humberside Sea and Land Services to operate the terminal.

Last year, Hull won parliamentary approval for an expansion plan which will involve the creation of three

new ro-ro berths. This is expected to reduce turnaround times dramatically.

The growth of the Humberside ports has tended to overshadow the achievements of the Port of Liverpool. The port, at one point almost £2m in debt, has seen major productivity increases at Seaforth, particularly since the abolition of the dock labour scheme.

The 600-acre Liverpool free port, opened in 1985, has so far handled almost 2m tonnes and is now planning to expand its facilities.

Despite attempts to promote

Liverpool as a cargo land bridge between North America and Europe, it is geographically misplaced for most European-bound cargoes. The hope must be that increased trade across the Irish Sea will allow the port to maintain growth.

The threat posed to all ports by the Channel Tunnel is difficult to evaluate. An independent report by consultant, Setec Economic suggested that in its first year of operation the tunnel would handle 15.4m tonnes of freight, rising to 34.8m tonnes by 2013.

At present, according to figures from UK Trade Data, total

tonnage through the Mersey and Humber ports (rather than through traffic) is almost 60m tonnes. For unit load traffic, the market at which the tunnel is aiming, the figure is around 12m tonnes.

The ports of Northern Europe are a long drive from the tunnel and many believe that trade to and from the Scandinavian countries will turn to the East Coast ports to compete with those countries enjoying easy access to the tunnel. Whatever the outcome, few on the Humber are losing sleep.

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TRANSPENNINE: THE NEW NORTH 10

Robert Waterhouse on the founders of the Transpennine movement

The daring effrontery of latitudinal thinking

TRANSPENNINE CONCEPTS involve both lateral and latitudinal thinking: an assertion that people move purposefully between points equidistant from London.

Such effrontery also challenges established notions of the north-west and Yorkshire and Humberside as separate regions. A 150-mile-long, 60-mile-wide city state of Transpennine demands comparison with the Landers of Germany or the autonomous provinces of Spain. In effect, it redraws the map of Europe - much to the liking of Brussels.

That is the revolution proposed by a tiny organisation (turnover of around £50,000) whose director, Mr David Fletcher, is perforce part-time whose chairman, Mr Justin Kornberg, chairman of Lister, is London-based; whose predominantly private sector membership is lobbying for strategic regional planning; and whose two major host cities, Manchester and Leeds, are locked in a new round of competition.

Political and geographical diversity is represented by the All-Party Transpennine Group of MPs, chaired by Mrs Elizabeth Peacock (C, Batley & Spen), whose vice-chairman is Mr Austin Mitchell (Lab, Greater Grimsby) and whose secretary is Mr Ronald Fearn (SLD, Southport). The group, with about 35 active members is the first such lobby of English parliamentarians. With regionalism on the agenda at the next general election, how hard can Transpennine push? Is there a desire other than to co-ordinate activities between existing government departments?

Mr Chris Haskins, Hull-based chairman of Northern Foods and vice-chairman of Transpennine, believes that the "disastrous" centralisation of decision-making in Westminster and Whitehall has reinforced the process of service industries supplanting manufacturers during the last decade. The south-east became a model for the country as a whole. The north, the natural



Austin Mitchell, MP

home of manufacturing, was barely consulted, he feels.

He likes the idea of regional self-determination on continental lines. But Mr Kornberg, who notes that Mrs Thatcher has given full backing to Transpennine, would not welcome new bureaucracies. His "M62 Club," which gave birth to Transpennine, has ideological roots in the self-help practices of Massachusetts, which he sees as the Promised Land.

Visiting Boston in the mid-1970s, Mr Kornberg was struck by the parallels between the rundown textile areas of New England and the Pennines. But although Lancashire and Yorkshire had the M62 in place, it was doing nothing like the job of Highway 128, catalyst of the renewal process around Boston. "The textile industry had a much worse time in the US," he suggests.

On the other hand, the regional banks (which badly needed clients), the business community and the universities were making positive use of cheap factory space to start new ventures - such as Digital at Maynard.

"It encouraged me that the Massachusetts institutions were almost identical to our own, bonded by mutual dislike and distrust," Mr Kornberg says. The idea of a private sector-local authority partnership to promote the north proved surprisingly acceptable, eventually leading to the Manchester Polytechnic conference of April 1987 from which Transpennine was born.

Mr Kornberg is a man of the Right; Mr Haskins is from the Left; Mr Fletcher, the organisation's director and leading

spologist, is somewhere in the centre. But as a Countryside Commissioner and former head of Manchester Polytechnic's Department of Environmental and Geographical Studies, Mr Fletcher finds himself thick in Green debates.

For example, Transpennine stresses the urgent need to create an all-weather road between Manchester and Sheffield. That, inevitably, means crossing the Peak National Park. However, the national park authority is totally opposed. The compromise Transpennine solution - widening the abandoned Woodhead rail tunnel - could prove costly as well as controversial. Transpennine's very name suggests a different approach to the north. Mr Fletcher believes that north-south divide debates are sterile, though he stresses that the reality of over-development in the south and under-investment in the north is good for neither end of the country. In English terms "the north" may mean something specific, but it is confusing to Americans or Japanese, who see Transpennine as a belt in the middle of Britain.

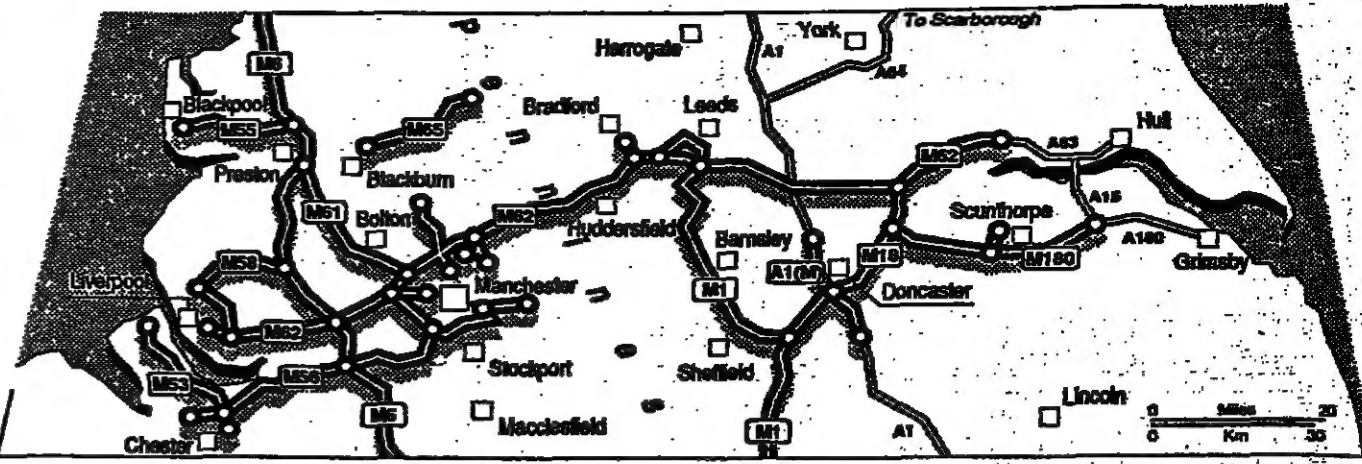
As a region, Transpennine accounts for around 20m people, 20 per cent of Britain's GDP and 35 per cent of its manufacturing industry. Its economy is bigger than several EC countries but, Mr Fletcher suggests, unless it acts in unison, it is in danger of being marginalised by the major continental growth points.

Pushing Channel Tunnel links is important, but the greater opportunity lies perhaps in making the most of the Humber ports with their access to Central and Eastern Europe.

Mr Fletcher claims that the successful city of the 21st century will not follow traditional concentric patterns. Many of London's problems lie in daily commuting to one nodal point from distances at least as spread out as Transpennine. Liverpool, Manchester, Leeds/Bradford, Sheffield and Hull, on the other hand, are free-standing centres. Communication between and within them is essential, but no one city should be seeking primacy.

This view challenges long-held assumptions that the north is a single entity which is hard to sell, both to the outside world and to people within the area. That is still Transpennine's major mission.

The fact that modern business does not recognise local authority boundaries, that Yorkshire and Lancashire companies are happy to cross the Pennines where they see an opportunity, provides a logic if not an official framework. But barely 15 months since its formation, Transpennine is



David Fletcher, head of the Transpennine organization, which is supported by leading companies in the region

Mike Aron

The topographical, cultural and indeed historic differences within Transpennine make for a multi-layered identity which is hard to sell, both to the outside world and to people within the area. That is still Transpennine's major mission.

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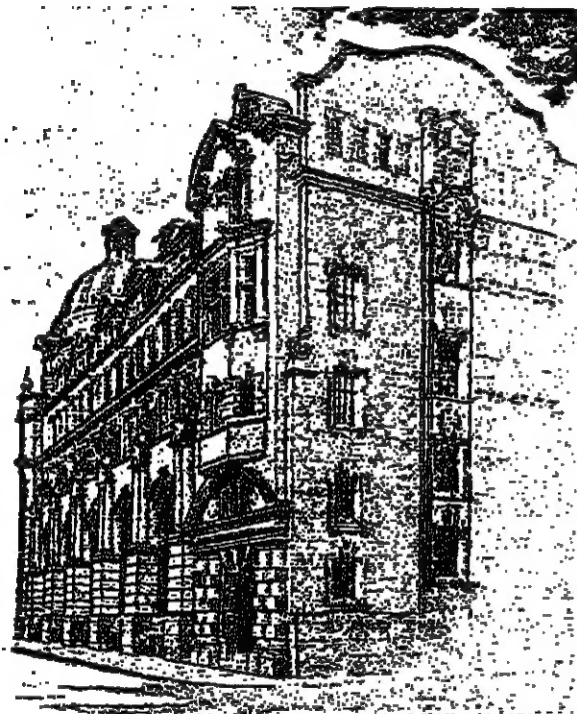
delighted by the response of such bodies as the North of England Regional Consortium, the Yorkshire and Humberside Development Agency, Inward, Lancashire Enterprises, Greater Manchester Economic Development, Huddersfield 2000 and Sheffield Partnership. All concede there is a valid context for macro-regional debate.

Transpennine will remain the concept, the lobby, the crusade. "We have no aspirations to becoming a bigger outfit," says Mr Fletcher. "We are the bridge-builders." He would like

more members than the present 70 or so, but declines to set organisation targets. "It's very early days yet, and something like this takes time. After all, we are charting the unknown."

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The road to independence

Continued from Page 1
are well into double figures and rising. Only two or three years ago they were down as low as 25.

"However, there are now more proportionately more failures in the south than the north. We believe that the northern economy is much more recession-proof than 10 years ago and well able to stand on its own feet and afford higher prices."

His firm's markets are among businesses turning over between £2m and £50m. He is part of a growing financial and professional services sector which gives the Transpennine region a stand-alone ability and increases its independence from London year by year.

What these developments help prove is that if an economic region is big enough and has a broad industrial and commercial base, then regeneration may well be possible from within. However, the Government should not get carried away by its own rhetoric on such matters yet, for not all is wonderful.

On the west side of the Pennines, 11 out of 29 travel-to-work areas have male unemployment rates in double figures, ranging from 19.5 per cent in Liverpool to 10.1 per cent in Oldham. Areas affected are peripheral to the north and Britain - such as Merseyside - or are beset by narrowly-based economic structures and older industry, such as Wigan or the old towns in the elbow of the M61 and M62.

East of the Pennines, 10 of 26 travel-to-work areas are similarly afflicted, with the Yorkshire coalfields still struggling to come to terms with traumatic change and job losses.

Much has been written of the northwards ripple of benefit from a booming southern economy and the fears that the present slowdown will induce hypothermia in the north. The de facto growth of the Transpennine economy may provide some insulation, but will it be enough?

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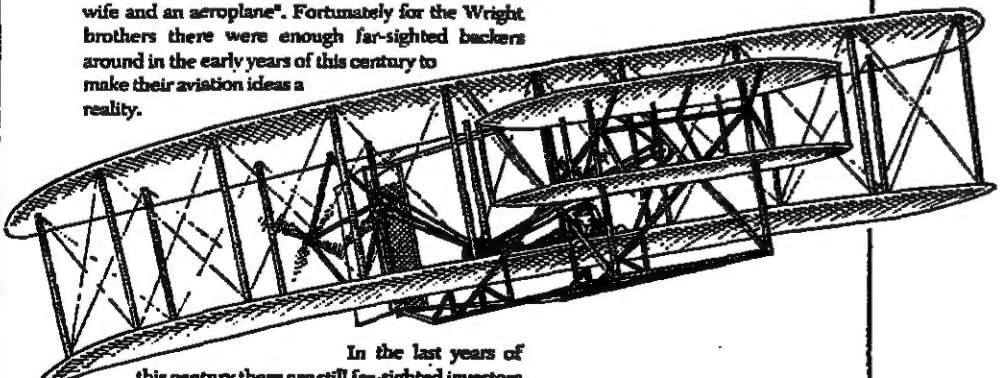
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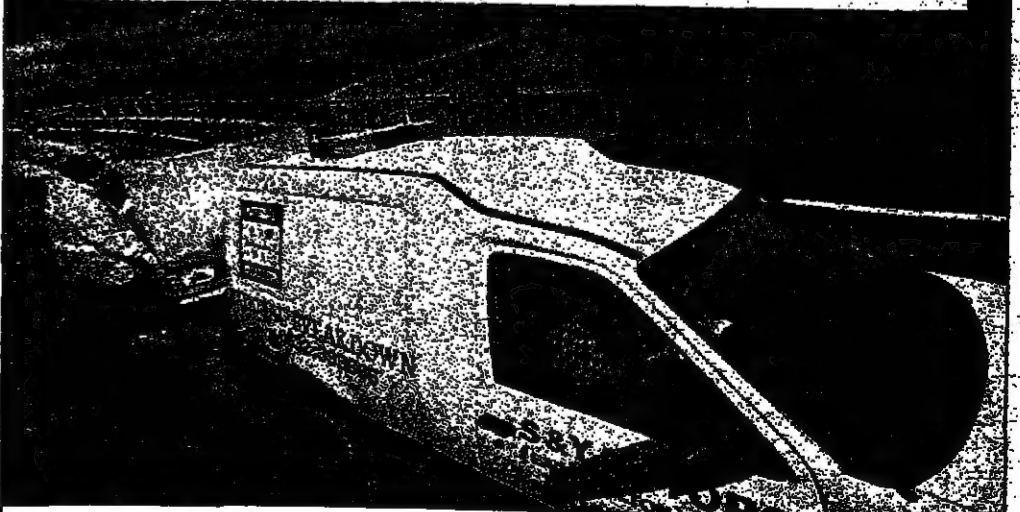
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